



FISCAL YEAR 2019 REPORT TO CONGRESS

Community Services Block Grant Discretionary Activities—Community Economic Development and Rural Community Development Programs

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EXECUTIVE SUMMARY

The Community Economic Development (CED) and Rural Community Development (RCD) programs are administered by the Office of Community Services (OCS) within the Administration for Children and Families (ACF) at the U.S. Department of Health and Human Services (HHS). These two programs provide specific investments in communities that augment mandatory Community Services Block Grant (CSBG) activities that benefit individuals with low incomes and revitalize communities.

Community Economic Development Program

The CED program invests in community development corporations (CDCs) to create employment and business development opportunities that address the economic security needs of individuals with low incomes and their families in distressed communities. CED funds are flexible and can be used for commercial developments and equity investments or loans to capitalize a new business or expand an existing business, as long as the project creates new, full-time, permanent jobs for individuals with low incomes. Grants are awarded to cover project costs associated with the start-up or expansion of businesses, including physical and/or commercial activities; capital expenditures such as the purchase of equipment or real property; allowable operating expenses, such as salary for key project staff; and loans or equity investments.



In fiscal year (FY) 2019, 23 CED grants totaling \$16 million were awarded. Award levels for traditional CED projects are based on the applicant's project design and request for funding needed to support a successful project with a maximum award of \$800,000. As a carve out from CED funding, six of the CED grants funded in FY 2019 were CED Focus on Social Enterprise (CED-SE) grants, which focused specifically on creating social enterprise incubators. These grants will receive a maximum award of \$1,700,000 per grant, funded incrementally over 5 years. For FY 2019, each CED-SE grant was awarded \$400,000.

The CED Focus on Social Enterprise initiative focuses on supporting social enterprises—profit-making businesses or non-profit organizations that uses revenue-generating activities to develop new products, services, and commercial activities that result in the creation of new, full-time, permanent jobs for individuals with low incomes. Grants are awarded to cover project costs associated with participating social enterprise business start-up or expansion activities, as well as technical assistance and incubator services, including start-up capital for operating expenses, such as salaries, facilities, and equipment that will be replaced by projected earnings. This also includes business and social support services provided to the social enterprises.

As illustrated in Table ES 1, in FY 2019, 31 grants ended at the close of the year, while 98 grants were in progress and will continue into FY 2020. OCS also awarded 23 new CED grants – 17 traditional CED awards and 6 CED-SE awards. These six CED-SE projects were awarded in FY 2019 as a carve out from CED funding, which focuses on supporting social enterprises. These two types of new awards will be discussed in further detail later in this report. Together, these 152 grants amount to over \$105 million¹ in CED funds that are supporting projects throughout the country. Additionally, due in part to OCS outreach efforts, CED grants are prevalent throughout rural America.



CED strengthens families and communities by contributing to community improvement, creating jobs that employ local individuals with low incomes, and bolstering revitalization efforts.

¹ In FY 2019, CED-SE grants were each awarded \$400,000, which is used to calculate total grant award amount.

Specifically:

- 35 percent of grants ending in FY 2019 reported serving a rural community;
- 23 percent of grants in progress reported serving a rural community; and
- 35 percent of grants awarded in FY 2019 received bonus points for proposing to serve a rural area.

Outcomes Achieved by Active CED Grants

The primary outcomes used to assess CED grants are (1) businesses created or expanded, (2) jobs created for individuals with low incomes, and (3) funds leveraged.² This information is primarily collected from the Performance Progress Report (PPR), a report CED grantees are required to submit every 6 months during their grant period.³

Table ES 1 illustrates the outcomes achieved by grants reporting in FY 2019. In sum, grants reporting in FY 2019:

- Created or expanded 645 businesses;
- Created 4,255 jobs, of which 3,188 were filled by individuals with low incomes; and
- Leveraged over \$645 million in support of community economic development activities.

²Leveraged funds are non-OCS funds, public or private, which are secured for the project. These projects are often complex projects involving multiple pieces of financing. OCS funds may often be a small portion of the overall financing needed for a successful project. As a result, it is often key to project success that additional public and private funds are secured for the project in addition to OCS funds.

³ CED grantees are required to submit a Performance Progress Report (PPR) every six months during their grant period. A PPR due on April 30 of each year includes data on outcomes achieved from October through March. A PPR due on October 30 of each year includes data on outcomes achieved from April through September. Data in the PPR is reported cumulatively over time. Data provided in this report is primarily collected from submitted PPRs covering the period that ended on September 29, 2019. If submitted PPRs from the September 29, 2019, period were not available, data was collected from the most recently available report in the system from a previous reporting period. A PPR is considered submitted if it is Approved, Submitted, In Review, or Returned in the OCS reporting system. This data was drawn from OCS reporting systems on March 2, 2020. Therefore, any revisions or additions to grantee data that occurred after this date are not reflected herein.

Table ES 1: Summary of All CED Grants in FY 2019

	Number of Grants	Amount Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created	Total Full-Time Jobs Created for Individuals With Low Incomes	Funds Leveraged
Completed Grants ⁴	31	\$21,633,746	300	1,562	1,191	\$152,530,777
Grants in Progress ⁵	98	\$67,563,908	345	2,693	1,997	\$493,294,689
New Grant Awards ⁶	23	\$16,000,000	n/a	n/a	n/a	n/a
Total	152	\$105,197,654	645	4,255	3,188	\$645,825,466

Rural Community Development Program

The RCD program supports training and technical assistance for water and wastewater systems in small, low-income rural communities to ensure that residents have access to safe water and wastewater systems. RCD does this by providing grants to multi-state, regional, private, non-profit organizations that assist small, rural communities to improve access to safe water through the creation of new systems, bringing existing systems up to standard, and connecting unserved communities to neighboring systems.

Specifically, RCD-funded training and technical assistance:

- Increases access for families with low incomes to safe water supplies and waste disposal services;
- Preserves affordable water and waste disposal services in low-income rural communities;
- Increases local capacity and expertise to establish and maintain needed community facilities;

⁴“Completed Grants” refer to grants whose project period ended on September 29, 2019. These grants are considered closed and completed.

⁵In total, 96 of the 98 grants in progress reported data for their projects when this data was drawn from OCS reporting systems on March 2, 2020. While OCS makes every effort to ensure grantees comply with reporting requirements, two of the 98 grants in progress did not submit a PPR. As such, outcomes presented in this report for grants in progress reflect the results of the 96 grants for which data was available. There are several reasons that a grantee may not submit a performance report in a timely manner. These range from issues accessing the online reporting system to more serious project implementation challenges. When a grantee fails to submit a performance report, OCS staff follow-up with the grantee to provide assistance as appropriate.

⁶“New Grants” include the six CED-SE grants awarded in FY 2019 and funded at \$400,000 per grant.

- Increases economic development and employment opportunities for low-income rural communities by ensuring they have basic water and sanitation;
- Helps leverage additional public and private resources; and
- Promotes improved coordination of federal, state, and local agencies and financing programs to benefit low-income communities

RCD grants are funded annually for a 5-year grant period. The activities of FY 2019 were funded in FY 2018.⁷ In 2019, the eight grantees:

- Served 1,652,475 individuals in 901 communities;
- Conducted 372 system operator and community capacity trainings attended by 4,573 attendees; and
- Leveraged more than \$206 million in additional public and private resources.



⁷ RCD grants are awarded for 5 years with annual budget periods. The project period for these grants is September 30, 2015, through September 30, 2020. Activities for each grant award occurred the following fiscal year.

CED Program Characteristics

Maximum Award: \$800,000

Eligible Applicants: Private, nonprofit CDCs are eligible to apply for a CED grant. The CDC must be governed by a board consisting of community residents, business, and civic leaders, and have as a principal purpose planning, developing, or managing low-income housing or community development projects.

Target Population: Individuals with low incomes that may be unemployed or receiving public assistance (including Temporary Assistance for Needy Families [TANF] recipients), at-risk youth, custodial and non-custodial parents receiving child support services, residents of public housing, persons with disabilities, persons who are experiencing homelessness, individuals transitioning from incarceration into the community, and other disadvantaged populations.

Project Length: CED-funded projects can be non-construction or construction projects. The grant period for non-construction projects is 3 years; for construction projects, the grant period is 5 years.

INTRODUCTION

The Community Economic Development Discretionary Grant (CED) program and the Rural Community Development (RCD) program are authorized under section 680(a)(2) and section 680(a)(3)(B), respectively, of the Community Services Block Grant Act, 42 U.S.C. 9921(a)(2) & (a)(3)(B).

The programs support individuals with low incomes and are administered by the Office of Community Services (OCS) within the Administration for Children and Families (ACF) at the U.S. Department of Health and Human Services (HHS).

The CED program promotes employment opportunities through reinvestment in neighborhoods to support individuals with low incomes. The CED program provides technical and financial assistance to private, nonprofit community development corporations (CDCs) to develop business opportunities and provide equity investments in distressed communities. In turn, these businesses create jobs and opportunities for the residents of these communities. Beginning in fiscal year (FY) 2019, OCS also awarded grants under the CED Focus on Social Enterprise Initiative (CED-SE), which focuses on supporting social enterprises—profitmaking businesses or non-profit organizations that uses revenue-generating activities to develop new products, services, and commercial activities that result in the creation of new, full-time, permanent jobs for individuals with low incomes.

The RCD program addresses infrastructure needs by providing training and technical assistance for water and wastewater systems in small, low-income rural communities to ensure that residents have access to safe water systems. The RCD program does this by providing grants to multi-state, regional, private, non-profit organizations that provide training and technical assistance to small, rural communities to access safe water through the creation of new systems, bringing existing systems up to standard, connecting unserved communities to neighboring systems, and supporting homeland security efforts to secure water systems.

This report provides a summary of the accomplishments and activities undertaken by the CED program and the RCD program in FY 2019. This report also provides Congress with a complete description of all CED and RCD grants that concluded in FY 2019.



RCD projects play a vital role in securing access to safe water and wastewater systems for rural Americans with low incomes.

COMMUNITY ECONOMIC DEVELOPMENT PROGRAM

Program Overview

The CED program promotes and supports projects that address the economic security needs of individuals with low incomes and their families in distressed communities by awarding funds to CDCs to create employment and business development opportunities. Depending on the annual appropriation level, approximately 22 to 30 traditional CED grants are awarded each year with a maximum award level of \$800,000 per grant. The award levels are based on the applicant's project design and the request for funding needed to support a successful project. In FY 2019, six CED-SE grants were also awarded with a maximum award of \$1,700,000 per grant, funded incrementally over 5 years. For FY 2019, each CED-SE grant was awarded \$400,000.



Oregon politician, Tina Kotek, meets with culinary entrepreneurs who built their businesses by using an incubator kitchen backed by CED funding.

“CED funding allowed us to build a commercial kitchen in our headquarters to support and create food-based businesses and jobs in our community.”

Bailey Matlock,
Adelante Mujeres Staff

Overview of CED Grants and Grantees

The information in this report is primarily collected from the Performance Progress Report (PPR). CED grantees are required to submit a PPR every 6 months during their grant period. A PPR due on April 30 of each year includes data on outcomes achieved from October through March. A PPR due on October 30 of each year includes data on outcomes achieved from April through September. Data in the PPR is reported cumulatively over time. Data provided in this report is primarily collected from submitted PPRs covering the period that ended on September

29, 2019. If submitted PPRs from the September 29, 2019, period were not available, data was collected from the most recently available report in the system from a previous reporting period. A PPR is considered submitted if it is Approved, Submitted, In Review, or Returned in the OCS reporting system. This data was drawn from OCS reporting systems on March 2, 2020.

Therefore, any revisions or additions to grantee data that occurred after this date are not reflected herein. Based on the data drawn on March 2, 2020, 96 of the 98 grants in progress reported data for their projects. As such, outcomes presented in this report for grants in progress reflect the results of the 96 grants for which data was available.

As illustrated in Table 1, there were 152 CED grants active in FY 2019. Of these, 23 were new grants awarded in FY 2019. Because new awards were made on September 30, 2019, these grants will not have outcomes to report until FY 2020. Additionally, 31 grants ended at the close of the year, while 98 grants were in progress and will continue into FY 2019.

Table 1 illustrates program outcomes achieved to date for both grants in progress and completed grants. In sum, CED grants reporting in FY 2019 totaled \$89,197,654 in federal funds and they: Supported the creation or expansion of 645 businesses; Created 4,255 jobs (at an average cost of \$20,963⁸ in grant funds per job), including 3,188 jobs for individuals with low incomes; and Leveraged⁹ over \$645 million in support of community economic development activities.

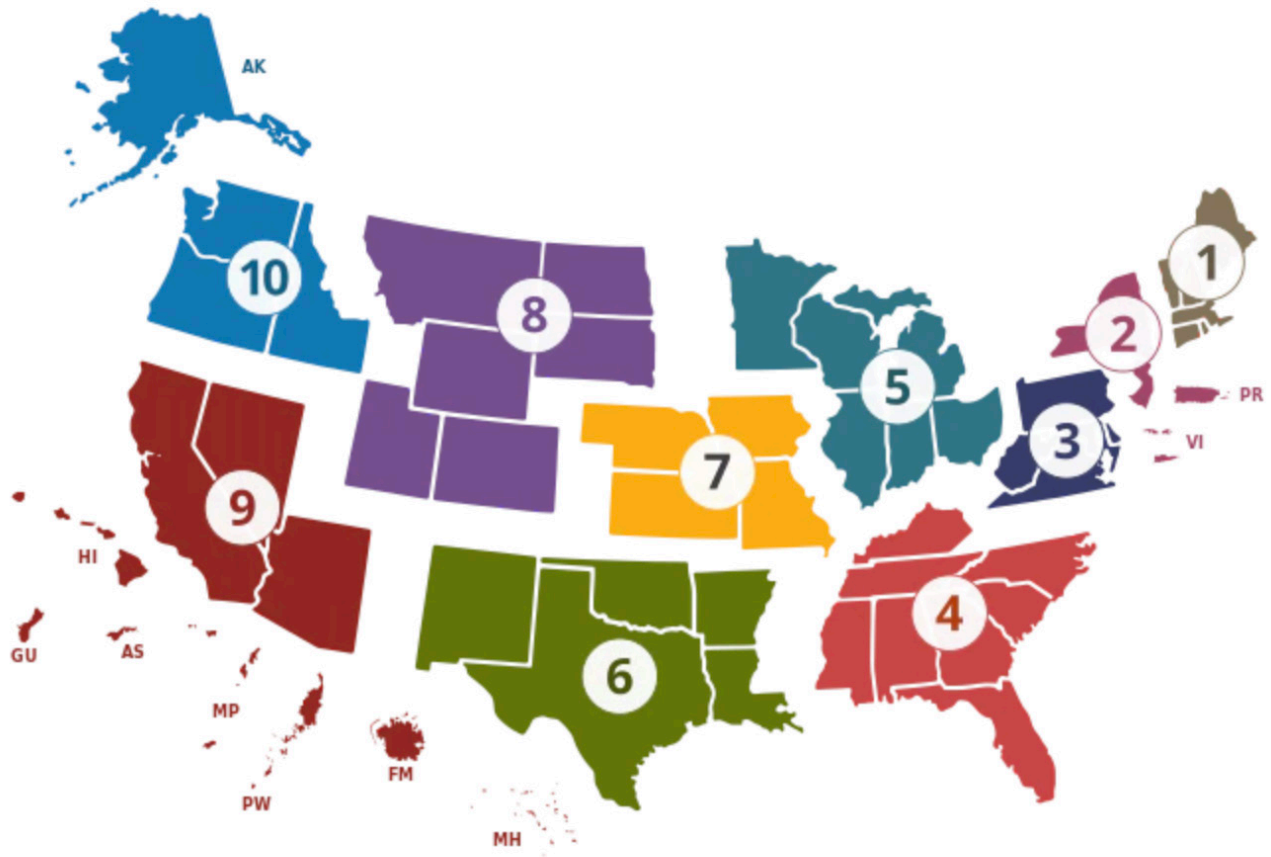
Table 1: Summary of All CED Grants Active in FY 2019

	Number of Grants	Amount Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created	Total Full-Time Jobs Created for Individuals With Low Incomes	Funds Leveraged
Completed Grants	31	\$21,633,746	300	1,562	1,191	\$152,530,777
Grants in Progress	98	\$67,563,908	345	2,693	1,997	\$493,294,689
New Grant Awards	23	\$16,000,000	n/a	n/a	n/a	n/a
Total	152	\$105,197,654	645	4,255	3,188	\$645,825,466

⁸ Leveraged funds are non-CED funds, public or private, which are secured for the project. CED projects are often complex projects involving multiple pieces of financing. CED funds may often be a small portion of the overall financing needed for successful business development. As a result, it is often key to project success that additional public and private funds are secured for the business in addition to CED funds. Additionally, CED grants reduce the risk for other investors and thereby attracts additional investment needed for business development. The CED program provides reliable financing that enables conventional lenders to have enough confidence to invest in projects in communities that historically have been avoided.

⁹ The average cost per position is calculated by dividing the total funds awarded to completed and in progress grants by the total jobs created ($\$89,197,654/4,200 = \$25,047$ per job).

Figure 1. ACF Regions



CED grants are active throughout the country. Figure 1 illustrates how the states are divided into ACF Regions. As illustrated in Table 2, each ACF region includes multiple grantees. However, not all states have an active CED grant. Because of this, each year OCS awards bonus points to applications proposing a project in a state that does not have an active CED grant.¹⁰

¹⁰A state-by-state breakdown of all CED grants is provided in Appendix C.

Table 2: Location of CED Grants in FY 2019

ACF Region	Completed Grants	Grants in Progress	New Grant Awards	All Grants
1	4	4	2	10
2	2	3	0	5
3	6	10	3	19
4	3	11	3	17
5	6	27	8	41
6	0	6	1	7
7	0	9	0	9
8	3	5	1	9
9	6	20	5	31
10	1	3	0	4
Total	31	98	23	152

As illustrated by the data in Table 3, 11 of the 31 grants ending in FY 2019 (35 percent) and 23 of the 98 grants in progress (23 percent) reported being in a rural location in the PPR.¹¹ In recent years, OCS has also awarded bonus points to applications proposing a project that includes a rural service area in order to ensure that rural communities are served by the CED program.

Eight of the 23 grants awarded in FY 2019 (35 percent) received bonus points for proposing to serve a rural area.¹² According to the U.S Department of Agriculture, Economic Research Service, 14 percent of the American population lived in rural areas¹³, illustrating that the distribution of CED grants among rural and non-rural areas exceeds the distribution of the population among rural and non-rural areas.

¹¹ For the two grants in progress that did not submit a PPR at the time the data was drawn on March 2, 2020, their project was determined to be rural or non-rural based on their original CED applications submitted to OCS.

¹² The CED PPR asks grantees to indicate whether their projects are in rural, urban, or suburban locations. Grantees that indicated their projects are in urban or suburban locations are considered non-rural. Because new FY 2019 awards do not submit their first report until April 2020, New Grants have not yet reported whether the projects are in or serving rural, urban, or suburban areas. This data for New Grants was collected from CED applications that were awarded bonus points by OCS for proposing a project that includes a rural service area.

¹³ U.S Department of Agriculture, Economic Research Service, Rural America at a Glance: 2021 Edition <https://www.ers.usda.gov/publications/pub-details/?pubid=102575>.

Table 3: Rural and Non-Rural Grants in FY 2019

	Completed Grants	Grants in Progress	New Grants
Rural	11	23	8
Non-Rural	20	75	15
Total	31	98	23

Accomplishments of Grants Ending in FY 2019

In 2019, 31 CED grants were completed. Table 4 summarizes the outcomes achieved by these grants, including businesses created or expanded, jobs created for individuals with low incomes, total jobs created, and funds leveraged. In total, these 31 grants created or expanded 300 businesses, and created 1,191 full-time jobs for individuals with low incomes and leveraged more than \$152 million.

While the CED program is geared towards job creation for individuals with low incomes, OCS understands that in launching or expanding businesses some jobs will be created that require advanced training or experience and may be filled by individuals who do not have low incomes. It should be noted that these 31 grants created an additional 371 jobs that were not filled by individuals with low incomes, resulting in a total of 1,562 jobs created.

Table 4: Performance Indicators for CED Grants Ending in FY 2019

Number of Grants	Grant Funds Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created for Individuals With Low Incomes	Total Full-Time Jobs Created	Funds Leveraged
31	\$21,633,746	300	1,562	1,191	\$152,530,777

While the combined impact of the grants ending in FY 2019 is overwhelmingly positive, not all grants achieved their proposed outcomes. To a degree, this is to be expected as grantees are undertaking projects in underserved communities where it is difficult to obtain traditional capital. As previously mentioned, CED grants help reduce the risk associated with these projects, allowing grantees to leverage additional investments. However, not all risks can be mitigated.

Unexpected issues arise with both grantees and project partners that cause CED-supported projects to struggle and sometimes fail. OCS works to mitigate this by providing training and technical assistance to grantees, and when there is a failure, OCS works to ensure funds were spent appropriately and recoup funds when possible. Appendix A provides a summary of all

grants that ended in FY 2019 and detailed information about outcomes at the grant level.

The CED program also allows grantees to utilize CED funding to secure additional funding in support of community revitalization and the promotion of self-sufficiency efforts among individuals with low incomes. By securing more than \$152 million in non-CED funding, grants ending in FY 2019 secured an average of \$7 for every dollar of CED funding.



Lucia, a culinary entrepreneur, was able to fulfill her dream of opening a bakery with support from CED funding.

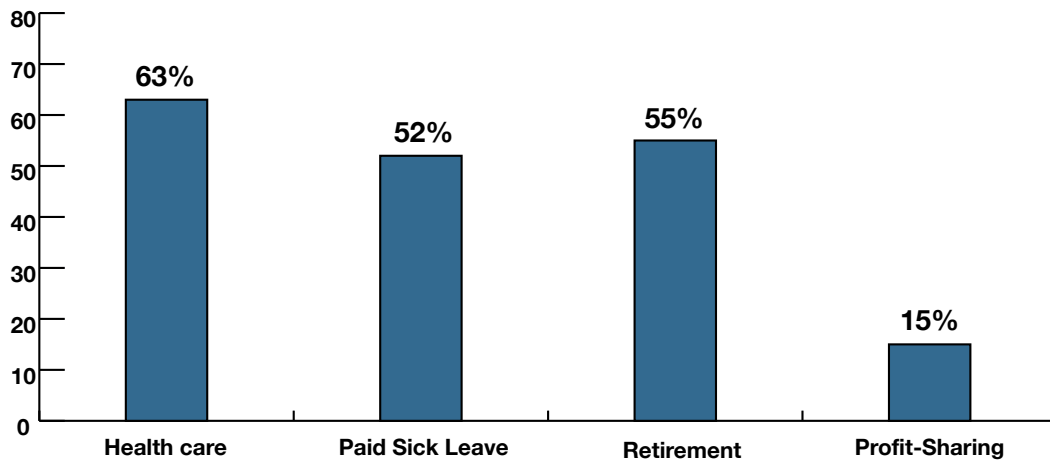
Another aspect of the program is its ability to create quality jobs for individuals with low incomes. Figure 2 illustrates the percentage of all full-time jobs created with CED support for individuals with low incomes and ending in FY 2019 that offered health insurance, paid sick leave, retirement, and/or profit-sharing benefits. These figures show that more than half of the positions created that were filled by individuals with low incomes offered health care (63percent), paid sick leave (52 percent), and retirement benefits (55 percent). Fifteen percent of the positions offered profit-sharing benefits.¹⁴

“It took me many years to start my small business, but I never lost hope. Everyone has the right to fight for your dreams...I would tell them [aspiring entrepreneurs] to go for it, so go forward with your dreams. It is never too late”

Lucia, culinary entrepreneur

¹⁴ For each grant that closed in FY 2019, data on benefits was drawn from the most recently submitted PPR in the OCS reporting system as of March 2, 2020.

Figure 2. Positions Created With CED Support Offering Benefits to Individuals with Low Incomes (Grants Ending FY 2019)



Accomplishments of Grants in Progress in FY 2018

Grants in progress are anywhere from one year into their project period to a year beyond their original project period, as some grantees are permitted a one-year, no-cost extension to extend their project period on a case-by-case basis. In FY 2019, 98 CED grants were in progress. Based on the data drawn on March 2, 2020, 96 of the 98 grants in progress reported data for their projects. As such, outcomes presented in this report for grants in progress reflect the results of the 96 grants for which data was available.

Table 5 illustrates the outcomes achieved by the grants in progress that were reported at the end of FY 2019, including:

- Supported the creation and expansion of 345 businesses;
- Nearly 2,700 jobs created, of which 1,997 were for individuals with low incomes; and
- Over \$490 million in non-CED funds secured.

Since these grants are still in progress, these outcomes will increase as these projects proceed through their grant period in the years ahead.



With CED funds received in 2018, CED grant recipient La Cocina plans to open the La Cocina Municipal Marketplace in San Francisco's Tenderloin district. This marketplace will be the nation's first women-led food hall. Photo: Erin Ng

Table 5: Performance Indicators for CED Grants in Progress in FY 2019¹⁵

Number of Grants	Grant Funds Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created for Individuals With Low Incomes	Total Full-Time Jobs Created	Funds Leveraged
98	\$67,563,908	345	2,693	1,997	\$493,294,689

Grants Awarded in FY 2019

On September 29, 2019, OCS announced 23 new awards - 17 traditional CED awards and 6 CED-SE awards. Due to the unique nature of the CED-SE projects, proposed outcomes for CED-SE grants awarded in FY 2019 will be discussed separately than CED traditional grants.

CED Traditional Grants

In FY 2019, OCS announced 17 new, traditional CED awards. Table 6 illustrates the proposed outcomes for these awards. These grants will submit their first PPR in April 2020, and their initial outcomes will be included in the FY 2020 Report to Congress.



With CED funds received in 2017, CED grant recipient Northeast South Dakota Economic Corporation is expanding the Dakota Provision Turkey Processing Plant and creating jobs in Huron, South Dakota.

¹⁵ Outcomes presented in this report for grants in progress reflect the results of the 96 grants for which data was available.

Table 6: Proposed Outcomes for CED Grants Awarded in FY 2019

Number of Grants	Grant Funds Awarded	Businesses Created or Expanded	Proposed Total Full-Time Jobs to Be Created for Individuals With Low Incomes	Proposed Total Full-Time Jobs to Be Created	Proposed Funds to Be Leveraged
17	\$13,600,000	30	761	584	\$27,495,084

CED Focus on Social Enterprise Initiative Grants¹⁶

In FY 2019, OCS also awarded funding to six CED projects with a focus on creating social enterprise incubators. These grants are referred to as CED-SE grants. Each CED-SE project has a project period of 5 years and receives incremental funding totaling \$1,700,000. Funded projects will receive \$400,000 annually in the first three 12-month budget periods to invest in building incubator operations, develop the social enterprises, and start the businesses to hire individuals with low income. Funded projects will receive \$250,000 annually in the fourth and fifth 12-month budget period to provide technical support to the businesses and their employees.

The CED Focus on Social Enterprise Initiative focuses on supporting social enterprises — profit-making businesses or non-profit organizations to:

- Develop new products, services, and commercial activities that result in the creation of new, full-time, full-year jobs – at least 75 percent of which will be filled by individuals with low incomes;
- Reinvest funds back into the community or into supporting the individuals with low incomes filling those positions; and
- Through local entrepreneurship, reduce or remove barriers that the individuals with low incomes filling the positions face (e.g., those reentering into the community from the criminal justice system, experiencing domestic violence, suffering from substance dependence, lacking adequate childcare, etc.).

¹⁶ This section is only referring to the 6 CED-SE grants awarded in FY 2019.

Table 7: CED-SE Grants Awarded in FY 2019

Grantee	City	State
Economic and Community Development Institute	Columbus	Ohio
Kentucky Highlands Community Development Corporation	London	Kentucky
Chicanos Por La Causa, Inc.	Phoenix	Arizona
Northwest Side Community Development Corporation	Milwaukee	Wisconsin
Coastal Enterprises, Inc.	Brunswick	Maine
Pacific Gateway Center	Honolulu	Hawaii

As illustrated in Table 7, this cohort of grantees is diverse, and grantees are disbursed throughout the country. This unique mix of grantees will all create/expand incubators, which will assist social enterprises to start-up or expand and ultimately resulting in the creation of at least 500 2019 CED and RCD Report to Congress 16 jobs, 75 percent of which will be filled by individuals with low-income.

This group of grantees is highly experienced, and each brings more than 30 years of experience in the community development field, both implementing job creation projects for individuals with low-income and lending to high-risk borrowers. Each project will provide loans to small businesses in their communities that fill a social need and/or will reinvest funds back into the community. In order to ensure the success of these businesses, each project is providing a wide array of business support through their incubator, such as access to capital, customized technical assistance, business trainings, workforce development support, networking opportunities, and office space.

Additionally, as illustrated in Table 8, these projects provide critical wraparound support services to remove barriers to employment and allow individuals to achieve self-sufficiency. These services will vary for each project and will be tailored to the needs of the target population. Examples include financial literacy support, job training, substance abuse education, health care support, transportation and childcare support, recruitment and referral assistance, etc.

Table 8: Characteristics of CED-SE Grants Awarded in FY 2019

Serving Target Populations	Addressing Barriers to Employment	Offering Social Services	Offering Business Services
<ul style="list-style-type: none"> • Individuals with low incomes • Formerly incarcerated individuals • Immigrants and refugees • Minority and women entrepreneurs • Individuals struggling with homelessness • TANF and SNAP participants 	<ul style="list-style-type: none"> • Lack of jobs and training • Limited access to childcare • Limited access to transportation • Lack of accessible health care • High rates of substance abuse • Limited English proficiency 	<ul style="list-style-type: none"> • Recruitment and tracking assistance • Childcare and transit passes • Financial literacy services • Targeted job training and credentialing • Wrap-around social and health services 	<ul style="list-style-type: none"> • Office and meeting space access and improvement • Technical assistance • Networking • Incubator workshops • Access to loan capital and investment • Access to legal, HR, and marketing supports • Outreach for recruiting new clients
<p>Supporting local social enterprises in creating more than 500 new jobs.</p>			

These grants will submit their first PPR in April 2020, and their initial outcomes will be included in the FY 2020 Report to Congress.

RURAL COMMUNITY DEVELOPMENT PROGRAM

The RCD program provides training and technical assistance on creating and maintaining safe and affordable water and wastewater systems for the nation's lowest income communities, including tribal areas, many of which have populations at or below 2,500 individuals with no clean water systems and/or no access to existing water systems. Unlike large urban areas with dedicated and experienced staff to address water needs and manage and maintain systems, these small communities often lack experienced and appropriately trained staff.

Most people impacted by the program are individuals with very low incomes living in sparsely populated rural areas. Of the population served by the RCD program, more than a third have household incomes below the federal poverty level and live in homes without adequate indoor plumbing.

The RCD program assists these communities, often with or through Community Action Agencies, by providing expertise and capacity-building support. RCD funds are used to provide training and technical assistance to:

- Increase access for families with low incomes to water supplies and waste disposal services;
- Preserve affordable water and waste disposal services in low-income rural communities;
- Increase local capacity and expertise to establish and maintain needed community facilities;
- Increase economic opportunities for low-income rural communities by ensuring they have basic water and sanitation infrastructure;
- Help leverage additional public and private resources;

RCD Program Characteristics

Maximum Award: \$1,129,922 per budget period

Eligible Applicants: Multi-state, regional, private, and nonprofit organizations that can provide training and technical assistance to small, low-income, rural, and tribal communities concerning their community facility needs.

Target Population: Individuals with low incomes residing in a project's service area.

Project Length: Up to five project periods, with 1-year budget periods.

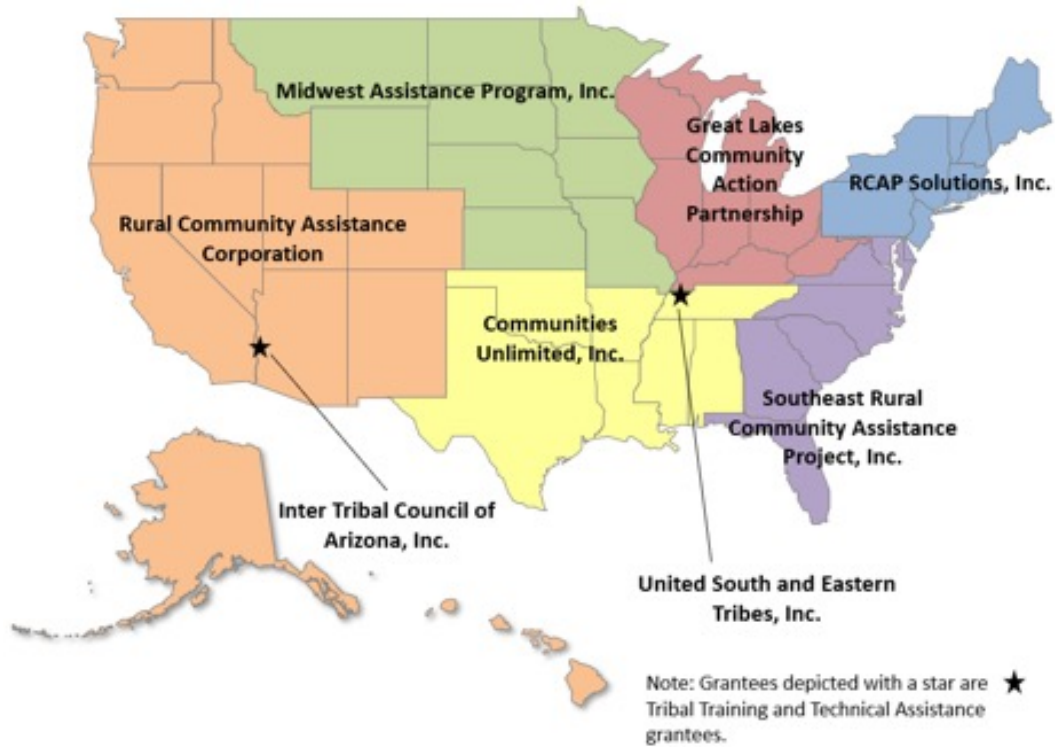
- Support coordination with relevant homeland security activities; and
- Promote improved coordination of federal, state, and local agencies and financing programs to benefit low-income communities.

Two different types of awards are funded through the RCD program:

1. **Regional Training and Technical Assistance:** These grants provide a regional resource for assistance in ensuring that small communities have access to safe water systems by either helping them develop their own systems, connecting to systems in neighboring communities, or improving their existing systems. These grants are awarded as 5-year grants that are funded annually for the duration of the grant, pending completion of a yearly, non-competitive continuation application. There are six Regional Training and Technical Assistance grantees. As illustrated in Figure 3, each grantee has a distinct multi-state service area.
2. **Tribal Training and Technical Assistance:** Similar to the Regional Training and Technical Assistance grants, organizations receiving Tribal Training and Technical Assistance grants work with tribal communities to ensure that they too have access to safe water systems. These are awarded as 5-year grants funded annually for the duration of the grant, pending completion of annual noncompetitive continuations. There are two Tribal Training and Technical Assistance grantees that work together to serve tribal areas nationwide.



Figure 3. RCD Grantee Service Areas in 2019



RCD grants are awarded for 5 years with annual appropriations for 1-year budget periods. Table 9 summarizes annual funding levels for RCD grants in FY 2019 – RCD activities for these awards are currently underway and will be presented in the FY 2020 Report to Congress. Note, the RCD activities that took place in FY 2019 and presented in this report were funded through awards made in FY 2018 to the eight grantees listed in Table 9. On September 29, 2019, OCS announced more than \$8 million in continued funding for RCD grantees to continue their work in FY 2020.

Table 9: Rural Community Development Grants Funded in FY 2019

Grantee	Areas Served	Award Amount
Regional Training and Technical Assistance Grantees		
Communities Unlimited, Inc.	South	\$1,195,792
Great Lakes Community Action Partnership	Midwest	\$1,195,792
Midwest Assistance Program, Inc.	Great Plains/Upper Midwest	\$1,195,792
RCAP Solutions, Inc.	Northeast	\$1,195,792
Rural Community Assistance Corporation	West	\$1,195,792
Southeast Rural Community Assistance Project, Inc.	Southeast/Mid-Atlantic	\$1,195,792
Regional Training and Technical Assistance Grantees Total		\$7,174,752
Tribal Training and Technical Assistance Grantees		
Inter Tribal Council of Arizona, Inc.	Tribal Areas	\$931,784
United South and Eastern Tribes, Inc.	Tribal Areas	\$364,244
Tribal Training and Technical Assistance Grantee Total		\$1,296,028
RCD Program Total		\$8,470,780

Accomplishments of Funded Grants in FY 2019

RCD grants are funded annually throughout the grant period. RCD grants provide critical training, technical assistance, and capacity building support to help small, rural communities in achieving their safe water and wastewater needs. Due to the large scale and scope of the activities undertaken by RCD grantees across the regions they serve, it is challenging to share all of their vast accomplishments in this report. However, Table 10 provides a quantitative summary of the key accomplishments of the RCD grants at the end of FY 2019. In sum, the RCD Regional Training and Technical Assistance and Tribal Training and Technical Assistance grantees:

- Served 1,652,475 individuals in 901 communities;
- Conducted 372 trainings attended by 4,573 attendees; and
- Leveraged more than \$206 million in additional public and private resources.

Additionally, Table 11 provides regional highlights of how RCD funds have been used to support specific communities achieve their water and wastewater needs. Brief summaries for each of these grants is also included in Appendix B.

Table 10: RCD Grant Outcomes in FY 2019

Grantee	Individuals Served ¹⁷	Communities Served ¹⁸	Trainings Conducted	Trainings Attendees	Funds Leveraged ¹⁹
Regional Training and Technical Assistance Grantees					
Communities Unlimited, Inc.	333,642	157	90	669	\$111,585,963
Great Lakes Community Action Partnership	386,626	179	30	934	\$16,924,302
Midwest Assistance Program, Inc.	101,894	121	118	1,553	\$34,742,000
RCAP Solutions, Inc.	28,914	36	16	194	\$29,444,740
Rural Community Assistance Corporation	67,848	52	9	183	\$12,330,060
Southeast Rural Community Assistance Project, Inc.	187,724	117	13	144	\$1,128,614
Regional Training and Technical Assistance Grantee Total	1,106,648	662	276	3,677	\$206,155,679
Tribal Training and Technical Assistance Grantees					
Inter Tribal Council of Arizona, Inc.	481,154	205	59	763	n/a
United South and Eastern Tribes, Inc.	64,673	34	37	133	n/a
Tribal Training and Technical Assistance Grantee Total	545,827	239	96	896	n/a
RCD Program Total	1,652,475	901	372	4,573	\$206,155,679

¹⁷ RCD efforts connect communities to safe, affordable water and wastewater treatment systems. Systems are built at the community level, rather than at the household or even individual level. While communities range in size, by program requirement, communities in this case refer to geographic areas with populations at or below 2,500 individuals. The number of people assisted reported here is based on the number of residents that live in a community receiving assistance, as they would all benefit from the improvements.

¹⁸ Any geographic area defined by specific boundaries and the residents, businesses, and institutions within that geographical area.

¹⁹ RCD funds cover a small portion of the costs associated with connecting communities to safe, affordable water and wastewater systems. The program provides funds to assist communities in developing governance structures and procedures, as well as developing skills to manage water and wastewater treatment systems. The costs for actually connecting to existing systems or building their own systems far exceed what RCD funding alone can support. Instead, the RCD program assists communities in leveraging other public and private funds to cover these costs.

Table 11: RCD Grantee Regional Highlights

Grantee	Communities Served	Impact Achieved
Regional Training and Technical Assistance Grantees		
Communities Unlimited, Inc.	Tallahatchie County, Mississippi	Communities Unlimited (CU) used RCD funds to provide technical assistance to obtain financing for repairs of failing infrastructure in southwest Mississippi. The outdated wastewater system in the town of Roxie was exposing town employees and citizens to untreated wastewater and causing sewer backups in resident homes. Roxie’s mayor, Armand Williams, requested CU’s assistance in submitting an application for funding from Community Development Block Grant resources to finance the repairs needed. CU worked with a grant writer and assessed the town’s wastewater system, resulting in a successful grant award, which enabled the town to make improvements and maintain regulatory compliance.
Midwest Assistance Program, Inc.	Pierce City, Missouri	Midwest Assistance Program, Inc. (MAP) used RCD funds to provide technical assistance to help Pierce City, Missouri, complete the repair of its wastewater facility, which was only partially reconstructed and repaired following a tornado in 2003. MAP helped the town put the pieces in place in order to complete the wastewater facility. MAP educated the town council on developing project plans and timelines; assisted in the hiring process for an engineer; helped the town pass a bond that covered the complete project cost; and helped monitor the construction throughout the project timeline. With the help of RCD funds, Pierce City completed a state-of-the-art sewer facility, which was finally compliant with the Missouri Department of Natural Resources wastewater regulations.
RCAP Solutions, Inc.	Puerto Rico	RCAP Solutions, Inc. (RCAP) used RCD funds to provide technical assistance that helped recover water systems throughout Puerto Rico following Hurricane Maria in 2017. RCAP engaged in four projects around Puerto Rico to support recovery of small, rural water systems that involve about 10 percent of all of Puerto Rico’s water.

Grantee	Communities Served	Impact Achieved
RCAP Solutions, Inc.	Lawson Acres, Oregon	<p>Rural Community Assistance Corporation (RCAC) used RCD funds to provide technical assistance that helped the local water association, Lawson Acres Water Association (LAWA), in Lawson Acres, Oregon, address noncompliance issues with Safe Water Act standards. Lawson Acres was not a legal entity, and its water system served only 27 households, or about 75 people. RCAC prepared Lawson Acres to connect with nearby Riddle County, Oregon, by helping correct specific violations of its water connections, completing paperwork and budgeting in order to make Lawson Acres a functional legal entity, and helping to hire an engineering firm. RCAC also helped LAWA complete an application under Oregon’s Safe Drinking Water Revolving Loan Fund to fund, in conjunction with other loans, the pipeline that will connect Lawson Acres to Riddle County.</p>
Southeast Rural Community Assistance Project, Inc.	Hobson’s Upper Village, Virginia	<p>Southeast Rural Community Assistance Project, Inc. (SERCAP) used RCD funds to provide technical assistance to bring reliable drinking water to the small community of Hobson’s Upper Village, in Suffolk, Virginia. Residents could not rely on their water source and instead bought cases of bottled water to drink and used plumbing at public restrooms. SERCAP helped guide Suffolk County to resolve the ongoing issue of unsafe drinking water by providing the community with new options to run their water system and helping them decide to hook up to the city’s public water system. SERCAP provided biweekly technical assistance to establish this new system, which profoundly impacted the quality of life for the families of Hobson’s Upper Village by providing residents with reliable drinking water.</p>

<p>Great Lakes Community Action Partnership (formerly WSOS Community Action Commission, Inc.)</p>	<p>New Boston, Ohio</p>	<p>Great Lakes Community Action Partnership (GLCAP) used RCD funds to provide technical assistance to help the community of New Boston Village, Ohio, finance and develop the expertise and information necessary to improve its outdated wastewater system. GLCAP provided various supports, such as drafting plans, developing budgets, providing operator assessments to decrease the inflow of excess water into the sewer system, removing sewer overflow violations and working toward compliance, and installing new storm drains. GLCAP also helped New Boston secure future funding to maintain the wastewater system. RCD funding helped New Boston protect and improve the health of its communities by creating solutions for its deteriorated sewer systems.</p>
<p>Tribal Training and Technical Assistance Grantees</p>		
<p>Inter Tribal Council of Arizona, Inc.</p>	<p>Arizona and Colorado</p>	<p>Inter Tribal Council of Arizona, Inc. (ITCA) used RCD funds to provide technical assistance in asset and emergency management and operator certification training to members of the Colorado River Indian Tribe (CRIT), which included residents on both sides of the Colorado River in Arizona and Colorado. ITCA provided training opportunities to young tribal members, giving them opportunities to work in water-related professions and move up to positions as utility managers. Members of CRIT who went through the program developed a level of sophistication that enabled them to participate in larger ITCA events and continue to help build the capacity of local residents in their own environments. For example, at one of these events, a utility manager received word that a water line broke in their community. Through the training and technical assistance provided by ITCA, the utility manager communicated and implemented an emergency management plan over the phone to resolve the issue.</p>
<p>United South and Eastern Tribes, Inc.</p>	<p>Various tribal nations</p>	<p>United South and Eastern Tribes, Inc. (USET) used RCD funds to provide technical assistance to grow the next generation of utility operators and managers in many of the 27 tribal nations it supports. USET offered adult education programming and mentoring to help tribal members, many of whom had very limited educational opportunities, pass operator exams and fill other positions in the utility industry. USET is also helping tribal nations develop standard operating procedures that are accessible via iPads and can be used to improve effectiveness and efficiency while operators are working.</p>

APPENDIX A: PROJECT DESCRIPTIONS FOR CED GRANTS COMPLETED IN FY 2019

This section includes individual project descriptions for CED grants that were completed in FY 2019. It is organized alphabetically by organization within each state. Information provided for each project includes basic grant information, a description of the project, and summary of key outcomes achieved.

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Arizona

Nogales Community
Development Corporation
250 North Grand Avenue
Nogales, AZ

www.nogalescdc.org

Grant Information	
Grant Number	90EE1043
Project Period	9/30/2013–9/29/2019
Award Amount	\$800,000

Project Overview:

Nogales Community Development Corporation (NCDC) used CED funds to invest in the development of a commercial kitchen incubator, complete a commercial office incubator, create a revolving loan pool to provide capital to local businesses, and manage business acceleration programs in Nogales, Arizona. NCDC used CED funds to build-out and develop a below-market rent commercial kitchen incubator to serve the business needs of local food service businesses. Funds were also used to purchase kitchen equipment including refrigerators, freezers, and large storage carts. The kitchen provides a venue for the local food bank to safely store food products for distribution and serves as a space for a local health center to offer community healthy living classes. In addition, NCDC completed a commercial office incubator space to complement the kitchen incubator and offer local emerging businesses a complete “one-stop” small business management support. As a third part of the project, NCDC implemented a revolving loan pool to provide capital to local entrepreneurs operating in the food service and international trade industries that will provide a catalyze for further job creation. Finally, NCDC implemented a management development and business acceleration program to create systematic efficiencies within, and increase the effectiveness of, existing business plans for local companies. As a result of the commercial kitchen and the commercial office incubator, the project created and expanded 26 businesses in the following industries: food, sale and rental of mechanic tools, artisan candles, construction, cloth manufacturing, and transportation and logistics. The project created 34 new, full-time jobs for low-income individuals.

Project Outcomes	
Total Jobs Created	34
Low-Income Jobs Created	34
Businesses Created/Expanded	26
Funds Leveraged	\$1,052,500

California

Stanislaus Economic Development
and Workforce Alliance
1010 10th Street Suite 1400
Modesto, CA

www.stanworkforce.com

Grant Information	
Grant Number	90EE1035
Project Period	9/30/2013–9/29/2019
Award Amount	\$800,000

Project Overview:

Stanislaus Economic Development and Workforce Alliance (The Alliance) used CED funds to create the Grocery Outlet, a grocery store in Turlock, California. CED funds were used to finance the development of the shopping center, including funding for the façade and site work; architects and engineers; city fees; pylon signs; and legal, construction, and project management. The Grocery Outlet is located in the center of a food desert providing residents and the local community with options to purchase fresh produce and groceries. Additionally, it served as an anchor that attracted four additional new businesses to move into the shopping center. These businesses included the Dollar Tree, Planet Fitness, Metro PCS, and Get Air, an indoor trampoline park. The project created 14 new, full-time jobs, 12 of which were filled by low- income individuals.

Project Outcomes	
Total Jobs Created	14
Low-Income Jobs Created	12
Businesses Created/Expanded	1
Funds Leveraged	\$12,814,600

California

Valley Economic Development Center, Inc.
5121 Van Nuys Boulevard, 3rd Floor
Van Nuys, CA
No Website

Grant Information	
Grant Number	90EE1074
Project Period	9/30/2014–9/29/2019
Award Amount	\$741,000

Project Overview:

Valley Economic Development Center (VEDC) used CED funds to support the expansion of the Pacoima Entrepreneur Center, a 13,897 square foot community facility developed in the Pacoima community of Los Angeles, California. VEDC used CED funds to complete the build-out and tenant improvements of Pacoima Entrepreneur Business Accelerator (PEBA), a professional meeting space and entrepreneur resource center located within the Pacoima Entrepreneur Center, to offer area small business owners with access to a complete “one-stop” small business management experience and meeting space for client interactions. VEDC also provided lending capital to six small businesses through VEDC’s \$25 million loan fund to borrowers. PEBA helped businesses sustain financial growth and create jobs in an area with high poverty and unemployment rates and a lack of economic opportunity. The six small business owners that expanded their businesses through PEBA included Southwest Molding, PRIME Building Materials, Legends of Hollywood, Sabio, the Stats Company, and the Hispanic Heritage Foundation. The project created 39 new, full-time jobs for low-income individuals.

Project Outcomes	
Total Jobs Created	39
Low-Income Jobs Created	39
Businesses Created/Expanded	6
Funds Leveraged	\$6,277,773

California

Vermont-Slauson LDC, Inc.
1130 West Slauson Avenue
Los Angeles, CA
www.vsedc.org

Grant Information	
Grant Number	90EE1107
Project Period	9/30/2015–9/29/2019
Award Amount	\$475,000

Project Overview:

Vermont-Slauson LDC, Inc. (VSLDC) used CED funds to establish a revolving loan, which provided a loan to Harold & Belle's, a prominent community business and fine dining establishment in South Los Angeles, California. Harold & Belle's specializes in New Orleans's style creole and cajun recipes. The loan was used to update the facility and expand the business. The project created 22 new, full-time jobs for low-income individuals.

Project Outcomes	
Total Jobs Created	22
Low-Income Jobs Created	22
Businesses Created/Expanded	1
Funds Leveraged	\$26,559

District of Columbia

Latino Economic Development
Corporation of Washington, D.C.
641 S Street, NW.
Washington, DC

www.ledcmetro.org

Grant Information	
Grant Number	90EE1172
Project Period	9/30/2016–9/29/2019
Award Amount	\$400,000

Project Overview:

Latino Economic Development Corporation of Washington, D.C. (LEDC) used CED funds to make small loans to three small business owners in Washington, DC. LEDC provided a loan to one new business, Elle, and loans to two existing businesses, ArepaZone and Po Boy Jim. In addition to the loan capital, LEDC connected the businesses with workforce development and food industry training partners and provided borrowers with technical assistance and financial management support. The project created 58 new, full-time jobs for low-income individuals.

Project Outcomes	
Total Jobs Created	58
Low-Income Jobs Created	58
Businesses Created/Expanded	3
Funds Leveraged	\$408,333

Hawaii

Pacific Gateway Center

83 North King Street

Honolulu, HI

www.pacificgatewaycenter.org

Grant Information	
Grant Number	90EE1098
Project Period	9/30/2014–9/29/2019
Award Amount	\$730,659

Project Overview:

Pacific Gateway Center (PGC) used CED funds to construct a certified kitchen for agricultural processing, value-added products, and start-up culinary businesses in the village of Kunia, part of the larger Leilehua community, a rural area in central Oahu within of Honolulu, Hawaii. This project, Sustainability Through Agriculture (STA), provided start-up support for 19 new agricultural enterprises and assisted in the expansion of 10 existing farming businesses and food production enterprises. The project also served as a springboard for generating agri-tourism related jobs in a rural community in the County of Honolulu. STA helped farmers, processors, and food entrepreneurs by providing needed physical infrastructure and culturally and linguistically tailored educational services to the clients, creating both on-farm and off-farm jobs. The project created 60 new, full-time jobs for low-income individuals.

Project Outcomes	
Total Jobs Created	60
Low-Income Jobs Created	60
Businesses Created/Expanded	29
Funds Leveraged	\$77,750

Kentucky

Kentucky Highlands Investment Corporation
362 Old Whitley Road
London, KY
www.khic.org

Grant Information	
Grant Number	90EE1152
Project Period	9/30/2016–9/29/2019
Award Amount	\$800,000

Project Overview:

Kentucky Highlands Investment Corporation (KHIC) used CED funds to make a low-interest loan to expand Outdoor Venture Corporation in Stearns, Kentucky. Outdoor Venture Corporation is a manufacturing company that produces military tent and shelter systems for the U.S. Department of Defense. These tent and shelter systems are needed to accommodate peacekeeping and humanitarian assistance and for refugee crises. The loan allowed Outdoor Venture Corporation to expand and hire additional staff to support taking on two new contracts with overseas countries. The company target hiring for job recipients was from McCreary and Whitley counties in the Appalachian region of southeastern Kentucky, both of which are designated as counties with persistent poverty. Whitley County is also part of the federally designated Kentucky Highlands Promise Zone. The project created a total of 243 jobs, 219 of which were filled by low-income individuals.

Project Outcomes	
Total Jobs Created	243
Low-Income Jobs Created	219
Businesses Created/Expanded	1
Funds Leveraged	\$2,206,327

Kentucky

Southeast Kentucky Economic
Development Corporation
2292 South Highway 27, Suite 340
Somerset, KY

www.southeastkentucky.com

Grant Information	
Grant Number	90EE1176
Project Period	9/30/2016–9/29/2019
Award Amount	\$800,000

Project Overview:

Southeast Kentucky Economic Development Corporation (SKED) used CED funds to establish a revolving loan fund and provided a loan to Highlands Diversified Services, Inc. (HDS) in London, Kentucky. HDS is a manufacturing company specializing in metal stamping, welding, powder coat painting, assembly, warehousing, and distribution. HDS used the loan for working capital and to purchase equipment and raw materials to expand its manufacturing operations in Jackson and Laurel Counties, both of which are in rural eastern Kentucky and are counties with persistent poverty. The project created 62 new, full-time manufacturing jobs, 49 of which were filled by low-income individuals.

Project Outcomes	
Total Jobs Created	62
Low-Income Jobs Created	49
Businesses Created/Expanded	1
Funds Leveraged	\$946,158

Maine

Coastal Enterprises, Inc.
P.O. Box 268
Wiscasset, ME
www.ceimaine.org

Grant Information	
Grant Number	90EE1116
Project Period	9/30/2015–9/29/2019
Award Amount	\$800,000

Project Overview:

Coastal Enterprises, Inc. (CEI) used CED funds to establish the Maine Rural Business Investment Fund, a revolving loan fund, to help develop rural industries throughout the state of Maine. The Maine Rural Business Investment Fund supported the needs of rural Maine, which has a history of traditional natural resources industries, including pulp and paper, logging, and related business that has been impacted by years of foreign competition and declining markets. Through this loan fund, CEI provided capital to one new business, T&D Wood Energy, LLC, a state-of-the-art pellet manufacturing facility. It also invested in three existing businesses, Bigelow Mountain Partners (DBA Winterstick Snowboards), a manufacturer of snowboards; GLOBEco, a manufacturer of anti-microbial cloth made from woven wood fibers; and Dove Tail Bats, a manufacturer of custom-made wooden bats. In addition to the initial financing, CEI also provided workforce assistance to the businesses. The project created 52 new, full-time jobs, 21 of which were filled by low-income individuals.

Project Outcomes	
Total Jobs Created	52
Low-Income Jobs Created	21
Businesses Created/Expanded	4
Funds Leveraged	\$7,493,500

Maine

Coastal Enterprises, Inc.

P.O. Box 268

Wiscasset, ME

www.ceimaine.org

Grant Information	
Grant Number	90EE1171
Project Period	9/30/2016–9/29/2019
Award Amount	\$760,000

Project Overview:

Coastal Enterprises, Inc. (CEI) used CED funds to invest in a revolving loan fund to support the Maine Quality Businesses and Quality Job Initiative, which helps grow small businesses in rural Maine. CEI made initial investments in and provided workforce assistance to the following three existing businesses: Maine Biomass Exports, a wood chip processing company; Nyle Systems LLC, a lumber drying, food drying, and heat pump water heating manufacturing company; and Cousineau Wood Products, a sawmill business. The project created 45 new, full-time jobs, 19 of which were filled by low-income individuals.

Project Outcomes	
Total Jobs Created	45
Low-Income Jobs Created	19
Businesses Created/Expanded	3
Funds Leveraged	\$550,000

Maryland

Microenterprise Council of Maryland (MCM)
100 Community Place #1529
Crownsville, MD
No Website

Grant Information	
Grant Number	90EE1124
Project Period	9/30/2015–9/29/2019
Award Amount	\$800,000

Project Overview:

Microenterprise Council of Maryland (MCM) used CED funds to develop a 19,500 square foot organic grocery store, MOM's Organic Market, in Baltimore, Maryland. MOM's Organic Market used CED funds to open a new location in Baltimore. MOM's Organic Market was the first food retail outlet in this area to offer the blend of healthy products, benefitting seniors, low-income residents, including families and children utilizing the WIC or SNAP program. Located along a major corridor, the grocery store is easily accessible by the immediate and local communities and serves as an anchor of a major retail and housing development project in the community. In addition to access to healthy, affordable foods, MOM's Organic Market also provides customers with in-store assistance on healthy choices and how to prepare healthy meals. The project created 86 jobs in manufacturing, assembly, sales, and administration, 52 of which were filled by low-income individuals.

Project Outcomes	
Total Jobs Created	86
Low-Income Jobs Created	52
Businesses Created/Expanded	1
Funds Leveraged	\$807,000

Massachusetts

Brightwood Development Corporation
11-13 Hampden Street
Springfield, MA
www.partnersforcommunity.org

Grant Information	
Grant Number	90EE1131
Project Period	9/30/2015–9/29/2019
Award Amount	\$799,698

Project Overview:

Brightwood Development Corporation (BDC) used CED funds to support the start-up and expansion of healthy food businesses through the Business Incubation and Acceleration Program (BIAP) in Puerto Rico. BIAP provides incubation and acceleration activities to healthy food businesses in Puerto Rico, allowing them to produce food products efficiently and affordably. BDC’s business acceleration and incubation project focused on the following four components: development of a community kitchen that provides food businesses a space to process or prepare their healthy foods; creation of the BIAP One Stop Business Development Assistance Center, which provides businesses with business assistance, including counseling and coaching; development of the BIAP Financial Assistance Micro Loan Fund to assist farmers and food entrepreneurs in meeting their short-term financing needs; and the enhancement of BDC Business Food Industry Services, which provides participating businesses with distribution and warehouse services. The CED funds helped establish the following two new businesses: the community kitchen and the BIAP One Stop Business Development Assistance Center, both of which became fully operation. The creation of these also resulted in the expansion of 12 businesses, including Ajies Cafe, Pelas de Puerto Rico, Chupalitos, ISVAA, Negrón Enterprises, Caona Foods, El Tramboliko Latin Street Food, Di Lena, El Alivio del Universitario, Finca Dos Hermanas, Chef Eduardo Graniela, and Arepas 2 Go. These businesses have been using the community kitchen, warehouse space, and distribution services to achieve their expansion goals. The project created 36 new, full-time jobs, 30 of which were filled by low-income individuals.

Project Outcomes	
Total Jobs Created	36
Low-Income Jobs Created	30
Businesses Created/Expanded	14
Funds Leveraged	\$35,538

Massachusetts

Whittier Street Health Center Committee, Inc.
1125 Tremont Street
Roxbury, MA
www.wshc.org

Grant Information	
Grant Number	90EE1061
Project Period	9/30/2014–9/29/2019
Award Amount	\$500,000

Project Overview:

Whittier Street Health Center Committee, Inc., (WSHC), used CED funds to expand the services offered in its existing community health center, in the high poverty, inner-city Roxbury neighborhood of Boston, Massachusetts. CED funds were used for construction costs to renovate 6,800 square feet of unused space on the lower level of WSHC's existing facility to accommodate a Medical Fitness Center. The Medical Fitness Center provides integrated prevention, health education, and wellness services, including individual fitness training, nutrition counseling, exercise classes, stress reduction activities, and sessions with a life coach. The Medical Fitness Center also ensures patients have access to a primary care physician and a primary care team and supports patients who receive prescriptions for fitness from their doctor. The addition of the Medical Fitness Center has allowed WSHC to address health disparities of its patients and increase the number of residents served more comprehensively. The project created 21 new, full-time jobs, 20 of which were filled by low-income individuals, including jobs with advancement opportunities in the high growth health care industry.

Project Outcomes	
Total Jobs Created	21
Low-Income Jobs Created	21
Businesses Created/Expanded	1
Funds Leveraged	\$2,408,197

Michigan

Eastern Market Corporation
2934 Russell Street
Detroit, MI
www.easternmarket.org

Grant Information	
Grant Number	90EE1069
Project Period	9/30/2014–9/29/2019
Award Amount	\$600,000

Project Overview:

Eastern Market Corporation (EMC) used CED funds to help establish a green grocer, Red Truck Fresh Produce, in the thriving Eastern Market food district of Detroit, Michigan. CED funds were used for the construction of Red Truck Fresh Produce, including contractual and professional service fees. Red Truck Fresh Produce is a destination produce venue devoted to providing fresh, healthy, and nutritious food from Michigan farmers. It also features products from food entrepreneurs who make their products in the Detroit Kitchen Connect network, a network of shared commercial kitchen spaces in Detroit that helps entrepreneurs transform their food ideas into food businesses. Red Truck Fresh Produce helped create 39 new businesses and expand 17 existing businesses. The project created 60 new, full-time jobs, 25 of which were filled by low-income individuals.

Project Outcomes	
Total Jobs Created	60
Low-Income Jobs Created	25
Businesses Created/Expanded	56
Funds Leveraged	\$1,249,500

Minnesota

Hmong American Partnership
1075 Arcade Street
Saint Paul, MN
www.hmong.org

Grant Information	
Grant Number	90EE1164
Project Period	9/30/2016–9/29/2019
Award Amount	\$800,000

Project Overview:

Hmong American Partnership (HAP) used CED funds to expand its social enterprise, HAP Transportation, as part of its Fueling the Economy Project in Saint Paul, Minnesota, specifically the East Side and Frogtown neighborhoods. HAP Transportation used CED funds for capital asset purchases that significantly increased their bus and van fleet, providing the capacity to recruit, train, and create more positions to help Hmong and Southeast Asian immigrants and refugees improve their quality of life and lift themselves and their families out of poverty. The expansion has provided stable positions with positive career prospects for individuals who previously struggled with limited access to vocational opportunities. The project created 56 new, full-time jobs for low-income individuals in the transportation industry.

Project Outcomes	
Total Jobs Created	56
Low-Income Jobs Created	56
Businesses Created/Expanded	1
Funds Leveraged	\$9,300,993

Minnesota

Midwest Minnesota Community
Development Corporation
P.O. Box 623
Detroit Lakes, MN

www.mmcdc.com

Grant Information	
Grant Number	90EE1068
Project Period	9/30/2014–9/29/2019
Award Amount	\$800,000

Project Overview:

Midwest Minnesota Community Development Corporation (MMCDC) used CED funds to provide a loan to the Seward Community Cooperative (Seward Co-op), an independent natural food grocery store located in Minneapolis, Minnesota. Seward Co-op used the financing to develop the Friendship Store, a full-service grocery store that provided access to healthy foods and jobs for low-income residents of a food desert. This project also redeveloped a former creamery manufacturing building to serve as a production and central administration facility to increase Seward Co-op's retail capacity. The creamery production facility prepares food for the store and the café at the Co-op. Seward also constructed an outdoor patio to increase seating at its café. Further, the Seward Co-op promoted their Nourish Initiative, which included free classes featuring healthy recipes that feed a family of four for under \$10. The project created 123 new, full-time jobs, 54 of which were filled by low-income individuals.

Project Outcomes	
Total Jobs Created	123
Low-Income Jobs Created	54
Businesses Created/Expanded	1
Funds Leveraged	\$734,095

Montana

Fort Belknap Community Economic
Development Corporation
147 Iroquois Avenue, Fort Belknap Agency
Harlem, MT

www.fortbelknapcedc.org

Grant Information	
Grant Number	90EE1080
Project Period	9/30/2014–9/29/2019
Award Amount	\$384,703

Project Overview:

Fort Belknap Community Economic Development Corporation used CED funds to construct and launch two new food-related businesses, Red Paint Creek Trading Post (RPCTP) and the RPCTP food pantry, in Lodge Pole, Montana. CED funds were used to construct the Red Paint Creek Trading Post, a 5,400 square foot healthy food cooperative that includes a commercial kitchen/ food processing center for educational and entrepreneurial purposes, a community food pantry, community gardens, greenhouses, and a fruit orchard. Local farmers, caterers, and entrepreneurs have access to the community kitchen on a time share basis. Community members used the RPCTP for processing foods grown in local or community gardens and for educating tribal members on Native traditional foods, nutrition, cooking and food processing. CED funds also aided in the construction of the 1,000 square foot RPCTP Food Pantry. The foods processed in the RPCTP's community kitchen are made available to the Pantry, which provides direct access to free and nutritious food to reduce hunger and increase nutrition for tribal members of the Fort Belknap Reservation. The project created a total of 14 new full-time jobs, 11 of which were filled by low-income individuals.

Project Outcomes	
Total Jobs Created	123
Low-Income Jobs Created	54
Businesses Created/Expanded	1
Funds Leveraged	\$1,467,319

New York

Action For a Better Community
550 East Main St.
Rochester, NY
www.abcinfo.org

Grant Information	
Grant Number	90EE1062
Project Period	9/30/2014–9/29/2019
Award Amount	\$748,436

Project Overview:

Action For a Better Community (ABC) used CED funds to provide a loan to support the development of a 20,000 square foot grocery store in a section of the City of Rochester, New York, that is designated as a food desert by the U.S. Department of Agriculture. ABC provided a low-interest loan to Constantino’s Market, a family-owned and operated grocery business, for necessary start-up costs. This project was part of a major mixed-use redevelopment project led by the University of Rochester to create an urban village center, spur economic development, and keep residents and goods and services within the city limits. The project created 34 new, full-time jobs for individuals with low incomes. However, while Constantino’s Market had a unique niche in the Rochester community, it was unaware that a bigger market chain in the same community would impact their sales. By February 2016, Constantino closed the business. ABC filed a court suit to recover the loan funds, but the case was dropped.

Project Outcomes	
Total Jobs Created	34
Low-Income Jobs Created	34
Businesses Created/Expanded	1
Funds Leveraged	\$0

New York

South Bronx Overall Economic
Development Corporation
555 Bergen Avenue
Bronx, NY

www.sobro.org

Grant Information	
Grant Number	90EE1141
Project Period	9/30/2016–9/29/2019
Award Amount	\$400,000

Project Overview:

South Bronx Overall Economic Development Corporation (SoBRO) used CED funds to partner with Born Incorporated to utilize its space to establish new locations and purchase equipment for small businesses in South Bronx, New York. The project helped create the following three new businesses: a cold-pressed juice bar and healthy food eatery, a business incubator, and the United Business Cooperative (UBC). The UBC provided small food business owners with assistance in negotiating contracts, purchasing supplies and equipment, and sharing best practices on how to grow their business and sell healthy food options in their location. SoBRO provided technical assistance to UBC, helping connect small food business owners with resources so that they could provide healthier food items on their menu, gain access to financing opportunities, place them in a position to expand their business and create more jobs. The project created seven new, full-time jobs for low-income individuals

Project Outcomes	
Total Jobs Created	7
Low-Income Jobs Created	7
Businesses Created/Expanded	3
Funds Leveraged	\$0

Ohio

St. Clair Superior Development Corporation
3615 Superior Avenue Suite 3101 B
Cleveland, OH
www.stclairsuperior.org

Grant Information	
Grant Number	90EE1099
Project Period	9/30/2014–9/29/2019
Award Amount	\$800,000

Project Overview:

St. Clair Superior Development Corporation (SCSDC) used CED funds to construct and purchase equipment for Hub 55, a food hub to address food insecurity in Cleveland, Ohio. The objective of Hub 55 was to provide access to healthy food, develop a distribution system for food suppliers and entrepreneurs, and create employment and business opportunities in Cleveland's east side neighborhoods. CED funds were used to support the following two new businesses in Hub 55: Cafe 55, a fast-casual restaurant serving healthy breakfast and lunch options, and Goldhorn Brewery, a microbrewery that produced over eight different beers onsite. This project created 11 new, full-time jobs, 3 of which were filled by low-income individuals

Project Outcomes	
Total Jobs Created	11
Low-Income Jobs Created	3
Businesses Created/Expanded	2
Funds Leveraged	\$1,671,548

Pennsylvania

East Liberty Development, Inc.

6101 Penn Avenue

Pittsburgh, PA

www.eastliberty.org

Grant Information	
Grant Number	90EE1065
Project Period	9/30/2014–9/29/2019
Award Amount	\$741,000

Project Overview:

East Liberty Development, Inc. (ELDI) used CED funds to support the East Liberty Transit Center Project in Pittsburg, Pennsylvania. The East Liberty Transit Center Project is part of a larger transit-oriented project to develop a major mixed-use commercial and residential development, parking and bicycle facilities, pedestrian friendly walkways, and access points to public transportation. ELDI made a low-interest loan to Eastside III TOD, LLC for construction and tenant improvements for the East Liberty Busway station, which serves over 800 daily bus arrivals. The improvements resulted in shorter bus routings, quicker transfers, a reconnected street grid, and better pedestrian and bike connections. Within the commercial section of the development, nine businesses were created (Hand and Stone, a massage and facial spa; three exercise centers, Osero-Strong, Solid Core, and Zenergy Cycling; three restaurants, SoFresh, Brew Dog, and Choolaah Indian BBQ; and two customer service businesses, Huntington Bank and AT&T). The project created 64 new, full-time jobs, 46 of which were filled by low-income individuals.

Project Outcomes	
Total Jobs Created	64
Low-Income Jobs Created	46
Businesses Created/Expanded	9
Funds Leveraged	\$94,098,100

Pennsylvania

The Enterprise Center Community
Development Corporation
4548 Market St Ste L6
Philadelphia, PA

www.theenterprisecenter.com

Grant Information	
Grant Number	90EE1102
Project Period	9/30/2015–9/30/2019
Award Amount	\$505,781

Project Overview:

Enterprise Center Community Development Corporation (TEC-CDC) used CED funds to implement the Performance Equity Initiative to Accelerate Small Business Job Creators Project, designed to accelerate small business growth and stimulate job creation through strategic equity investments in Philadelphia, Pennsylvania. The first investment was used by TEC-CDC to hire staff to implement the Performance Equity Initiative, which supported its capacity to expand two additional businesses, Jidan Cleaning and Dre's Water Ice & Ice Cream. In addition to the equity investments, TEC-CDC also provided the two businesses with technical assistance, business development, and financial services to ensure project objectives, business expansion, and job creation goals were on track and achieved. The project created 68 new, full-time jobs in the food and service industries, 39 of which were filled by low-income individuals.

Project Outcomes	
Total Jobs Created	68
Low-Income Jobs Created	39
Businesses Created/Expanded	3
Funds Leveraged	\$1,700,000

Tennessee

The William Franklin Buchanan
Community Development Corporation
1100 10th Avenue North
Nashville, TN

www.wfbcdc.org

Grant Information	
Grant Number	90EE1129
Project Period	9/30/2015–9/29/2019
Award Amount	\$800,000

Project Overview:

The William Franklin Buchanan Community Development Corporation (formerly known as the Fifteenth Avenue Baptist Community Development Corporation) used CED funds for the expansion of a locally owned bakery in Nashville, Tennessee. The company, Sweet Creations, bakes and sells fresh and unique tarts and pies. The CED funds provided Sweet Creations with the capital needed to establish full operations and order fulfillment capability. Sweet Creations is in an area known as Buena Vista, with high levels of unemployment and poverty. Because of the CED investment, Sweet Creations has been able to expand its product into the local Papa Turney's restaurant and the Kroger Grocery store. The project created 10 new, full time jobs for low-income individuals.

Project Outcomes	
Total Jobs Created	10
Low-Income Jobs Created	10
Businesses Created/Expanded	1
Funds Leveraged	\$0

Washington

Ventures

2100 24th Avenue South, Suite 380

Seattle, WA

www.venturesnonprofit.org

Grant Information	
Grant Number	90EE1170
Project Period	9/30/2016–9/29/2019
Award Amount	\$615,735

Project Overview:

Ventures used CED funds for the Ventures E-commerce Business Acceleration project to create 26 new and expand 47 existing microbusinesses into full-time revenue-generating enterprises in Seattle, Washington. CED funds were used to create an e-commerce and retail incubator for entrepreneurs. In addition to business training classes offered, Ventures also provided trainings on getting businesses online, digital marketing, and online business management. The project provided business acceleration services designed to expand microbusinesses into full-time revenue-generating enterprises that can compete in today's high-tech consumer environment. This included free photography, branding, and marketing support for businesses to create a professional online image. Ventures also launched a business directory to promote businesses that have been through its program. The project created 73 new, full-time jobs, 56 of which were filled by low-income individuals.

Project Outcomes	
Total Jobs Created	73
Low-Income Jobs Created	56
Businesses Created/Expanded	73
Funds Leveraged	\$612,940

West Virginia

Coalfield Development Corporation
P.O. Box 1133
Wayne, WV
www.coalfield-development.org

Grant Information	
Grant Number	90EE1117
Project Period	9/30/2015–9/29/2019
Award Amount	\$800,000

Project Overview:

Coalfield Development Corporation (CDC) used CED funds to launch the following three new businesses: Reclaim Appalachia, Revitalize Appalachia, and Rediscover Appalachia, in Wayne, Mingo, and Lincoln, West Virginia. CED funds were used to purchase equipment, including trucks, trailers, and wood-based manufacturing equipment. Reclaim Appalachia is a social enterprise program that focuses on taking reclaimed materials obtained from the deconstruction of blighted vacant properties and turning them into upcycled products in the marketplace. The products produced included furniture and home décor accessories and selling the rest as architectural salvage or donating it to Habitat for Humanity. Revitalize Appalachia is a green collar construction line of business that performs sustainable mine land reclamation in coal- country. Rediscover Appalachia is an arts and culture-based enterprise. The project created 48 new, full-time jobs, 37 of which were filled by low-income individuals.

Project Outcomes	
Total Jobs Created	48
Low-Income Jobs Created	37
Businesses Created/Expanded	3
Funds Leveraged	\$150,000

West Virginia

Coalfield Development Corporation
P.O. Box 1133
Wayne, WV
www.coalfield-development.org

Grant Information	
Grant Number	90EE1162
Project Period	9/30/2016–9/29/2019
Award Amount	\$800,000

Project Overview:

Coalfield Development Corporation (CDC) used CED funds to create Refresh Appalachia, an economic and workforce development initiative to provide opportunities and training in farm and food entrepreneurship in Southern West Virginia. CED funds were used to purchase agricultural production equipment which has since enabled an entirely new region-wide local food system to emerge. Refresh Appalachia created two food hubs, which aggregate and process food sources from farmers participating in an existing regional network, earning revenues through wholesale, retail, and direct-to-consumer channels. Products made in the food hub are distributed to local farms, restaurants, and consumers in Charleston, Huntington, Lewisburg, Williamson, and other communities in Southern West Virginia. Refresh Appalachia also offers a workforce development program, which follows the 33-6-3 model – individuals spend 33 hours a week learning production, marketing, and business skills by working at farms; 6 hours a week taking community college classes; and 3 paid hours learning life skills including financial management, parenting, and healthy cooking. After completing the program, participants can graduate with an associate degree. Refresh Appalachia’s services resulted in the expansion of 11 farms in Southern West Virginia and these farms serve as training sites for the community, while also providing fresh, affordable food for communities. The project created 31 new, full-time jobs, 24 of which were filled by low-income individuals.

Project Outcomes	
Total Jobs Created	31
Low-Income Jobs Created	24
Businesses Created/Expanded	13
Funds Leveraged	\$4,706,645

Wisconsin

Impact Seven, Inc.
147 Lake Almena Drive
Almena, WI
www.impactseven.org

Grant Information	
Grant Number	90EE1089
Project Period	9/30/2014–9/29/2019
Award Amount	\$700,000

Project Overview:

Impact Seven, Inc. used CED funds to provide a loan to finance the expansion of Advanced Plating Technologies (APT) in Milwaukee, Wisconsin. APT is a manufacturing company that produces highly engineered metal. The CED funds were used to replace the company's aging wastewater treatment plant by constructing a new, state-of-the-art treatment facility and for additional capital to expand production capacity. The equipment and energy-efficiency upgrades, including new plating lines and powder coating equipment, has ensured APT's environmental compliance and doubled the company's production and water treatment capacity. The project created 49 new, full-time jobs, 21 of which were filled by low-income individuals.

Project Outcomes	
Total Jobs Created	49
Low-Income Jobs Created	21
Businesses Created/Expanded	1
Funds Leveraged	\$1,100,000

Wisconsin

Martin Luther King Economic
Development Corporation
2745 N. Martin Luther King Jr. Drive
Milwaukee, WI

www.mlkedcmke.org

Grant Information	
Grant Number	90EE1070
Project Period	9/30/2014–9/29/2019
Award Amount	\$650,000

Project Overview:

Martin Luther King Economic Development Corporation (MLKEDC), in partnership with the Walnut Way Conservation Corporation, used CED funds to develop the Lindsay Heights Innovation and Wellness Commons (The Commons) in Milwaukee, Wisconsin. In Phase I of the project, which was completed in 2015, MLKEDC developed 9,000 square feet of food retail and food production spaces on a struggling, main commercial corridor in Milwaukee. The development of The Commons transformed a vacant building into a hub for healthy food, wellness services, economic development, and education and training programs. The following three businesses have located their existing businesses in The Commons, enabling them to expand: Outpost Natural Foods, a natural foods co-op; The Juice Kitchen, a healthy food restaurant focused on vegetarian meals; and Milwaukee Center for Independence, a food distribution business. Phase II of the project broke ground in late 2019 and will create an additional 8,000 square feet of space to provide health and wellness services to the surrounding community. The project created 16 new, full-time jobs, 7 of which were filled by low-income individuals.

Project Outcomes	
Total Jobs Created	16
Low-Income Jobs Created	7
Businesses Created/Expanded	4
Funds Leveraged	\$2,430,599

APPENDIX B: PROJECT DESCRIPTIONS FOR RCD GRANTS IN PROGRESS IN FY 2019

This section includes individual project descriptions for RCD grants in progress in FY 2019. Information provided for each project includes basic grant information, a description of the project, and summary of key outcomes achieved. It is organized by grant number, with Regional Training and Technical Assistance grantees listed first and followed by the Tribal Training and Technical Assistance grantees.

Please note that RCD grants are awarded for 5 years with annual appropriations for 1-year budget periods. This means that there are two award levels presented in the project descriptions:

1. **Award Amount in FY 2019:** This is the RCD funding level appropriated by Congress for RCD in FY 2019—RCD activities for these awards are currently underway and will be presented in the FY 2020 Report to Congress.
2. **Award Amount in FY 2018:** This is the RCD funding level appropriated by Congress in FY 2018—RCD activities for these awards took place in FY 2019 and are presented in this report.

Regional Training and Technical Assistance

Communities Unlimited	57
Southeast Rural Community Assistance Project, Inc.	58
Midwest Assistance Program, Inc.	59
RCAP Solutions, Inc.	60
Rural Community Assistance Corporation	61
Great Lakes Community Action Partnership	62

Tribal Training and Technical Assistance

United South and Eastern Tribes, Inc.	63
Inter Tribal Council of Arizona, Inc.	64

Regional Training and Technical Assistance

Communities Unlimited
3 East Colt Square Drive
Fayetteville, AR
www.communitiesu.org

Grant Information	
Grant Number	90EF0076
FY 2019 Award Amount	\$1,195,792
FY 2018 Award Amount	\$1,094,438

Project Overview:

Communities Unlimited, Inc. (Communities Unlimited) used RCD funds to assist low-income communities in developing and preserving affordable community water and wastewater facilities and improving local capacity and leadership in rural communities. Communities Unlimited provided direct, onsite assistance to rural communities by providing information, conducting group training, and providing direct, short-term loans for facility improvements.

Areas Served	
Alabama, Arkansas, Louisiana, Mississippi, Oklahoma, Tennessee, Texas	
Project Outcomes	
Individuals Served	333,642
Communities Served	157
Trainings Conducted	90
Training Attendees	669
Funds Leveraged	\$111,585,963

Regional Training and Technical Assistance

Southeast Rural Community
Assistance Project, Inc.
347 Campbell Avenue
Roanoke, VA

www.sercap.org

Grant Information	
Grant Number	90EF0077
FY 2019 Award Amount	\$1,195,792
FY 2018 Award Amount	\$1,094,438

Project Overview:

Southeast Rural Community Assistance Project, Inc. used RCD funds to provide training and technical assistance to low-income, rural communities in addressing water, wastewater, environmental, housing and economic development issues. The training and technical assistance focused on rural leadership development, water and wastewater management, and operational troubleshooting for water and wastewater facilities.

Areas Served	
Delaware, Florida, Georgia, Maryland, North Carolina, South Carolina, Virginia	
Project Outcomes	
Individuals Served	187,724
Communities Served	117
Trainings Conducted	13
Training Attendees	144
Funds Leveraged	\$1,128,64

Regional Training and Technical Assistance

Midwest Assistance Program, Inc.
212 Lady Slipper Avenue, NE
P.O. Box 81
New Prague, MN

www.map-inc.org

Grant Information	
Grant Number	90EF0078
FY 2019 Award Amount	\$1,195,792
FY 2018 Award Amount	\$1,094,438

Project Overview:

Southeast Rural Community Assistance Project, Inc. used RCD funds to provide training and technical assistance to low-income, rural communities in addressing water, wastewater, environmental, housing and economic development issues. The training and technical assistance focused on rural leadership development, water and wastewater management, and operational troubleshooting for water and wastewater facilities.

Areas Served	
Iowa, Kansas, Minnesota, Missouri, Montana, North Dakota, Nebraska, South Dakota, Wyoming	
Project Outcomes	
Individuals Served	101,894
Communities Served	121
Trainings Conducted	118
Training Attendees	1,553
Funds Leveraged	\$34,742,000

Regional Training and Technical Assistance

RCAP Solutions, Inc.
205 School Street
P.O. Box 159
Gardner, MA

www.rcapsolutions.org

Grant Information	
Grant Number	90EF0079
FY 2019 Award Amount	\$1,195,792
FY 2018 Award Amount	\$1,094,438

Project Overview:

RCAP Solutions, Inc. (RCAPS) used RCD funds to provide onsite, individualized training and technical assistance to rural communities to meet their water supply and wastewater needs. RCAPS helped local leaders address concerns of sustainable community development. In addition, RCAPS helped plan and expedite facilities' improvements by leveraging additional funding. RCAPS also focused on homeland security for water systems and providing assistance for often neglected minority groups.

Areas Served	
Connecticut, Massachusetts, Maine, New Hampshire, New Jersey, New York, Pennsylvania, Puerto Rico, Rhode Island, the U.S. Virgin Islands, Vermont	
Project Outcomes	
Individuals Served	28,914
Communities Served	36
Trainings Conducted	16
Training Attendees	194
Funds Leveraged	\$29,444,740

Regional Training and Technical Assistance

Rural Community Assistance Corporation
3120 Freeboard Drive, Suite 201
West Sacramento, CA
www.rcac.org

Grant Information	
Grant Number	90EF0080
FY 2019 Award Amount	\$1,195,792
FY 2018 Award Amount	\$1,094,438

Project Overview:

Rural Community Assistance Corporation (RCAC) used RCD funds to provide training and technical assistance, networking, and financing of water and wastewater system development to rural communities. Through technical assistance to these communities, RCAC developed the managerial and financial capacity of these small communities to build and maintain sustainable water and wastewater infrastructure.

Areas Served	
Alaska, Arizona, California, Colorado, Hawaii, Idaho, Nevada, New Mexico, Oregon, Utah, Washington	
Project Outcomes	
Individuals Served	67,848
Communities Served	52
Trainings Conducted	9
Training Attendees	183
Funds Leveraged	\$12,330,060

Regional Training and Technical Assistance

Great Lakes Community Action Partnership
P.O. Box 590
Fremont, Ohio
www.glcap.org

Grant Information	
Grant Number	90EF0082
FY 2019 Award Amount	\$1,195,792
FY 2018 Award Amount	\$1,094,438

Project Overview:

Great Lakes Community Action Partnership (formerly WSOS Community Action Commission, Inc.) used RCD funds to build the technical, managerial, and financial capacity of small, rural communities. Great Lakes Community Action Partnership (GLCAP) developed manuals for these communities on topics such as water loss and leak detection, operations and maintenance, ordinances, bookkeeping, and billing systems. In addition, GLCAP aided in the preparation of vulnerability assessments and emergency plans as they related to homeland security for water and wastewater facilities.

Areas Served	
Illinois, Indiana, Kentucky, Michigan, Ohio, West Virginia, Wisconsin	
Project Outcomes	
Individuals Served	386,626
Communities Served	179
Trainings Conducted	30
Training Attendees	934
Funds Leveraged	\$16,924,302

Tribal Training and Technical Assistance

United South and Eastern Tribes, Inc.
711 Stewarts Ferry Pike, Suite 100
Nashville, TN
www.usetinc.org

Grant Information	
Grant Number	90EF0081
FY 2018 Award Amount	\$364,244
FY 2017 Award Amount	\$345,886

Project Overview:

United South and Eastern Tribes, Inc. (USET) used RCD funds to create a water and wastewater certification, training, and technical assistance program to assist member tribes in developing, operating, and sustaining efficient and safe water and wastewater facilities. This program helped member tribes achieve and maintain compliance with the Safe Drinking Water Act, Clean Water Act, and other applicable state and tribal regulations. In addition, USET used its staff expertise to assist member tribes in building their technical, managerial, and financial capacity through training, technical assistance, and tribe-to-tribe peer assistance activities.

Areas Served	
Tribal Nations from the Northeastern Woodlands to the Everglades and across the Gulf of Mexico	
Project Outcomes	
Individuals Served	64,673
Communities Served	34
Trainings Conducted	37
Training Attendees	133

Tribal Training and Technical Assistance

Inter Tribal Council of Arizona, Inc.
2214 North Central Avenue, Suite 100
Phoenix, AZ
www.itcaonline.com

Grant Information	
Grant Number	90EF0083
FY 2019 Award Amount	\$931,784
FY 2018 Award Amount	\$840,527

Project Overview:

Inter Tribal Council of Arizona, Inc. (Inter-Tribal) used RCD grant funds to carry out the following project: *“Increasing Tribal Capacity for Sustainable Safe Drinking Water & Sanitation through the Tribal Water Operator Certification Program and Site-Specific Technical Assistance Services.”* The project consisted of the following three primary objectives: meeting and addressing the needs for tribal water and wastewater operator certification, tribal capacity building and technical assistance, and the promotion of water-related professionals in tribal communities. Inter-Tribal also provided a program to further water system operators’ competency in the production, treatment, and distribution of safe drinking water for public consumption, as well as the collection and treatment of wastewater.

Areas Served	
EPA Regions 5, 6, 7, 8, 9, and 10 (Western United States)	
Project Outcomes	
Individuals Served	481,154
Communities Served	205
Trainings Conducted	59
Training Attendees	763

APPENDIX C: CED PROJECT OUTCOMES BY STATE AS OF FY 2019

The table that follows includes aggregate project outcome data by state. The table provides data for completed, in progress, and new grants. In FY 2019, 31 grants ended at the close of the year, while 98 grants were in progress and will continue into FY 2020. OCS also awarded 23 new CED grants: 17 traditional CED awards and six CED-SE awards.

In FY 2019, there were 18 states or territories without active projects. Applicants proposing projects in one of these states or territories in FY 2020 are eligible to receive bonus points for their application. OCS awards such points annually to ensure the CED program serves communities in every state and territory.

Grant Status

	Number of Grants	Grant Funds Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created for Individuals With Low Incomes	Funds Leveraged
ALABAMA					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	0
Total	0	\$0	0	0	\$0
ALASKA					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
ARIZONA					
New Grant Awards	2	\$1,200,000	n/a	n/a	n/a
Grants in Progress	2	\$1,300,000	11	13	\$8,090,414
Completed Grants	1	\$800,000	26	34	\$1,052,500
Total	5	\$3,300,000	37	47	\$9,142,914
ARKANSAS					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
CALIFORNIA					
New Grant Awards	2	\$1,600,000	n/a	n/a	n/a
Grants in Progress	17	\$11,525,885	114	168	\$41,431,323
Completed Grants	4	\$2,794,574	17	99	\$19,180,932
Total	23	\$15,920,459	131	267	\$60,612,255

	Number of Grants	Grant Funds Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created for Individuals With Low Incomes	Funds Leveraged
COLORADO					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
DELAWARE					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
DISTRICT OF COLUMBIA					
New Grant Awards	1	\$800,000	n/a	n/a	n/a
Grants in Progress	1	\$700,000	4	33	\$0
Completed Grants	1	\$400,000	3	58	\$408,333
Total	3	\$1,900,000	7	91	\$408,333
FLORIDA					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	2	\$1,580,800	15	5	\$0
Completed Grants	0	\$0	0	0	\$0
Total	2	\$1,580,800	15	5	\$0
GEORGIA					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
GUAM					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
HAWAII					
New Grant Awards	1	\$400,000	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	1	\$730,659	29	60	\$77,750
Total	2	\$1,130,659	29	60	\$77,750

	Number of Grants	Grant Funds Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created for Individuals With Low Incomes	Funds Leveraged
IDAHO					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
ILLINOIS					
New Grant Awards	1	\$0	n/a	n/a	n/a
Grants in Progress	0	\$760,416	1	21	\$250,000
Completed Grants	1	\$0	0	0	\$0
Total	2	\$760,416	1	21	\$250,000
INDIANA					
New Grant Awards	2	\$1,600,000	n/a	n/a	n/a
Grants in Progress	6	\$4,670,266	9	486	\$7,145,531
Completed Grants	0	\$0	0	0	\$0
Total	8	\$6,270,266	9	486	\$7,145,531
IOWA					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
KANSAS					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	3	\$2,010,925	2	0	\$8,200,800
Completed Grants	1	\$0	0	0	\$0
Total	4	\$2,010,925	2	0	\$8,200,800
KENTUCKY					
New Grant Awards	3	\$200,000	n/a	n/a	n/a
Grants in Progress	3	\$2,341,216	2	430	\$744,000
Completed Grants	2	\$1,600,000	2	268	\$3,152,485
Total	8	\$5,941,216	4	698	\$3,896,485
LOUISIANA					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	2	\$1,501,416	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	2	\$1,501,416	0	0	\$0

	Number of Grants	Grant Funds Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created for Individuals With Low Incomes	Funds Leveraged
MAINE					
New Grant Awards	2	\$1,200,000	n/a	n/a	n/a
Grants in Progress	1	\$600,000	1	0	\$8,043,500
Completed Grants	2	\$1,560,000	7	40	\$0
Total	5	\$3,360,000	8	40	\$8,043,500
MARYLAND					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	3	\$2,200,000	5	75	\$5,882,435
Completed Grants	1	\$800,000	1	52	\$807,000
Total	4	\$3,000,000	6	127	\$6,689,435
MASSACHUSETTS					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	2	\$1,188,000	3	5	\$39,487,139
Completed Grants	2	\$1,299,698	15	50	\$560,538
Total	4	\$2,487,698	18	55	\$40,047,677
MICHIGAN					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	2	\$950,000	2	18	\$2,168,606
Completed Grants	1	\$600,000	56	25	\$1,249,500
Total	3	\$1,550,000	58	43	\$3,418,106
MINNESOTA					
New Grant Awards	1	\$800,000	n/a	n/a	n/a
Grants in Progress	2	\$1,268,800	2	16	\$11,498,354
Completed Grants	2	\$1,600,000	2	110	\$10,035,088
Total	5	\$3,668,800	4	126	\$21,533,442
MISSISSIPPI					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	1	\$760,416	0	0	\$1,500,000
Completed Grants	0	\$0	0	0	\$0
Total	1	\$760,416	0	0	\$1,500,000
MISSOURI					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	2	\$1,093,120	4	15	\$659,795
Completed Grants	0	\$0	0	0	\$0
Total	2	\$1,093,120	4	15	\$659,795

	Number of Grants	Grant Funds Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created for Individuals With Low Incomes	Funds Leveraged
MONTANA					
New Grant Awards	1	\$800,000	n/a	n/a	n/a
Grants in Progress	4	\$2,836,716	35	36	\$101,418,851
Completed Grants	3	\$1,887,863	29	111	\$1,493,319
Total	8	\$5,524,579	64	147	\$102,912,170
NEBRASKA					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	4	\$3,180,800	41	121	\$5,892,107
Completed Grants	0	\$0	0	0	\$0
Total	4	\$3,180,800	41	121	\$5,892,107
NEVADA					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	1	\$759,650	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	1	\$759,650	0	0	\$0
NEW HAMPSHIRE					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
NEW JERSEY					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
NEW MEXICO					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	1	\$759,780	1	53	\$31,145
Completed Grants	0	\$0	0	0	\$0
Total	1	\$759,780	1	53	\$31,145
NEW YORK					
New Grant Awards	1	\$800,000	n/a	n/a	n/a
Grants in Progress	2	\$1,175,000	1	37	\$78,000
Completed Grants	2	\$1,148,436	4	41	\$0
Total	5	\$3,123,436	5	78	\$78,000

	Number of Grants	Grant Funds Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created for Individuals With Low Incomes	Funds Leveraged
NORTH CAROLINA					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	2	\$1,600,000	1	27	\$1,241,000
Completed Grants	0	\$0	0	0	\$0
Total	2	\$1,600,000	1	27	\$1,241,000
NORTH DAKOTA					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
OHIO					
New Grant Awards	3	\$2,000,000	n/a	n/a	n/a
Grants in Progress	8	\$5,610,331	12	43	\$65,949,435
Completed Grants	1	\$800,000	2	3	\$1,671,548
Total	12	\$8,410,331	14	46	\$67,620,983
OKLAHOMA					
New Grant Awards	1	\$800,000	n/a	n/a	n/a
Grants in Progress	1	\$500,000	2	8	\$342,000
Completed Grants	0	\$0	0	0	\$0
Total	2	\$1,300,000	2	8	\$342,000
OREGON					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	2	\$1,210,416	5	7	\$63,352
Completed Grants	0	\$0	0	0	\$0
Total	2	\$1,210,416	5	7	\$63,352
PENNSYLVANIA					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	4	\$2,605,800	12	48	\$12,245,942
Completed Grants	2	\$1,246,781	12	85	\$95,798,100
Total	6	\$3,852,581	24	133	\$108,044,042
PUERTO RICO					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	1	\$585,600	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	1	\$585,600	0	0	\$0

	Number of Grants	Grant Funds Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created for Individuals With Low Incomes	Funds Leveraged
RHODE ISLAND					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
SOUTH CAROLINA					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	3	\$2,014,800	2	61	\$36,315,072
Completed Grants	0	\$0	0	0	\$0
Total	3	\$2,014,800	2	61	\$36,315,072
SOUTH DAKOTA					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	1	\$780,800	1	110	\$34,495,000
Completed Grants	0	\$0	0	0	\$0
Total	1	\$780,800	1	110	\$34,495,000
TENNESSEE					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	1	\$800,000	1	10	\$0
Total	1	\$800,000	1	10	\$0
TEXAS					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	2	\$942,816	4	30	\$104,180
Completed Grants	0	\$0	0	0	\$0
Total	2	\$942,816	4	30	\$104,180
UTAH					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
VERMONT					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0

	Number of Grants	Grant Funds Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created for Individuals With Low Incomes	Funds Leveraged
VIRGIN ISLANDS					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
VIRGINIA					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
WASHINGTON					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	1	\$400,000	0	110	\$0
Completed Grants	1	\$615,735	73	56	\$612,940
Total	2	\$1,015,735	73	56	\$612,940
WEST VIRGINIA					
New Grant Awards	1	\$800,000	n/a	n/a	n/a
Grants in Progress	2	\$1,541,216	7	30	\$59,673
Completed Grants	2	\$1,600,000	16	61	\$4,856,645
Total	5	\$3,941,216	23	91	\$4,916,318
WISCONSIN					
New Grant Awards	2	\$1,200,000	n/a	n/a	n/a
Grants in Progress	8	\$5,808,923	46	85	\$75,915,985
Completed Grants	2	\$1,350,000	5	28	\$3,530,599
Total	12	\$8,258,923	51	113	\$79,446,584
WYOMING					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
ALL GRANT TOTALS					
New Grant Awards	23	\$16,000,000	n/a	n/a	n/a
Grants in Progress	98	\$67,563,908	345	1,997	\$493,294,689
Completed Grants	31	\$21,633,746	300	1,191	\$152,530,777
Total	152	\$105,197,654	645	3,188	\$645,825,466