



FISCAL YEAR 2020 REPORT TO CONGRESS

Community Services Block Grant Discretionary Activities—Community Economic Development and Rural Community Development Programs

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EXECUTIVE SUMMARY

The Community Economic Development (CED) and Rural Community Development (RCD) programs are administered by the Office of Community Services (OCS) within the Administration for Children and Families (ACF) at the U.S. Department of Health and Human Services (HHS). These two programs provide specific investments in communities that augment mandatory Community Services Block Grant (CSBG) activities that benefit individuals with low incomes and revitalize communities.

Community Economic Development Program

The CED program invests in community development corporations (CDCs) to create employment and business development opportunities that address the economic security needs of individuals with low incomes and their families in distressed communities. CED funds are flexible and can be used for commercial developments and equity investments or loans to capitalize a new business or expand an existing business, as long as the project creates new, full-time, permanent jobs for individuals with low incomes. Grants are awarded to cover project costs associated with the start-up or expansion of businesses, including physical and/or commercial activities; capital expenditures, such as the purchase of equipment or real property; allowable operating expenses, such as salary for key project staff; and loans or equity investments.

In fiscal year (FY) 2020, 26 CED grants totaling almost \$16.9 million were awarded. Award levels for 20 traditional CED projects are based on the applicant's project design and request for funding needed to support a successful project with a maximum award



of \$800,000. As a carve out from CED funding, six of the CED grants funded in FY 2019 were CED Focus on Social Enterprise (CED-SE) initiative grants, which focused specifically on creating social enterprise incubators. These grants will receive a maximum award of \$1,700,000 per grant, funded incrementally over 5 years. Six of the new awards were non-competition continuation funding for the CED-SE initiative. In FY 2020, each CED-SE grant was awarded \$400,000 in non-competition continuation funding, which is in addition to the \$400,000 that these six recipients received in FY 2019. To date, each CED-SE recipient has received \$800,000 in funding; this is the amount used to calculate the total award amount for CED recipients. Throughout this report, the outcomes of CED-SE grants are included in the outcomes with the CED in progress grants, including award amount.



CED strengthens families and communities by contributing to community improvement, creating jobs that employ local individuals with low incomes, and bolstering revitalization efforts.

As illustrated in Table ES 1, in FY 2020, 35 grants ended at the close of the year, while 86 grants were in progress and will continue into FY 2021. Additionally, OCS awarded 20 new CED grants in FY 2020. Together, these 141 grants amount to nearly \$100 million¹ in CED funds that are supporting projects throughout the country.

Outcomes Achieved by Active CED Grants

The primary outcomes used to assess CED grants are (1) businesses created or expanded, (2) jobs created for individuals with low incomes, and (3) funds leveraged.² This information is primarily collected from the Performance Progress Report (PPR), a report that CED grant recipients are required to submit every 6 months throughout their grant period.³

¹ Each CED-Social Enterprise (SE) project has a project period of 5 years and will receive incremental funding totaling \$1,700,000. In FY 2020, six CED Focus SE grants were each funded \$400,000. This is in addition to the \$400,000 that these six recipients received in FY 2019. To date, each CED-SE recipient has received \$800,000 in funding; this is the amount used to calculate the total award amount for CED recipients.

² Leveraged funds are non-OCS funds, public or private, that are secured for the project. These projects are often complex projects involving multiple pieces of financing. OCS funds may often be a small portion of the overall financing needed for a successful project. As a result, it is often key to project success that additional public and private funds are secured for the project in addition to OCS funds.

³ CED recipients are required to submit a PPR every 6 months during their grant period. A PPR due on April 30 of each year includes data on outcomes achieved from October through March. A PPR due on October 30 of each year includes data on outcomes achieved from April through September. Data in the PPR is reported cumulatively over time. Data provided in this report is primarily collected from submitted PPRs covering the period that ended on September 29, 2020. If submitted PPRs from the September 29, 2020 period were not available, data was collected from the most recently available report in the system from a previous reporting period. A PPR is considered submitted if it is Approved, Submitted, In Review, or Returned in the OCS reporting system. This data was drawn from OCS reporting systems on February 12, 2021. Therefore, any revisions or additions to recipient data that occurred after this date are not reflected herein.

Table ES 1 illustrates the outcomes achieved by grants reporting in FY 2020. In sum, grants reporting in FY 2020:

- Created or expanded 594 businesses.
- Created 3,519 jobs, of which 2,542 were filled by individuals with low incomes.
- Leveraged over \$648 million in support of community economic development activities.

In addition, for grants that ended in FY 2020, 71 percent of the jobs created for individuals with low incomes offered health care benefits, 77 percent offered paid sick leave, and 63 percent offered retirement benefits.

Table ES 1: Summary of All CED Active Grants in FY 2020

	Number of Grants	Award Amount	Businesses Created or Expanded	Total Full-Time Jobs Created	Total Full-Time Jobs Created for Individuals with Low Incomes	Funds Leveraged
Completed Grants ^a	35	\$23,460,069	142	1,589	1,306	\$147,246,214
Grants in Progress ^{b,c,d}	86	\$62,003,839	452	1,930	1,236	\$501,058,172
New Grant Awards ^e	20	\$14,499,256	n/a	n/a	n/a	n/a
Total	141	\$99,963,164	594	3,519	2,542	\$648,304,386

^a “Completed Grants” refer to grants whose project period ended on September 29, 2020. These grants are considered closed and completed.

^b In total, 83 of the 86 grants in progress reported data for their projects when this data was drawn from OCS reporting systems on February 12, 2021. While OCS makes every effort to ensure recipients comply with reporting requirements, 3 of the 86 grants in progress did not submit a PPR. As such, outcomes presented in this report for grants in progress reflect the results of the 83 grants for which data was available. There are several reasons why a recipient may not submit a performance report in a timely manner, ranging from issues accessing the online reporting system to more serious project implementation challenges. When a recipient fails to submit a performance report, OCS staff follow up with the recipient to provide assistance as appropriate.

^c The data in this report for “Grants in Progress” represents the data as of February 12, 2021, for active grants at a variety of different stages in project implementation. The data here is not final and is expected to increase as the projects progress.

^d Each CED-SE project has a project period of 5 years and will receive incremental funding totaling \$1,700,000. In FY 2020, 6 CED Focus on Social Enterprise grants were each funded \$400,000. This is in addition to the \$400,000 that these six recipients received in FY 2019. To date, each CED-SE recipient has received \$800,000 in funding; this is the amount used to calculate the total award amount for CED-SE recipients for grants in progress.

^e The new grant award amount in this table only includes the FY 2020 new funding for the 20 traditional CED grants. The award amount to date for the six CED-SE grants is included in the grants in progress award amount.

Rural Community Development Program

The RCD program supports training and technical assistance for water and wastewater systems in small, low-income rural communities to ensure that residents have access to safe and affordable water and wastewater systems. RCD does this by providing grants to multi-state, regional, private, non-profit organizations that assist small, low-income rural communities to improve access to safe water through the creation of new systems, bringing existing systems up to standard, and connecting unserved communities to neighboring systems.

Specifically, RCD-funded training and technical assistance:

- Increases access for families with low incomes to safe water supplies and waste disposal services.
- Preserves affordable water and waste disposal services in low-income, rural communities.
- Increases local capacity and expertise to establish and maintain needed community facilities.
- Increases economic development and employment opportunities for low-income, rural communities by ensuring they have basic water and sanitation.
- Helps leverage additional public and private resources.
- Promotes improved coordination of federal, state, and local agencies and financing programs to benefit low-income communities.

RCD grants are funded annually for a 5-year grant period. The activities of FY 2020 were funded in FY 2019.⁴ In 2020, the eight recipients:

- Served 1,541,969 individuals in 971 communities.
- Conducted 385 system operator and community capacity trainings attended by 4,982 attendees.
- Leveraged almost \$254 million in additional public and private resources.

RCD projects play a vital role in securing access to safe water and wastewater systems for rural Americans with low incomes.



⁴ RCD grants are awarded for 5 years with annual budget periods. The project period for these grants is 9/30/2015 to 9/30/2020. Activities for each grant award occurred the following fiscal year.

INTRODUCTION

The Community Economic Development (CED) program and the Rural Community Development (RCD) program are authorized under section 680(a)(2) and section 680(a)(3)(B), respectively, of the Community Services Block Grant Act, as amended, 42 USC 9921(a)(2) &(a)(3)(B). The programs support individuals with low incomes and are administered by the Office of Community Services (OCS) within the Administration for Children and Families (ACF) at the U.S. Department of Health and Human Services (HHS).

The CED program promotes employment opportunities through reinvestment in neighborhoods to support individuals with low incomes. The CED program provides technical and financial assistance to private, non-profit community development corporations (CDCs) to develop business opportunities and provide equity investments in distressed communities. In turn, these businesses create jobs and opportunities for the residents of these communities. Beginning in fiscal year (FY) 2019, OCS also awarded six grants under the CED Focus on Social Enterprise Initiative (CED-SE), which focuses on supporting social enterprises – for-profit businesses or non-profit organizations that use revenue-generating activities to develop new products, services, and commercial activities that result in the creation of new, full-time, permanent jobs for individuals with low incomes. The six CED-SE grants are funded incrementally over 5 years for a 5-year grant period that extends through September 2024. Each CED-SE grant from FY 2019 was awarded additional funding in FY 2020, referred to as non-competition continuation awards. Throughout this report, the outcomes of CED-SE grants are included in the outcomes with the CED in progress grants.

The RCD program addresses infrastructure needs by providing training and technical assistance for water and wastewater systems in small, low-income, rural communities to ensure that residents have access to safe water systems. The RCD program does this by providing grants to multi-state, regional, private, non-profit organizations that provide training and technical assistance to small, low-income, rural communities in order to improve access to safe water through the creation of new systems, bringing existing systems up to standard, connecting unserved communities to neighboring systems, and supporting homeland security efforts to secure water systems.

This report provides a summary of the accomplishments and activities undertaken by the CED and RCD programs in FY 2020. This report also provides Congress with a complete description of all CED and RCD grants that concluded in FY 2020.

In FY 2020, the unprecedented effects of the COVID-19 pandemic, including nationwide shut-downs, high unemployment rates, challenges to public health and food systems, and economic and social disruption, deeply impacted CED and RCD projects across the country. The pandemic forced many recipients to close businesses, lay off employees, and halt the creation of new employment and business opportunities. Despite the challenges faced, CED and RCD recipients have displayed resilience, innovation, and dedication by adjusting and adapting to these new challenges and continuing to support the businesses and communities they serve.

Although many projects were affected by COVID-19, this report highlights the accomplishments of the CED and RCD recipients in FY 2020.

CED Program Characteristics

Maximum Award: \$800,000

Eligible Applicants: Private, non-profit CDCs are eligible to apply for a CED grant. The CDC must be governed by a board consisting of community residents, business leaders, and civic leaders, and have as a principal purpose planning, developing, or managing low-income housing or community development projects.

Target Population: Individuals with low incomes who may be unemployed or receiving public assistance (including Temporary Assistance for Needy Families recipients), at-risk youth, custodial and non-custodial parents receiving child support services, residents of public housing, persons with disabilities, persons who are experiencing homelessness, individuals transitioning from incarceration back into the community, and other disadvantaged populations.

Project Length: CED-funded projects can be construction or non-construction projects. The grant period for construction projects is 5 years; for non-construction projects the grant period is 3 years.

COMMUNITY ECONOMIC DEVELOPMENT PROGRAM

Program Overview

The CED program promotes and supports projects that address the economic security needs of individuals with low incomes and their families in distressed communities by awarding funds to CDCs to create employment and business development opportunities. Depending on the annual appropriation level, approximately 20 to 30 CED grants are awarded each year, with a maximum award level of \$800,000 per grant. The award levels are based on the applicant's project design and the request for funding needed to support a successful project.

Overview of CED Grants and Recipients

The information in this report is primarily collected from Performance Progress Reports (PPRs), a report that CED grant recipients are required to submit every 6 months during their grant period. A PPR due on April 30 of each year includes data on outcomes achieved from October through March. A PPR due on October 30 of each year includes data on outcomes achieved from April through September. Data in the PPR is reported cumulatively over time. Data provided in this report is primarily collected from submitted PPRs covering the period that ended on September 29, 2020. If submitted PPRs from the September 29, 2020, period were not available, data was collected from the most recently available report in the system from a previous reporting period. For the purposes of this report, data was drawn from OCS reporting systems on February 12, 2021. Therefore, any revisions or additions to recipient data that occurred after this date are not reflected herein. Based on the data drawn on February 12, 2021, 83 of the 86 grants in progress reported data for their

projects. As such, outcomes presented in this report for grants in progress reflect the results of the 83 grants for which data was available.

As illustrated in Table 1, there were 141 CED grants active in FY 2020. Thirty-five grants ended at the close of the year, while 86 grants were in progress and will continue into FY 2021.

Additionally, 20 new grants were awarded in FY 2020. Table 1 also illustrates program outcomes achieved to date for both grants in progress and completed grants. Because new awards were made in September FY 2020, these grants will not have outcomes to report until FY 2021. CED grants reporting in FY 2020 and totaling \$85,463,908 in funds:

- Supported the creation or expansion of 594 businesses.
- Created 3,519 jobs, including 2,542 jobs for individuals with low incomes.
- Leveraged over \$648 million in support of community economic development activities.

As illustrated by the data in Table 3, 5 of the 35 grants ending in FY 2020 (14 percent) and 27 of the 86 grants in progress (31 percent) reported being in a rural location in the PPR.⁵ In recent years, OCS has also awarded bonus points to applications proposing a project that includes a rural service area in order to ensure that rural communities are served by the CED program.

Four of the 20 grants awarded in FY 2020 (20 percent) received bonus points for proposing to serve a rural area.⁶ In the most recent decennial census, nearly 20 percent of the American population lived in rural areas,⁷ illustrating that the distribution of CED grants among rural and non-rural areas is proportional to the distribution of the population among rural and non-rural areas.

Table 1: Summary of All CED Grants Active in FY 2020

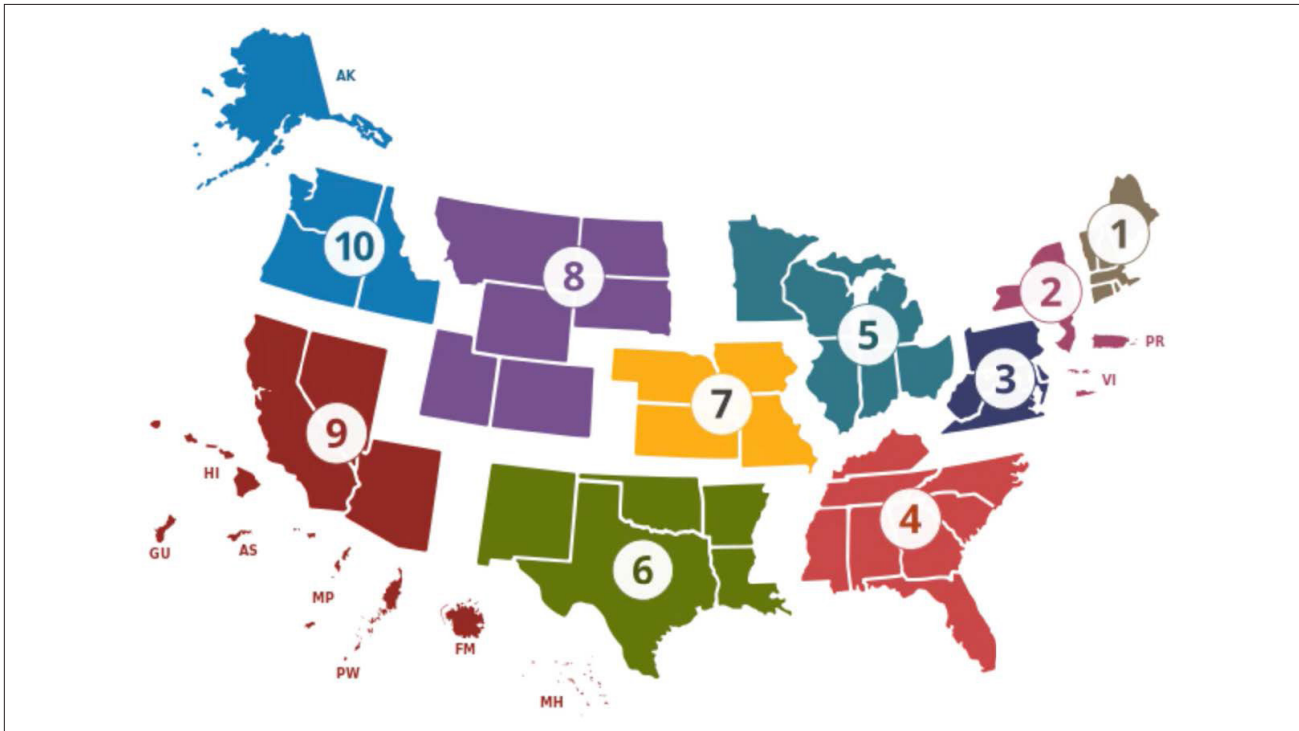
	Number of Grants	Award Amount	Businesses Created or Expanded	Total Full-Time Jobs Created	Total Full-Time Jobs Created for Individuals with Low Incomes	Funds Leveraged
Completed Grants	35	\$23,460,069	142	1,589	1,306	\$147,246,214
Grants in Progress	86	\$62,003,839	452	1,930	1,236	\$501,058,172
New Grant Awards	20	\$14,499,256	n/a	n/a	n/a	n/a
Total	141	\$99,963,164	594	3,519	2,542	\$648,304,386

⁵ For the three grants in progress recipients that did not submit a PPR at the time the data was drawn on February 12, 2021, their projects were determined to be rural or non-rural based on their original CED applications submitted to OCS.

⁶ The CED PPR asks recipients to indicate whether their projects are in rural, urban, or suburban locations. Recipients that indicated their projects are in urban or suburban locations are considered non-rural. Because new FY 2020 awards do not submit their first report until April 2021, new grants have not yet reported whether the projects are in or serving rural, urban, or suburban areas. This data for new grants was collected from CED applications that were awarded bonus points by OCS for proposing a project that includes a rural service area.

⁷ U.S. Census Bureau, Frequently Asked Questions, "How many people reside in urban or rural areas for the 2010 Census? What percentage of the U.S. population is urban or rural?" <https://www.census.gov/programs-surveys/geography/about/faq/2010-urban-area-faq.html>.

Figure 1. ACF Regions



CED grants are active throughout the country. Figure 1 illustrates how the states are divided into ACF Regions. As illustrated in Table 2, each ACF region includes multiple recipients.

However, not all states have an active CED grant. Because of this, each year, OCS awards bonus points to applications proposing a project in a state that does not have an active CED grant.⁸



Oregonian politician, Tina Kotek, meets with culinary entrepreneurs who built their businesses by using an incubator kitchen backed by CED funding.

⁸ A state-by-state breakdown of all CED grants is provided in Appendix C.

Table 2: Location of CED Grants in FY 2020

ACF Region	Completed Grants	Grants in Progress	New Grant Awards	All Grants
1	0	6	1	7
2	1	2	0	3
3	6	7	2	15
4	3	11	2	16
5	10	25	6	41
6	1	6	1	8
7	5	4	1	10
8	1	5	1	7
9	8	17	6	31
10	0	3	0	3
Total	35	86	20	141

Table 3: Rural and Non-Rural Grants in FY 2020

	Completed Grants	Grants in Progress	New Grants
Rural	5	27	4
Non-Rural	30	59	16
Total	35	86	20

Accomplishments of Grants Ending in FY 2020

In 2020, 35 CED grants were completed. Table 4 summarizes the outcomes achieved by these grants, including businesses created or expanded, jobs created for individuals with low incomes, total jobs created, and funds leveraged. In total, these 35 grants created or expanded 142 businesses, created 1,306 full-time jobs for individuals with low incomes, and leveraged over \$147 million.

While the CED program is geared toward job creation for individuals with low incomes, OCS understands that in launching or expanding businesses, some jobs will be created that require advanced training or experience and may be filled by individuals who do not have low incomes. It should be noted that these 35 grants created an additional 283 jobs that were not filled by individuals with low incomes, resulting in a total of 1,589 jobs created.

Table 4: Performance Indicators for CED Grants Ending in FY 2020

Number of Grants	Grant Funds Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created	Total Full-Time Jobs Created for Individuals with Low Incomes	Funds Leveraged
35	\$23,460,069	142	1,589	1,306	\$147,246,214

While the combined impact of the grants ending in FY 2020 is overwhelmingly positive, not all grants achieved their proposed outcomes. To a degree, this is to be expected, as recipients are undertaking projects in underserved communities where it is difficult to obtain traditional capital. As previously mentioned, CED grants help reduce the risk associated with these projects, allowing recipients to leverage additional investments. However, not all risks can be mitigated. Unexpected issues can arise with both recipients and project partners that cause CED-supported projects to struggle and sometimes fail. In FY 2020, the impact of the unprecedented COVID-19 pandemic presented additional barriers that impacted some recipients' proposed outcomes; these barriers are highlighted in Appendix A. OCS works to mitigate risk of failure by providing training and technical assistance to recipients, and when there is a failure, OCS works to ensure resources were spent appropriately and recoup funds when possible. Appendix A provides a summary of all grants that ended in FY 2020 and includes detailed information about outcomes at the grant level.



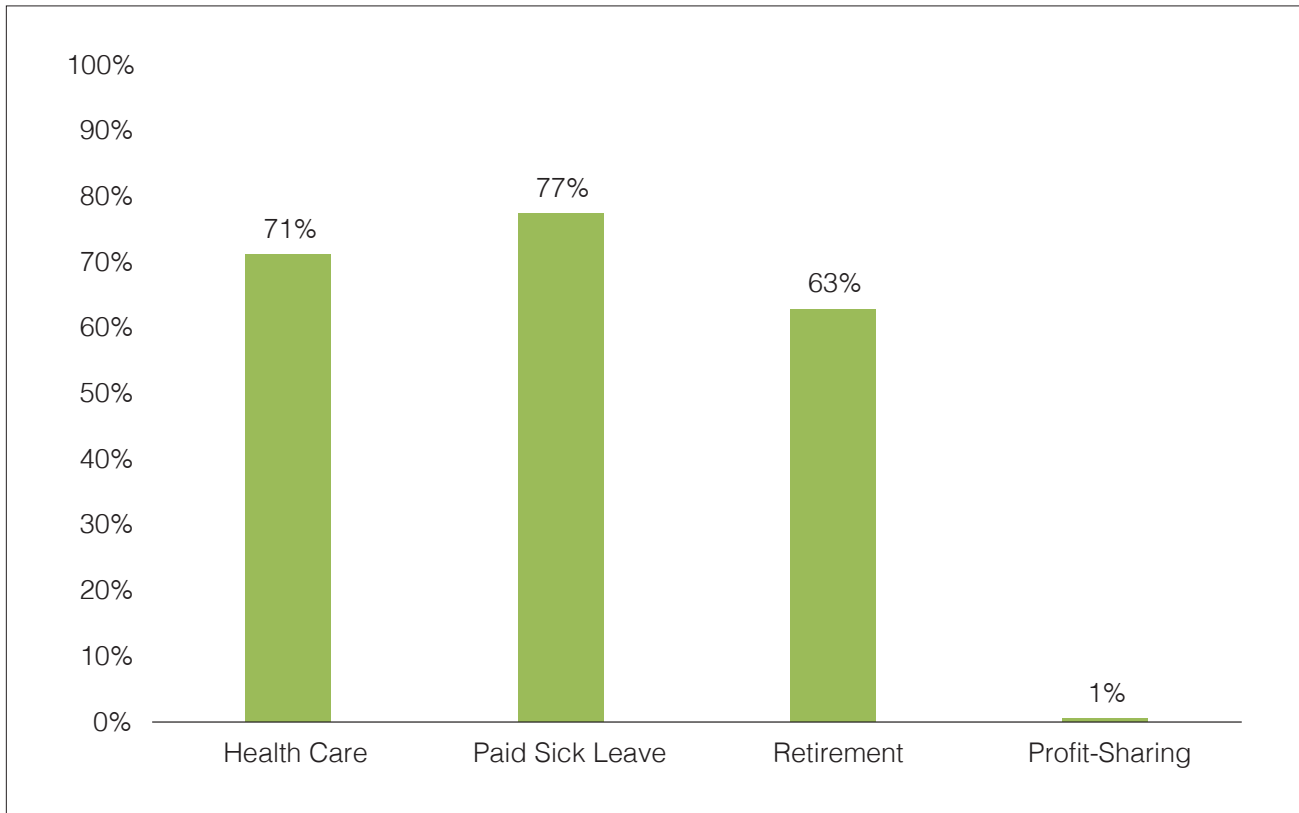
By supporting businesses such as grocery stores, child care centers, and medical facilities, CED plays a vital role in delivering critical services to the community.

The CED program also allows recipients to utilize CED funding to secure additional funding to support community revitalization and the promotion of self-sufficiency efforts among individuals with low incomes. By securing over \$147 million in non-CED funding, grants ending in FY 2020 secured an average of more than \$6 for every dollar of CED funding.

Another aspect of the CED program is its ability to create quality jobs for individuals with low incomes. Figure 2 illustrates the percentage of all full-time jobs created with CED support for individuals with low incomes and ending in FY 2020 that offered health insurance, paid sick leave, retirement, and/or profit-sharing benefits. These figures show that approximately three-quarters of new positions filled by individuals with low incomes offered health care (71 percent) and paid sick leave (77 percent), and more than half offered retirement benefits (63 percent). One percent of the positions offered profit-sharing benefits.⁹

⁹ For each grant that closed in FY 2020, data on benefits was drawn from the most recently submitted PPR in the OCS reporting system as of February 12, 2021.

Figure 2. Positions Created with CED Support Offering Benefits to Individuals with Low Incomes (Grants Ending FY 2020)



Accomplishments of Grants in Progress in FY 2020

Grants in progress are anywhere from 1 year into their project period to 1 year beyond their original project period, as some recipients are permitted a 1-year, no-cost extension for their project period. Extensions are granted on a case-by-case basis. In FY 2020, 86 CED grants were in progress. Based on the data drawn on February 12, 2021, 83 of the 86 grants in progress reported data for their projects. As such, outcomes presented in this report for grants in progress reflect the results of the 83 grants for which data was available. The data in this section for grants in progress include the six CED-SE projects that were awarded in FY 2019. These six CED-SE projects were awarded \$400,000 in continued funding in FY 2020. Additional information about the six CED-SE grants is also included in this section.

Table 5 illustrates the outcomes achieved by the grants in progress reported at the end FY 2020. These grants in progress:

- Supported the creation and expansion of 452 businesses.
- Created 1,930 jobs, of which 1,236 were for individuals with low incomes.
- Secured more than \$500 million in non-CED funds.

Since these grants are still in progress, these outcomes will increase as these projects proceed through their grant period in the years ahead.



With CED funds received in 2018, CED grant recipient La Cocina plans to open the La Cocina Municipal Marketplace in San Francisco's Tenderloin district. This marketplace will be the nation's first women-led food hall.

Table 5: Performance Indicators for CED Grants in Progress in FY 2020

Number of Grants	Grant Funds Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created	Total Full-Time Jobs Created for Individuals with Low Incomes	Funds Leveraged
86	\$62,003,839	452	1,930	1,236	\$501,058,172

Note: Outcomes presented in this report for grants in progress reflect the results of the 83 grants for which data was available.

CED Focus on Social Enterprise Initiative Grants¹⁰

As a carve out from CED funding in FY 2019, OCS also awarded grants to six CED projects focused on creating social enterprise incubators. These grants are referred to as CED Focus on Social Enterprise Initiative (CED-SE) grants. Each CED-SE project has a project period of 5 years and receives incremental funding totaling \$1,700,000. Funded projects receive \$400,000 annually in the first three 12-month budget periods to invest in building incubator operations, develop the social enterprises, and start the businesses that will hire individuals with low incomes. Funded projects will receive \$250,000 annually in the fourth and fifth 12-month budget periods to provide technical support to the businesses and their employees.

In FY 2020, each CED-SE grant was awarded \$400,000 in non-competition continuation funding. This is in addition to the \$400,000 that these six recipients received in FY 2019. To date, each CED-SE recipient has received \$800,000 in funding; this is the amount used to calculate the total award amount for CED recipients. These grants submitted their first PPR in April 2020, and their initial outcomes are included in the summary data for grants in progress throughout this report.

¹⁰ This section is only referring to the six CED-SE grants that received continued funding in FY 2020.

The CED-SE focuses on supporting social enterprises, i.e., for-profit businesses or non-profit organizations, to:

- Develop new products, services, and commercial activities that result in the creation of new, full-time, full-year jobs, at least 75 percent of which will be filled by individuals with low incomes.
- Reinvest funds back into the community or into supporting the individuals with low incomes filling those positions.
- Through local entrepreneurship, reduce or remove barriers faced by the individuals with low incomes filling the positions (e.g., those re-entering into the community from the criminal justice system, experiencing domestic violence, suffering from substance dependence, or lacking adequate childcare).

Table 6: CED-SE Grants Funded in FY 2020

Recipient	City	State
Economic and Community Development Institute	Columbus	Ohio
Kentucky Highlands Community Development Corporation	London	Kentucky
Chicanos Por La Causa, Inc.	Phoenix	Arizona
Northwest Side Community Development Corporation	Milwaukee	Wisconsin
Coastal Enterprises, Inc.	Brunswick	Maine
Pacific Gateway Center	Honolulu	Hawaii

Grants Awarded in FY 2020

In FY 2020, OCS announced 20 new traditional CED awards. Table 7 illustrates the proposed outcomes for these awards. These grants will submit their first PPR in April 2021, and their initial outcomes will be included in the FY 2021 Report to Congress.

In FY 2020, each CED-SE grant was awarded \$400,000 in continued funding. Since the CED-SE grants were initially awarded in FY 2019, their initial outcomes are included in the summary data for grants in progress throughout this report. Table 7 only illustrates the proposed outcomes from the 20 traditional CED grants awarded in FY 2020.

Table 7: Proposed Outcomes for CED Grants Awarded in FY 2020

Number of Grants	Grant Funds Awarded	Proposed Businesses to be Created or Expanded	Proposed Total Full-time Jobs to be Created	Proposed Total Full-Time Jobs to be Created for Individuals with Low Incomes	Proposed Funds to be Leveraged
20	\$14,499,256	43	718	549	\$51,903,249

RURAL COMMUNITY DEVELOPMENT PROGRAM

The RCD program provides training and technical assistance for creating and maintaining safe and affordable water and wastewater systems for the nation's lowest-income communities, including tribal areas, many of which have populations at or below 2,500 individuals and lack clean water systems and/or access to existing water systems. Unlike large urban areas with dedicated and experienced staff to address water needs and manage and maintain systems, these small communities often lack experienced and appropriately trained staff.

Most people impacted by the program are individuals with very low incomes living in sparsely populated rural areas. Based on data about RCD activities that took place during FY 2019 and FY 2020, nearly half of RCD projects serve communities that are either in designated persistent poverty areas (counties in which 20 percent of the population has been in poverty for at least the last three census counts) or high poverty areas (census tracts in which more than 20 percent of the population is at or below the federal poverty line). Other communities the RCD program serves may be located within more populous, higher income areas (counties or tracts) but are still made up predominantly of residents with low incomes who lack crucial water services.

RCD Program Characteristics

Maximum Award: \$1,195,792 per budget period

Eligible Applicants: Multi-state, regional, private, and non-profit organizations that can provide training and technical assistance to small, low-income, rural, and tribal communities concerning their community facility needs.

Target Population: Individuals with low incomes residing in a project's service area.

Project Length: Up to five project periods with 1-year budget periods.



RCD grant recipients provide training and technical assistance to rural communities across the country.

RCD supports safe water and wastewater by:

Increasing access to safe water and waste disposal services in low-income communities

Managing safe water systems in rural and tribal communities

Preserving affordable community water and wastewater facilities

Supporting safety and security of water system

Improving local capacity and leadership

Training water operators



The RCD program assists these communities, often with or through Community Action Agencies, by providing expertise and capacity-building support. RCD funds are used to provide training and technical assistance to:

- Increase access for families with low incomes to water supplies and waste disposal services.
- Preserve affordable water and waste disposal services in low-income rural communities.
- Increase local capacity and expertise to establish and maintain needed community facilities.
- Increase economic opportunities for low-income rural communities by ensuring they have basic water and sanitation infrastructure.
- Help leverage additional public and private resources.
- Support coordination with relevant homeland security activities.
- Promote improved coordination of federal, state, and local agencies and financing programs to benefit low-income communities.

Two different types of awards are funded through the RCD program:

1. **Regional Training and Technical Assistance:** These grants provide a regional resource to help ensure that small communities have access to safe water systems by either assisting them to develop their own systems, connecting them to systems in neighboring communities, or improving their existing systems. These grants are awarded as 5-year grants that are funded

annually for the duration of the grant, pending completion of an annual non-competitive continuation application. There are six Regional Training and Technical Assistance recipients. As illustrated in Figure 3, each recipient has a distinct multi-state service area.

2. **Tribal Training and Technical Assistance:** Similar to the Regional Training and Technical Assistance grants, organizations receiving Tribal Training and Technical Assistance grants work with tribal communities to ensure that they have access to safe water systems. These are awarded as 5-year grants that are funded annually for the duration of the grant, pending completion of annual non-competitive continuations. There are two Tribal Training and Technical Assistance recipients that work together to serve tribal areas nationwide.

Figure 3. RCD Recipient Service Areas in 2020



RCD grants are awarded for 5 years with annual appropriations for 1-year budget periods. Table 8 presents FY 2019 award amounts to the eight RCD recipients; these awards funded grant activities during FY 2020. The grant activities that took place during FY 2020 are presented in this report. On September 29, 2020, OCS announced more than \$9 million in continued funding for RCD recipients to continue their work in FY 2021. RCD activities for these awards are currently underway and will be presented in the FY 2021 Report to Congress.

Table 8: RCD Grant Awards for Activities in FY 2020

Recipient	Areas Served	Award Amount*
Regional Training and Technical Assistance Recipients		
Communities Unlimited, Inc.	South	\$1,195,792
Great Lakes Community Action Partnership	Midwest	\$1,195,792
Midwest Assistance Program, Inc.	Great Plains/Upper Midwest	\$1,195,792
RCAP Solutions, Inc.	Northeast	\$1,195,792
Rural Community Assistance Corporation	West	\$1,195,792
Southeast Rural Community Assistance Project, Inc.	Southeast/Mid-Atlantic	\$1,195,792
Regional Training and Technical Assistance Recipients Total		\$7,174,752
Tribal Training and Technical Assistance Recipients		
Inter Tribal Council of Arizona, Inc.	Tribal Areas	\$931,784
United South and Eastern Tribes, Inc.	Tribal Areas	\$364,244
Tribal Training and Technical Assistance Recipients Total		\$1,296,028
RCD Program Total		\$8,470,780

* The award amounts listed here represent the amount of RCD funding awarded to each RCD recipient in FY 2019, which funded activities in FY 2020.

Accomplishments of Funded Grants in FY 2020

RCD grants are funded annually throughout the grant period. RCD grants provide critical training, technical assistance, and capacity building support to help small, rural communities in achieving their safe water and wastewater needs. Due to the large scale and scope of the activities undertaken by RCD recipients across the regions they serve, it is challenging to share all of their vast accomplishments in this report.

Table 9 provides a quantitative summary of the key accomplishments of the RCD recipients during FY 2020. The end of FY 2020 marks the end of these grants' 5-year grant period, but this report only depicts the activities that took place in FY 2020. In sum, in FY 2020, the RCD Regional Training and Technical Assistance and Tribal Training and Technical Assistance recipients:

- Served 1,541,969 individuals in 971 communities.
- Conducted 385 trainings attended by 4,982 attendees.
- Leveraged almost \$254 million in additional public and private resources.

Additionally, Table 10 provides regional highlights of how RCD funds have been used to help specific communities meet their water and wastewater needs. Brief summaries for each of these grants are also included in Appendix B.

Table 9: RCD Grant Outcomes in FY 2020

Recipient	Individuals Served ^a	Communities Served ^b	Trainings Conducted	Training Attendees	Funds Leveraged ^c
Regional Training and Technical Assistance Recipients					
Communities Unlimited, Inc.	246,236	164	63	607	\$151,657,495
Great Lakes Community Action Partnership	347,258	214	28	479	\$34,067,452
Midwest Assistance Program, Inc.	118,195	155	114	1,020	\$17,788,520
RCAP Solutions, Inc.	32,683	36	56	1,872	\$30,073,040
Rural Community Assistance Corporation	81,338	56	7	106	\$1,068,562
Southeast Rural Community Assistance Project, Inc.	158,120	100	18	264	\$19,248,777
Regional Training and Technical Assistance Recipient Total	983,830	725	286	4,348	\$253,903,846
Tribal Training and Technical Assistance Recipients					
Inter Tribal Council of Arizona, Inc.	493,466	212	30	489	n/a
United South and Eastern Tribes, Inc.	64,673	34	69	145	n/a
Tribal Training and Technical Assistance Recipient Total	558,139	246	99	634	n/a
RCD Program Total	1,541,969	971	385	4,982	\$253,903,846

^a RCD efforts connect communities to safe, affordable water and wastewater treatment systems. Systems are built at the community level, rather than at household or even individual levels. While communities range in size, by program requirement, “communities” in this case refer to geographic areas that serve low-income communities, including tribal areas, many of which have populations at or below 2,500 individuals and lack clean water systems and/or access to existing water systems. The number of individuals served reported here is based on the number of residents that live in a community receiving assistance, as they would all benefit from the improvements.

^b Any geographic area defined by specific boundaries, as well as the residents, businesses, and institutions within that geographical area.

^c RCD funds cover a small portion of the costs associated with connecting communities to safe, affordable water and wastewater systems. The program provides funds to assist communities in establishing governance structures and procedures, as well as developing skills to manage water and wastewater treatment systems. The costs for connecting to existing systems or building their own systems far exceed what RCD funding alone can support. Instead, the RCD program assists communities in leveraging other public and private funds to cover these costs.

Table 10: RCD Recipient Regional Highlights

Recipient	Community Served	Impact Achieved
Regional Training and Technical Assistance Recipients		
Communities Unlimited, Inc.	Magnolia, Mississippi	Communities Unlimited, Inc. (CU) continued to use RCD funds to provide technical assistance to obtain financing for repairs of failing infrastructure in southwest Mississippi. In Magnolia, Mississippi, a town with a population of 2,000, CU extended sewer service to the North Street area that the city annexed. With leadership from the Mayor, about 34 households were connected to the sanitary sewer system with this extension project, which helped with not only environmental health and sanitation but residents' overall quality of life and value of their properties. To learn more about the work CU is doing in Magnolia, view the CU RCD Recipient Spotlight video: https://www.youtube.com/watch?v=tzeP9sYCdRY .
Midwest Assistance Program, Inc.	Pierce City, Missouri	Midwest Assistance Program, Inc. (MAP) continued to use RCD funds to provide technical assistance to help Pierce City, Missouri, complete the repair of its wastewater facility, which was only partially reconstructed and repaired following a tornado in 2003. MAP helped the town put the pieces in place to complete the wastewater facility. MAP educated the town council on developing project plans and timelines, assisted in the hiring process for an engineer, helped the town pass a bond that covered the complete project cost, and helped monitor the construction throughout the project timeline. With the help of RCD funds, Pierce City completed a state-of-the-art sewer facility that was finally compliant with the Missouri Department of Natural Resources wastewater regulations.
RCAP Solutions, Inc.	Puerto Rico	RCAP Solutions, Inc. (RCAP) continued to use RCD funds to provide technical assistance to help recover water systems throughout Puerto Rico following Hurricane Maria in 2017. RCAP engaged in four projects across Puerto Rico to support recovery of small, rural water systems that involve about 10 percent of all of Puerto Rico's water.
Rural Community Assistance Corporation	Lawson Acres, Oregon	Rural Community Assistance Corporation (RCAC) continued to use RCD funds to provide technical assistance that helped the local water association, Lawson Acres Water Association (LAWA), in Lawson Acres, Oregon, address non-compliance issues with Safe Water Act standards. Lawson Acres was not a legal entity, and its water system served only 27 households, or about 75 people. RCAC prepared Lawson Acres to connect with nearby Riddle County, Oregon, by helping correct specific violations of its water connections, completing paperwork and budgeting in order to make Lawson Acres a functional legal entity, and helping to hire an engineering firm. RCAC also helped LAWA complete an application under Oregon's Safe Drinking Water Revolving Loan Fund to fund, in conjunction with other loans, the pipeline that will connect Lawson Acres to Riddle County.
Southeast Rural Community Assistance Project, Inc.	Hobson's Upper Village, in Suffolk, Virginia	Southeast Rural Community Assistance Project, Inc. (SERCAP) continued to use RCD funds to provide technical assistance to bring reliable drinking water to the small community of Hobson's Upper Village in Suffolk, Virginia. Residents could not rely on their water source and instead bought cases of bottled water to drink and used plumbing at public restrooms. SERCAP helped guide Suffolk County to resolve the ongoing issue of unsafe drinking water by providing the community with new options to run their water system and helping them decide to hook up to the city's public water system. SERCAP provided bi-weekly technical assistance to establish this new system, which profoundly impacted the quality of life for the families of Hobson's Upper Village by providing residents with reliable drinking water. To learn more about the work SERCAP is doing in Hobson Village, view the SERCAP RCD Recipient Spotlight video: https://www.youtube.com/watch?v=lpkLFTfZROc&t=1s .

Recipient	Community Served	Impact Achieved
Great Lakes Community Action Partnership (formerly WSOS Community Action Commission, Inc.)	Village of New Boston, Ohio	Great Lakes Community Action Partnership (GLCAP) continued to use RCD funds to provide technical assistance to help the community in the Village of New Boston, Ohio, finance and develop the expertise and information necessary to improve its outdated wastewater system. GLCAP provided various supports, such as drafting plans, developing budgets, providing operator assessments to decrease the inflow of excess water into the sewer system, removing sewer overflow violations and working toward compliance, and installing new storm drains. GLCAP also helped the Village of New Boston secure future funding to maintain the wastewater system. RCD funding helped the Village of New Boston protect and improve the health of its community by creating solutions for its deteriorated sewer systems. To learn more about the work GLCAP is doing in New Boston, view the GLCAP RCD Recipient Spotlight video: https://www.youtube.com/watch?v=dYqrvlhNXJU .
Tribal Training and Technical Assistance Recipients		
Inter Tribal Council of Arizona, Inc.	Arizona and Colorado	Inter Tribal Council of Arizona, Inc. (ITCA) continued to use RCD funds to provide technical assistance in asset and emergency management and operator certification training to members of the Colorado River Indian Tribe (CRIT), which includes residents on both sides of the Colorado River in Arizona and Colorado. ITCA provided training to young tribal members, giving them opportunities to work in water-related professions and move up to utility manager positions. Members of CRIT who completed the program developed a level of sophistication that enabled them to participate in larger ITCA events and continue to develop their capacity to serve their communities with their increased level of expertise in the water and wastewater field. For example, at one of these events, a utility manager received word that a water line had broken in their community. As a result of the training and technical assistance provided by ITCA, the utility manager communicated and implemented an emergency management plan over the phone to resolve the issue. To learn more about the work ITCA is doing on the Colorado River, view the ITCA RCD Recipient Spotlight video: https://www.youtube.com/watch?v=0fli_MIGDeU .
United South and Eastern Tribes, Inc.	Various tribal nations	United South and Eastern Tribes, Inc. (USET) continued to use RCD funds to provide technical assistance to grow the next generation of utility operators and managers in many of the 27 tribal nations it supports. USET offered adult education programming and mentoring to help tribal members, many of whom had very limited educational opportunities, pass operator exams and fill other positions in the utility industry. USET is also helping tribal nations develop standard operating procedures that are accessible via iPads and can be used to improve effectiveness and efficiency while operators are working.

APPENDIX A: PROJECT DESCRIPTIONS FOR CED GRANTS COMPLETED IN FY 2020

This section includes individual project descriptions for CED grants that were completed in FY 2020. The project descriptions are organized alphabetically by state and by organization within each state. Information provided for each project includes basic grant information, a description of the project, and a summary of key outcomes achieved.

Select the link below to navigate to a specific recipient organization's project description:

- [Chicanos Por La Causa, Inc.](#)
- [Enterprise Plus Economic Development Center, Inc.](#)
- [Main Street Launch \(formerly OBDC Small Business Finance\)](#)
- [Mandela Partners \(formerly Mandela MarketPlace Inc.\)](#)
- [Mission Economic Development Agency](#)
- [Pacific Asian Consortium in Employment](#)
- [Partnership for Environmental Progress](#)
- [Valley Economic Development Center, Inc.](#)
- [Englewood Community Development Corporation](#)
- [King Park Development Corporation](#)
- [Argentine Neighborhood Development Association](#)
- [Kentucky Highlands Investment Corporation](#)
- [Gulf Coast Housing Partnership](#)
- [Historic East Baltimore Community Action Coalition, Inc.](#)
- [Lifestyles of Maryland, Inc.](#)
- [Microenterprise Council of Maryland \(MCM\)](#)
- [Arab American and Chaldean Council \(ACC\)](#)
- [Hispanic Economic Development Corporation](#)
- [Omaha Economic Development Corporation](#)
- [Business Outreach Center Network](#)
- [Goler Community Development Corporation](#)
- [Burten, Bell, Carr Development, Inc.](#)
- [Economic and Community Development Institute](#)
- [Tremont West Development Corporation](#)

- [People's Emergency Center Community Development Corporation](#)
- [The Enterprise Center Community Development Corporation](#)
- [Metanoia](#)
- [Northeast South Dakota Economic Corporation](#)
- [Coalfield Development](#)
- [Northwest Side Community Development Corporation](#)
- [Northwoods NiiJii Enterprise Community, Inc.](#)
- [Riverworks Development Corporation \(formerly Northeast Milwaukee Industrial Development Corporation, Incorporated\)](#)

Arizona

Chicanos Por La Causa, Inc.
1112 East Buckeye Road
Phoenix, Arizona
www.cplc.org

Grant Information	
Grant Number	90EE1173
Project Period	9/30/2016 – 9/29/2020
Award Amount	\$800,000

Project Overview:

Chicanos Por La Causa, Inc. (CPLC) used CED funds to provide equity investments to support the expansion of three small business in the manufacturing and food service industries in Phoenix, Arizona. The equity investments provided affordable capital and commercial rent properties to support the expansion of the following three businesses: Paraffin International, a health and beauty manufacturing company; Zummit Plastics, a film manufacturer; and Kind Hospitality, a fast-casual restaurant group. In addition to working capital, CPLC provided these businesses with technical assistance, workforce development, and supportive services. A fourth business, the Pickle House Project, completed construction for its incubator, but plans for occupancy were delayed due to the COVID-19 pandemic. In total, the project created 58 new, full-time jobs, 46 of which were filled by low-income individuals.

Project Outcomes	
Businesses Created/Expanded	3
Total Jobs Created	58
Low-Income Jobs Created	46
Funds Leveraged	\$8,090,414

California

Enterprise Plus Economic Development Center, Inc.
1920 Mariposa Mall, Suite 330
Fresno, California
No website.

Grant Information	
Grant Number	90EE1154
Project Period	9/30/2016 – 9/29/2020
Award Amount	\$800,000

Project Overview:

Enterprise Plus Economic Development Center, Inc. (EPlus) used CED funds to establish a revolving loan fund with their affiliate, Fresno Community Development Financial Institution (Fresno CDFI), to provide loans to six businesses in Fresno County and Stanislaus, California. The revolving loan fund helped create the following two new businesses: Village Butcher, a family-owned butcher shop and delicatessen; and AC Industries, a manufacturing company. The revolving loan fund also helped expand the following four existing businesses: Dei Gratia, Quantum Machining and Design, Donnell Court LLC, and Lovett & Ratliff. In addition to providing businesses with capital, Fresno CDFI also provided businesses with marketing, loan packaging, underwriting, and technical assistance. The project created 31 new, full-time jobs for low-income individuals.

Project Outcomes	
Businesses Created/Expanded	6
Total Jobs Created	31
Low-Income Jobs Created	31
Funds Leveraged	\$1,827,718

California

Main Street Launch
(formerly OBDC Small Business Finance)
2101 Webster Street, Suite 1200
Oakland, California
www.mainstreetlaunch.org

Grant Information	
Grant Number	90EE1192
Project Period	9/30/2017 – 9/29/2020
Award Amount	\$780,800

Project Overview:

Main Street Launch (formerly OBDC Small Business Finance) used CED funds to provide low-interest loans to seven new and existing restaurants in Oakland, California. These loans helped create the following two new restaurants: Bardo Lounge & Supper Club and Cooper Spoon.

Additionally, the following five existing restaurants were expanded: Lena’s Soul Food Café, Calavera, Beauty’s Bagel Shop, Chopbar, and The Hog’s Apothecary. Of the seven businesses assisted, four are woman-owned, two are minority-owned, and one is veteran-owned.

Additionally, four of the businesses were owned by a low-to-moderate-income entrepreneur. In addition to the loans, Main Street Launch provided restaurants with individualized technical assistance. These restaurants have helped to fill the gap in the neighborhood’s food economy, created full-time jobs, and added vitality to the commercial corridors. During the last year of the project, these restaurants focused less on new job creation and more on retaining jobs and maintaining operations due to shelter-in-place orders, mandated business operating limitations, and social distancing requirements resulting from COVID-19. The project created 39 new, full-time jobs, 38 of which were filled by low-income individuals.

Project Outcomes	
Businesses Created/Expanded	7
Total Jobs Created	39
Low-Income Jobs Created	38
Funds Leveraged	\$0

California

Mandela Partners (formerly Mandela MarketPlace Inc.)
1364 7th Street
Oakland, California
www.mandelapartners.org

Grant Information	
Grant Number	90EE1144
Project Period	9/30/2016 – 9/29/2020
Award Amount	\$360,000

Project Overview:

Mandela Partners (formerly Mandela MarketPlace Inc.) used CED funds to launch the Ashland Market & Cafe, a food business accelerator project and community gathering space, in Ashland and Cherryland, California. Ashland Market & Cafe is a 2,141-square-foot retail space located on the ground floor of Ashland Place, an 85-unit affordable housing complex. CED funds were used to increase the capacity of the project to provide affordable retail space, purchase equipment, provide business advising and technical assistance services, and fund business start-up and expansion loans. The project supported the creation and expansion of the following six businesses: Ashland Market & Cafe, Thank Que Grill, Juc' Fruits, Yoyo Treats, I Am Cafe, and AndreaMarie Custom Cake & Treats. All six food businesses within the accelerator are required to offer at least one healthy food option and culturally relevant menu items. In addition to revenue generated by food vendors within the space, Ashland Market & Cafe also created opportunities for additional sales channels via pop-ups, catering, and contracting. In addition to being a food hall, Ashland Market & Cafe also serves as a community space, offering workshops and opportunities for wellness education, community-building, and business development. The project created seven new, full-time jobs, five of which were filled by low-income individuals.

Project Outcomes	
Businesses Created/Expanded	6
Total Jobs Created	7
Low-Income Jobs Created	5
Funds Leveraged	\$1,462,258

California

Mission Economic Development Agency
2301 Mission Street, Suite 301
San Francisco, California
www.medasf.org

Grant Information	
Grant Number	90EE1168
Project Period	9/30/2016 - 9/29/2020
Award Amount	\$800,000

Project Overview:

Mission Economic Development Agency (MEDA), in partnership with La Cocina, a kitchen incubator, used CED funds to provide business acceleration services, create a commercial kitchen incubator, and establish a revolving loan fund for food businesses in southeastern neighborhoods of San Francisco, California. In addition to providing access to capital and business acceleration services from MEDA business coaches, La Cocina provided the staff at participating businesses with technical assistance after they graduated from the acceleration program. The project helped create the following seven new food businesses: Cochinita, Winelato, Excelsior Coffee, Edgewater Pizza, Tacos Lol-Tun, El Alambre, and Roxy's Café. MEDA's loan and coaching services have also help expand the following 12 existing businesses: Reem's California Bakery, Nyum Bai, Minnie Bell's Soul Movement, El Pipila, 1455 Market Street, Cochinita, Bini's Kitchen, Abanico Coffee Roasters, Alicia's Tamales Los Mayas, Breakfast Little, D'Maize, and La Victoria SF. Of these expansions, six were catering businesses that were able to expand into a storefront location, two business expanded and added second locations, one added a food truck operation to a storefront, one expanded its packaged food products to additional grocery retailers, and two expanded their menu offerings. In total, the project created 60 new, full-time jobs, 58 of which were filled by low-income individuals.

Project Outcomes	
Businesses Created/Expanded	19
Total Jobs Created	60
Low-Income Jobs Created	58
Funds Leveraged	\$745,858

California

Pacific Asian Consortium in Employment
1055 Wilshire Boulevard, Suite 1475
Los Angeles, California
www.pacela.org

Grant Information	
Grant Number	90EE1177
Project Period	9/30/2016 – 9/29/2020
Award Amount	\$500,000

Project Overview:

The Pacific Asian Consortium in Employment (PACE) used CED funds to purchase equity in Gryphon Sentry, Inc., a mobile security system company in Walnut, California. PACE used CED funds to buy 29 percent equity ownership and 290 shares of common stock in Gryphon Sentry, Inc., a mobile security company for construction, law enforcement, military, and temporary facilities powered by solar, batteries, and propane. The equity investment was used to help Gryphon Sentry, Inc. secure a contract with the City of Los Angeles Department of Recreation and Parks to provide mobile security at Griffith Park, one of the nation's largest municipal parks. Previously, the area was difficult to monitor, and crimes and muggings were being committed against hikers and park visitors. Gryphon Sentry's successful installation of security cameras in the park garnered the interest of neighboring cities and neighborhoods for their security needs. However, due to difficulties during the COVID-19 pandemic, Gryphon Sentry, Inc. was not able to move forward with pursuing these additional contracts. The project created 10 new, full-time jobs, 4 of which were filled by low-income individuals in the professional services/technology sector.

Project Outcomes	
Businesses Created/Expanded	1
Total Jobs Created	10
Low-Income Jobs Created	4
Funds Leveraged	\$29,000

California

Partnership for Environmental Progress
2850 Womble Road 100-508
San Diego, California
www.sdpep.org

Grant Information	
Grant Number	90EE1199
Project Period	9/30/2017 – 9/29/2020
Award Amount	\$780,800

Project Overview:

The Partnership for Environmental Progress (PEP) used CED funds to provide a loan to expand Manzana Energy, Inc., a solar and turf company in San Diego, California. The loan was used to support operating expenses, including expenses related to inventory, sales, signage, and supplies, to help a large, seven-school district with its solar installation project in the Chula Vista area of San Diego County. In addition to creating jobs, Manzana Energy aimed to provide clean, environmentally friendly energy solutions in San Diego. The project created 11 new, full-time jobs, 5 of which were filled by low-income individuals. It should be noted that after creating 11 new, full-time jobs, PEP pursued legal action against Manzana Energy after the loan was not being repaid. The PEP executive staff and Board of Directors have continued to monitor the situation closely and hired an attorney to pursue the CED funds that were loaned to Manzana Energy, but due to COVID-19, the proceedings have been postponed.

Project Outcomes	
Businesses Created/Expanded	1
Total Jobs Created	11
Low-Income Jobs Created	5
Funds Leveraged	\$1,000,000

California

Valley Economic Development Center, Inc.
5121 Van Nuys Boulevard, 3rd Floor
Van Nuys, California
No website.

Grant Information	
Grant Number	90EE1198
Project Period	9/30/2017 – 9/29/2020
Award Amount	\$585,600

Project Overview:

Valley Economic Development Center, Inc. (VEDC) used CED funds to provide business accelerator services to businesses in Van Nuys, California. VEDC provided five businesses with one-on-one business counseling, technical assistance, workshops on a variety of business topics, and access to loan capital from VEDC's existing loan pools. The assistance from VEDC helped launch the following three new businesses: Freaky Fruit Pizza, a healthy dessert company; Lash Angels, a lash extension salon; and Reach to Live Consultant, a residential and commercial real estate and private funding consulting business. The project also helped expand the following two existing businesses: RCO, Inc., a rubber product manufacturing business; and Real Water, a water delivery company. The project created eight new, full-time jobs for low-income individuals.

Project Outcomes	
Businesses Created/Expanded	5
Total Jobs Created	8
Low-Income Jobs Created	8
Funds Leveraged	\$125,000

Indiana

Englewood Community Development Corporation
57 North Rural Street
Indianapolis, Indiana
www.engagewoodcdc.com

Grant Information	
Grant Number	90EE1123
Project Period	9/30/2015 – 9/29/2020
Award Amount	\$779,050

Project Overview:

Englewood Community Development Corporation (ECDC) used CED funds to provide a loan to Nelbud (formerly 360 Services) to expand and enhance the overall production and capacity of its full-service fire suppression business in the Near Eastside area of Indianapolis, Indiana. The loan was used to help Nelbud lease more than 50,000 square feet of additional manufacturing space in the Koweba Manufacturing Center after the building completed a comprehensive renovation. Nelbud used this space to house manufacturing, hood, fire, and grease services. In late 2017, Nelbud launched their Grease Trap Pumping division and found a niche in acquiring contracts for restaurants and businesses that needed hood and grease services; they have capitalized on this market. During the COVID-19 pandemic, Nelbud identified a new need in the market – thorough and in-depth cleaning of businesses to meet pandemic-related cleaning needs and requirements. With the capacity they had already built in similar markets, Nelbud launched this new arm of their business quickly in response to the pandemic and has been able to grow this new sector of their business. The project created 55 new, full-time jobs, 29 of which were filled by low-income individuals.

Project Outcomes	
Businesses Created/Expanded	1
Total Jobs Created	55
Low-Income Jobs Created	29
Funds Leveraged	\$1,420,000

Indiana

King Park Development Corporation
1704 Bellefontaine Street
Indianapolis, Indiana
www.renewindy.org

Grant Information	
Grant Number	90EE1175
Project Period	9/30/2016 – 9/29/2020
Award Amount	\$800,000

Project Overview:

King Park Development Corporation (King Park), which merged with Renew Indianapolis in 2020, used CED funds to make three below-market loans to three businesses in Indianapolis, Indiana. Loans were provided to two new businesses, Roka Realty LLC and NVJS LLC, and one loan was provided to an existing business, The Whitsett Group LLC, for business expansion. King Park's loan to Roka Realty LLC, a start-up organic urban hydroponic farm, was used to acquire a building for its headquarters. The loan to NVJS LLC, an environmental farm, was also used to acquire a building for its headquarters. The loan to The Whitsett Group LLC was used to rehabilitate the first floor of a building to be used as commercial space by TWG Management LLC, an affordable multi-family housing property management business wholly owned by The Whitsett Group LLC. In addition to the loans, King Park partnered with the Edna Martin Christian Center to administer a workforce development program to refer employees to the new jobs created by these businesses. The project created 43 new, full-time jobs, 30 of which were filled by low-income individuals.

Project Outcomes	
Businesses Created/Expanded	3
Total Jobs Created	43
Low-Income Jobs Created	30
Funds Leveraged	\$37,335,470

Kansas

Argentine Neighborhood Development Association
2502 Strong Ave
Kansas City, Kansas
No website.

Grant Information	
Grant Number	90EE1193
Project Period	9/30/2014 – 9/29/2020
Award Amount	\$730,125

Project Overview:

Argentine Neighborhood Development Association (ANDA) used CED funds to construct an accessible and community-centered 5,700-square-foot building to house a food franchise in Argentine, Kansas. Upon completion of the construction, ANDA attempted to lease the space to two food franchises, Wendy's/Pizza Hut and Frutopia. However, due to project delays and lack of financial support, no businesses became operational during the project period. The project did not create any jobs.

Project Outcomes	
Businesses Created/Expanded	0
Total Jobs Created	0
Low-Income Jobs Created	0
Funds Leveraged	\$0

Kansas

Argentine Neighborhood Development Association
2502 Strong Ave
Kansas City, Kansas
No website.

Grant Information	
Grant Number	90EE1112
Project Period	9/30/2015 – 9/29/2020
Award Amount	\$500,000

Project Overview:

Argentine Neighborhood Development Association (ANDA) used CED funds to construct an accessible and community-centered building to house a restaurant in Argentine, a neighborhood in Kansas City, Kansas. The proposed plan included a partnership with the Argentine Betterment Corporation (ABC) to use local government incentives for this project. However, it was determined that ANDA was not eligible to receive these incentives. ANDA attempted to change the project scope to lease to Barefoot Mission Coffee. Due to project delays and lack of financial support, no businesses became operational during the project period. The project did not create any jobs.

Project Outcomes	
Businesses Created/Expanded	0
Total Jobs Created	0
Low-Income Jobs Created	0
Funds Leveraged	\$0

Kentucky

Kentucky Highlands Investment Corporation
362 Old Whitley Road
London, Kentucky
www.khic.org

Grant Information	
Grant Number	90EE1180
Project Period	9/30/2017 – 9/29/2020
Award Amount	\$780,800

Project Overview:

Kentucky Highlands Investment Corporation (KHIC) used CED funds to make a low-interest loan to expand Senture LLC, a contact center and data management company in Laurel County, Kentucky. The loan provided Senture with the working capital necessary to expand operations and financing to open a new contact center in Whitley County, Kentucky, to meet the high demand for services and workforce needs. KHIC, in partnership with Senture and the Appalachian Community Federal Credit Union, was also able to expand the company's successful Hardship Loan Program to the Whitley County facility. This program provided Senture employees in Whitley County access to emergency loans of up to \$1,000 as an alternative to turning to predatory lenders. The project created 533 new full-time jobs, 452 of which were filled by low-income individuals.

Project Outcomes	
Businesses Created/Expanded	1
Total Jobs Created	533
Low-Income Jobs Created	452
Funds Leveraged	\$744,000

Louisiana

Gulf Coast Housing Partnership
1614B Oretha Castle Haley Boulevard
New Orleans, Louisiana
www.gchp.net

Grant Information	
Grant Number	90EE1090
Project Period	9/30/2014 – 9/29/2020
Award Amount	\$741,000

Project Overview:

Gulf Coast Housing Partnership (GCHP), in partnership with Reconcile New Orleans, a workforce development organization, used CED funds to support the development of Hotel Reconcile, a high-quality, extended-stay hotel that also functions as a second Reconcile workforce training site in New Orleans, Louisiana. CED funds were to be used to substantially renovate a historic landmark structure, locally known as the German Schoolhouse, to develop Hotel Reconcile, a \$22 million real estate development located in Central City, New Orleans.

However, due to market and financial challenges, along with challenges driven by the COVID-19 pandemic, the construction was not completed. The project did not create any jobs. Due to the loss of financing, the project changed from a hotel to a retail commercial space for small businesses to rent. The next stages of construction are expected to commence in 2022.

Project Outcomes	
Businesses Created/Expanded	0
Total Jobs Created	0
Low-Income Jobs Created	0
Funds Leveraged	\$1,330,000

Maryland

Historic East Baltimore Community Action Coalition, Inc.
1212 North Wolfe Street
Baltimore, Maryland
www.hebcac.org

Grant Information	
Grant Number	90EE1105
Project Period	9/30/2015 – 9/29/2020
Award Amount	\$800,000

Project Overview:

Historic East Baltimore Community Action Coalition, Inc. (HEBCAC) used CED funds to support the construction of City Seeds Baltimore Food Enterprise Center and School of Food culinary event space in Baltimore, Maryland. HEBCAC used CED funds to design and construct the facility and partnered with Humanim, another east Baltimore non-profit, for the operation of the facility once City Seeds became fully operational in December 2018. City Seeds supported emerging and expanding local food-related businesses for which residents are trained and hired. City Seeds has three major service lines – wholesale production, retail, and catering. City Seeds began leveraging wholesale contracts with Baltimore’s anchor institutions, including Johns Hopkins Hospital, Johns Hopkins University, and Maryland Institute and College of the Arts.

City Seeds was able to take on more opportunities, such as corporate events, weddings, and graduations. This also provided individuals with training and job opportunities in high-end catering, food production, catering service, and hospitality. During the COVID-19 pandemic, many of these catering and wholesale contracts were halted. City Seeds pivoted to provide emergency food for low-income residents hit hardest by the pandemic’s effects, providing more than 200,000 meals. This project also created School of Food, which started as a business training program for low-income residents interested in starting a food business but morphed into a culinary class and event space for food entrepreneurs. In total, the project created 78 new full-time jobs, 76 of which were filled by low-income individuals.

Project Outcomes	
Businesses Created/Expanded	2
Total Jobs Created	78
Low-Income Jobs Created	76
Funds Leveraged	\$4,810,000

Maryland

LifeStyles of Maryland, Inc.
101 Catalpa Drive, Suite 103
La Plata, Maryland
www.lifestylesofmd.org

Grant Information	
Grant Number	90EE1082
Project Period	9/30/2014 – 9/29/2020
Award Amount	\$600,000

Project Overview:

LifeStyles of Maryland, Inc. (LifeStyles) used CED funds for construction to create the Mobile Food Market of Southern Maryland (the Market) in rural, southern Maryland. The Market is an innovative food retail venture that addresses food insecurity in southern Maryland and provides its customers with access to farm fresh food choices. The Market sells fresh fruit, vegetables, dairy products, breads, and cereals, and includes a food delivery service for disabled and elderly populations. Two additional businesses were created through this project. The first was End Hunger in Charles, a non-profit organization that provides outreach, marketing, and volunteers to address food insecurity in Charles County. The second was KLH Consulting LLC, which provides training and orientation for staff recruited and hired for Market positions. KLH Consulting partnered with Berean Investigations, which provided on-boarding training to employees. This project also helped expand two local farms, Bowling Green Farm and Dicot Farms, which provide farm fresh food to the Market. The project created 24 new full-time jobs for low-income individuals.

Project Outcomes	
Businesses Created/Expanded	5
Total Jobs Created	24
Low-Income Jobs Created	24
Funds Leveraged	\$595,000

Maryland

Microenterprise Council of Maryland
100 Community Place 1529
Crownsville, Maryland
No website.

Grant Information	
Grant Number	90EE1157
Project Period	9/30/2016 – 9/29/2020
Award Amount	\$800,000

Project Overview:

The Microenterprise Council of Maryland (MCM) used CED funds to provide a loan to G4 Beverages, a natural alkaline spring water distributor with operations based in Baltimore, Maryland, and springs in Maryland and West Virginia. The loan was used for working capital, market research, product development and placement, sales, marketing, and branding. The project created 26 new, full-time jobs in manufacturing, assembly, sales, and administration, 15 of which were filled by low-income individuals.

Project Outcomes	
Businesses Created/Expanded	1
Total Jobs Created	26
Low-Income Jobs Created	15
Funds Leveraged	\$807,435

Michigan

Arab American and Chaldean Council
363 West Big Beaver Road, Suite 300
Troy, Michigan
www.myacc.org

Grant Information	
Grant Number	90EE1132
Project Period	9/30/2015 – 9/29/2020
Award Amount	\$150,000

Project Overview:

The Arab American and Chaldean Council (ACC) used CED funds to expand the Pantry of Plenty-Plus program, an existing healthy food distribution service, in Troy, Michigan. CED funds were used to renovate a blighted property already owned by ACC to allow Pantry of Plenty-Plus to scale up its operations and, in partnership with Detroit-based Forgotten Harvest, provide space for a three-season farmers market and cottage industry incubator. The program distributes a wide selection of healthy food and offers nutrition education materials. The new location has a new refrigerator and freezer, allowing the program to increase its distribution and include fresh fruit and vegetables, dairy items, meat products, juices, and snacks. The program has provided more than 5,000 families with food each year. The project created seven new, full-time jobs for low-income individuals.

Project Outcomes	
Businesses Created/Expanded	1
Total Jobs Created	7
Low-Income Jobs Created	7
Funds Leveraged	\$785,250

Missouri

Hispanic Economic Development Corporation
2130 Jefferson
Kansas City, Missouri
www.kchedc.org/hedc

Grant Information	
Grant Number	90EE1204
Project Period	9/30/2017 – 9/29/2020
Award Amount	\$312,320

Project Overview:

The Hispanic Economic Development Corporation (HEDC) used CED funds to provide a loan to EKC Custom Cabinets LLC, a custom cabinetry company, to expand its operations in Kansas City, Missouri. The loan was used by EKC Custom Cabinets to purchase an abandoned warehouse in South Kansas City to function as the business's work and showroom space. This space will allow EKC Custom Cabinets to grow into and fully operate at its optimal capacity in the industry, as well as provide opportunities for others in carpentry contractor services to lease space as they start and grow their businesses. The project created one new, full-time position, which was filled by a low-income individual.

Project Outcomes	
Businesses Created/Expanded	1
Total Jobs Created	1
Low-Income Jobs Created	1
Funds Leveraged	\$414,555

Nebraska

Omaha Economic Development Corporation
2221 North 24th Street
Omaha, Nebraska
www.oedc.info

Grant Information	
Grant Number	90EE1083
Project Period	9/30/2014 – 9/29/2020
Award Amount	\$800,000

Project Overview:

The Omaha Economic Development Corporation (OEDC) used CED funds to develop the Fair Deal Village MarketPlace in Omaha, Nebraska. Fair Deal Village MarketPlace is a business hub that offers a space for small business owners and artisans to collaborate and develop marketing platforms. With the CED funds, they provided low-cost retail and commercial space for 23 new businesses and 5 existing businesses to expand their operations. The Fair Deal Village MarketPlace also provided marketing assistance to new and emerging locally owned firms to help them become sustainable businesses. The Fair Deal Village MarketPlace created a space that unifies the community's cultural heritage with opportunities for new traditions to be developed in cultural expression and economic synergy. The project created 33 new, full-time jobs, 25 of which were filled by low-income individuals.

Project Outcomes	
Businesses Created/Expanded	28
Total Jobs Created	33
Low-Income Jobs Created	25
Funds Leveraged	\$3,161,772

Nebraska

Omaha Economic Development Corporation
2221 North 24th Street
Omaha, Nebraska
www.oedc.info

Grant Information	
Grant Number	90EE1197
Project Period	9/30/2017 – 9/29/2020
Award Amount	\$780,800

Project Overview:

The Omaha Economic Development Corporation (OEDC) used CED funds to provide a loan to North End Teleservices (NET), a global provider of multi-channel contact center services in Omaha, Nebraska. This loan allowed NET to expand its operational capacity to serve more clients, which resulted in the creation of new jobs in a contact center, an emerging high-growth industry sector. The project created 47 new, full-time jobs, 43 of which were filled by low-income individuals.

Project Outcomes	
Businesses Created/Expanded	1
Total Jobs Created	47
Low-Income Jobs Created	43
Funds Leveraged	\$0

New York

Business Outreach Center Network
85 South Oxford Street
Brooklyn, New York
www.bocnet.org

Grant Information	
Grant Number	90EE1158
Project Period	9/30/2016 – 9/29/2020
Award Amount	\$800,000

Project Overview:

The Business Outreach Center Network (BOC Network) used CED funds to make a loan to Wash Cycle Laundry (WCL), a commercial and hotel laundry and linen rental service in Philadelphia, Pennsylvania. The loan was used to purchase equipment needed to expand WCL's operations at its new commercial laundry facility at the Inn at Penn, a Hilton Hotel that serves Philadelphia, Boston, and Washington, DC. The project created 45 new, full-time jobs in the laundry and linen outsourcing market, 42 of which were filled by low-income individuals.

Project Outcomes	
Businesses Created/Expanded	1
Total Jobs Created	45
Low-Income Jobs Created	42
Funds Leveraged	\$790,000

North Carolina

Goler Community Development Corporation
889 North Liberty Street
Winston-Salem, North Carolina
www.golercdc.com

Grant Information	
Grant Number	90EE1137
Project Period	9/30/2015 – 9/29/2020
Award Amount	\$800,000

Project Overview:

Goler Community Development Corporation (Goler CDC) used CED funds to establish a new business, Zesto Burgers & Ice Cream, and expand the Goler Urban Farm project in Winston-Salem, North Carolina. CED funds were used to purchase a building and complete build-out to open Zesto, a diner-style restaurant. CED funds were also used to expand the Goler Urban Farm project. The Goler Urban Farm project was established by Goler CDC with physicians and staff from the Wake Forest Baptist Downtown Health Plaza (DTHP) and serves as a complementary program to Zesto. The goal of the Goler Urban Farm is to foster community awareness around healthy eating and lifestyles. The garden staff at Goler Urban Farm provided ongoing education to the community through its healthy eating food preparation classes and distribution of fruits and vegetables to patients at the DTHP. In total, the project created 27 new, full-time jobs for low-income individuals.

Project Outcomes	
Businesses Created/Expanded	2
Total Jobs Created	27
Low-Income Jobs Created	27
Funds Leveraged	\$599,000

Ohio

Burten, Bell, Carr Development, Inc.
3226 East 93rd Street
Cleveland, Ohio
www.bbcdevelopment.org

Grant Information	
Grant Number	90EE1088
Project Period	9/30/2014 – 9/29/2020
Award Amount	\$741,000

Project Overview:

Burten, Bell, Carr Development, Inc. (BBC) used CED funds to develop BOXSPOT, an open-air market business incubator in Cleveland, Ohio. BOXSPOT is home to the following seven retailers: JB Grill, a soul food restaurant; Kandy Kupboard, a candy store; Our Favorite Things Boutique, a fashion boutique; Kidz Style Lounge, a children’s hair salon; A Touch of Rain, an express nail salon; Mr. Officials, a screen-printing store; and Ispecz, an affordable eyewear store. This project created a total of 14 new, full-time jobs, 10 of which were filled by low-income individuals.

Project Outcomes	
Businesses Created/Expanded	7
Total Jobs Created	14
Low-Income Jobs Created	10
Funds Leveraged	\$1,563,305

Ohio

Economic and Community Development Institute
1655 Old Leonard Avenue
Columbus, Ohio
www.ecdi.org

Grant Information	
Grant Number	90EE1182
Project Period	9/30/2017 – 9/29/2020
Award Amount	\$780,800

Project Overview:

The Economic and Community Development Institute (ECDI) used CED funds to launch the Growing Entrepreneurs Initiative, which provides loan capital, training, and assistance to locally owned, food-based businesses in Columbus, Ohio. The loan and technical assistance services provided by the Growing Entrepreneurs Initiative helped expand the following three existing businesses: Alchemy Juice Bar, a café that serves sandwiches, smoothies, acai bowls, salads, juice, and coffee with vegan and gluten-free options; MMELO, a European-style artisanal confectioner business; and Pitabilities, a Mediterranean-American food truck. An additional 18 businesses were provided technical assistance services by The Growing Collective, ECDI's technical assistance partner, and as a result, created new employment opportunities. The project created 40 new, full-time jobs, 37 of which were filled by low-income individuals.

Project Outcomes	
Businesses Created/Expanded	21
Total Jobs Created	40
Low-Income Jobs Created	37
Funds Leveraged	\$0

Ohio

Tremont West Development Corporation
2406 Professor Avenue
Cleveland, Ohio
<https://experiencetremont.com/tremont-west>

Grant Information	
Grant Number	90EE1136
Project Period	9/30/2015 – 9/29/2020
Award Amount	\$742,699

Project Overview:

Tremont West Development Corporation (TWDC) used CED funds to provide a loan to help establish a 12,600-square-foot grocery store, Constantino's Market, located in the central Tremont neighborhood of Cleveland, Ohio. The loan was to be used by Constantino's Market, an existing, family-owned and operated grocery business, for build-out and necessary start-up costs. However, the grocery store never opened due to a failed development deal and the weakened position of a grocery anchor in the neighborhood. Tremont West has moved forward with recovering funds from TreCon (Constantino's) that were not expended towards execution of the grocery store proposal. This project did not create any jobs.

Project Outcomes	
Businesses Created/Expanded	0
Total Jobs Created	0
Low-Income Jobs Created	0
Funds Leveraged	\$0

Pennsylvania

People's Emergency Center Community
Development Corporation
325 North 39th Street
Philadelphia, Pennsylvania
www.hopephl.org

Grant Information	
Grant Number	90EE1081
Project Period	9/30/2014 – 9/29/2020
Award Amount	\$225,000

Project Overview:

People's Emergency Center Community Development Corporation (PECCDC) used CED funds to launch Bart's Bagels in Philadelphia, Pennsylvania. CED funds were used to rehabilitate a vacant, first-floor storefront into Bart's Bagels, a bakery and bagel business, along west Philadelphia's Lancaster Avenue commercial corridor. Due to the COVID-19 pandemic and statewide shutdowns, job creation was halted during the project period; however, the jobs created were sustained during the pandemic. The project created seven new, full-time jobs, six of which were filled by low-income individuals.

Project Outcomes	
Businesses Created/Expanded	1
Total Jobs Created	7
Low-Income Jobs Created	6
Funds Leveraged	\$1,152,798

Pennsylvania

The Enterprise Center Community
Development Corporation
4548 Market Street, Suite L6
Philadelphia, Pennsylvania
www.theenterprisecenter.com

Grant Information	
Grant Number	90EE1155
Project Period	9/30/2016 – 9/29/2020
Award Amount	\$800,000

Project Overview:

The Enterprise Center Community Development Corporation (TEC-CDC) used CED funds to expand its Performance Equity Initiative to Accelerate Small Business Job Creators, a small business growth accelerator that provides equity investments to businesses in Philadelphia, Pennsylvania. The Performance Equity Initiative made equity investments in the following two existing businesses to help expand their operations: Element Mechanical Services, a minority-owned, HVAC system installation business; and the 360 Group of Companies, a program management, facility management, emergency response, and government contracting company. In addition to the equity investments, TEC-CDC also provided these participating businesses technical assistance, business development, and financial services. The project created 54 new, full-time jobs, 53 of which were filled by low-income individuals in the professional services, construction, health, and education service industries.

Project Outcomes	
Businesses Created/Expanded	2
Total Jobs Created	54
Low-Income Jobs Created	53
Funds Leveraged	\$0

South Carolina

Metanoia
2005 Reynolds Avenue
North Charleston, South Carolina
www.metanoiasc.org

Grant Information	
Grant Number	90EE1118
Project Period	9/30/2015 – 9/29/2020
Award Amount	\$800,000

Project Overview:

Metanoia used CED funds to provide a loan to Urban Electric Company, a custom light manufacturing company in North Charleston, South Carolina. The loan was used to purchase additional equipment to build capacity at the company and expand operations. The expansion of the company has contributed to the revitalization of the community, benefited the environment through sustainable manufacturing practices, and created job training opportunities. All entry-level positions created at the Urban Electric Company begin with an apprenticeship, which provides employees with job training and substantial career growth opportunities. The project created 84 new, full-time jobs, 52 of which were filled by low-income individuals.

Project Outcomes	
Businesses Created/Expanded	1
Total Jobs Created	84
Low-Income Jobs Created	52
Funds Leveraged	\$34,757,007

South Dakota

Northeast South Dakota Economic Corporation
104 Ash Street East
Sisseton, South Dakota
www.growsd.org/about-us

Grant Information	
Grant Number	90EE1191
Project Period	9/30/2017 – 9/29/2020
Award Amount	\$780,800

Project Overview:

The Northeast South Dakota Economic Corporation (NESDEC), doing business as GROW South Dakota, used CED funds to provide a working capital loan to Dakota Provisions, a state-of-the-art turkey processing company in Huron, Beadle County, South Dakota. This loan allowed Dakota Provisions to provide a new ready-to-eat food line of lean meat turkey products.

NESDEC also provided training to employees and technical assistance to the owner in business plan development, marketing education, financial statement analysis, and other areas. This project created 118 new, full-time jobs, 110 of which were filled by low-income individuals.

Project Outcomes	
Businesses Created/Expanded	1
Total Jobs Created	118
Low-Income Jobs Created	110
Funds Leveraged	\$34,495,000

West Virginia

Coalfield Development
P.O. Box 1133
312 Hall Street Wayne, West Virginia
www.coalfield-development.org

Grant Information	
Grant Number	90EE1189
Project Period	9/30/2017 – 9/29/2020
Award Amount	\$780,800

Project Overview:

Coalfield Development (Coalfield) used CED funds to create one business and expand one business in Wayne, West Virginia. Through this project, Regear Appalachia was created, a wholly owned subsidiary business that provides freight transportation, logistical support, hauling of recyclables and disposables, vehicle maintenance and repair, and automobile refurbishment and resale. CED funds were used to purchase equipment and provide working capital to cover wages and other costs associated with Regear Appalachia. Additionally, SustainU was expanded. SustainU is Coalfield's fully owned apparel brand, which prints and embroiders t-shirts made out of 100 percent recycled content and focuses on creating jobs for individuals with substance abuse disorders. CED funds were used to purchase supplies and equipment and cover wages for employees. In total, the project created 42 new, full-time jobs, 31 of which were filled by low-income individuals.

Project Outcomes	
Businesses Created/Expanded	2
Total Jobs Created	42
Low-Income Jobs Created	31
Funds Leveraged	\$900,000

Wisconsin

Northwest Side Community Development Corporation
4265 North 27th Street, 7th Floor
Milwaukee, Wisconsin
www.nwscdc.org

Grant Information	
Grant Number	90EE1169
Project Period	9/30/2016 – 9/29/2020
Award Amount	\$600,000

Project Overview:

Northwest Side Community Development Corporation (NWSCDC) used CED funds to provide a loan to expand Compo Steel Products, a local custom metal fabrication manufacturer in Milwaukee, Wisconsin. The loan provided working capital and improved cash flow to increase its labor force to support two new large manufacturing contracts. The project created six new, full-time jobs, four of which were filled by individuals with low incomes.

Project Outcomes	
Businesses Created/Expanded	1
Total Jobs Created	6
Low-Income Jobs Created	4
Funds Leveraged	\$325,000

Wisconsin

Northwest Side Community Development Corporation
4265 North 27th Street, 7th Floor
Milwaukee, Wisconsin
www.nwscdc.org

Grant Information	
Grant Number	90EE1190
Project Period	9/30/2017 – 9/29/2020
Award Amount	\$780,800

Project Overview:

Northwest Side Community Development Corporation (NWSCDC) used CED funds to provide a loan to Diamond Precision Products to expand its manufacturing business in northwest Milwaukee, Wisconsin. Diamond Precision Products is a local machine shop that offers computed, numerically controlled turning and milling solutions and holds secured contracts in the automotive, heavy truck, off-highway, mining, and rail industries. The loan was made to Saelens Corporation, the parent company of Diamond Precision Products, to finance equipment and increase its labor force to fulfill new contracts. In addition to the loan, NWSCDC provided financial literacy assistance and asset-building training for employees. After the initial surge of jobs, the COVID-19 pandemic resulted in layoffs and halted hiring any new positions. The project created 61 new, full-time jobs, 17 of which were filled by low-income individuals.

Project Outcomes	
Businesses Created/Expanded	1
Total Jobs Created	61
Low-Income Jobs Created	17
Funds Leveraged	\$3,704,200

Wisconsin

Northwoods NiiJii Enterprise Community, Inc.
602 Peace Pipe Road
Lac du Flambeau, Wisconsin
www.niiiji.org

Grant Information	
Grant Number	90EE1127
Project Period	9/30/2015 – 9/29/2020
Award Amount	\$300,000

Project Overview:

Northwoods NiiJii Enterprise Community, Inc. (NiiJii) used CED funds to construct the Waaswaaganing Indian Bowl Living Arts and Culture Center on the Lac du Flambeau Indian Reservation in northern Wisconsin. The goal of the Center is to offer distinctive Native American artistic programming and opportunities for economic development, while ensuring remediation of involuntary cultural displacement. The construction of the Waaswaaganing Indian Bowl was completed; however, the project only created seasonal employment opportunities. The project did not create any new, full-time jobs for low-income individuals.

Project Outcomes	
Businesses Created/Expanded	0
Total Jobs Created	0
Low-Income Jobs Created	0
Funds Leveraged	\$2,211,174

Wisconsin

Riverworks Development Corporation
(formerly Northeast Milwaukee Industrial Development Corporation, Inc.)
303 East Vienna Avenue
Milwaukee, Wisconsin
www.riverworksmke.org

Grant Information	
Grant Number	90EE1126
Project Period	9/30/2015 – 9/29/2020
Award Amount	\$546,875

Project Overview:

Riverworks Development Corporation (formerly Northeast Milwaukee Industrial Development Corporation, Inc.) used CED funds for the Riverworks City Center Retail and Office Project (Riverworks Project), a rehabilitation and new construction project in Milwaukee, Wisconsin. The Riverworks Project is located in the northern section of the Harambee neighborhood on Milwaukee's Near North Side, a low-income minority community with high unemployment and poverty and the worst crime statistics of any district in Milwaukee. However, the Harambee area is experiencing significant neighborhood revitalization due to its close proximity to downtown, universities, and Lake Michigan, and a strong coalition of government, business, and community partners are committed to the revitalization of the area. CED funds were used for the rehabilitation of a 12,403-square-foot building and new construction of a 14,663-square-foot building for the Riverworks Project. These two buildings provided space for the relocation and expansion of 10 existing businesses. The new building houses Family Dollar, the anchor tenant; Riverworks Coin Laundry; Xchange Design & Event Studio; and Cream City Bikes LLC. The existing rehabilitated building houses D&S Homes, Black Beauty Supply, Sparkle by Jaye, ABDH Counseling Services, Riverworks Development Corporation, and Good Flow Enterprises. The project created 20 new, full-time jobs for low-income individuals.

Project Outcomes	
Businesses Created/Expanded	10
Total Jobs Created	20
Low-Income Jobs Created	20
Funds Leveraged	\$2,065,000

APPENDIX B: PROJECT DESCRIPTIONS FOR RCD GRANTS IN PROGRESS IN FY 2020

This section includes individual project descriptions for RCD grants in progress that have completed their last year of activities for their 5-year budget period in FY 2020. Please note that RCD grants are awarded for 5 years with annual appropriations for 1-year budget periods. This means the RCD funding level appropriated by Congress in FY 2019 is the award amount that funds the RCD activities that took place in FY 2020; these activities are presented in this report. Aggregate project outcomes for the 5-year grant periods are not presented in this report.

Information provided for each project includes basic grant information, a description of the project, and a summary of key outcomes achieved. It is organized by grant number with Regional Training and Technical Assistance recipients listed first, followed by the Tribal Training and Technical Assistance recipients.

Regional Training and Technical Assistance

Communities Unlimited, Inc.
3 East Colt Square
Fayetteville, Arkansas
www.communitiesu.org

Grant Information	
Grant Number	90EF0076
FY 2019 Award Amount	\$1,195,792

Project Overview:

Communities Unlimited, Inc. (Communities Unlimited) used RCD funds to assist low-income communities develop and preserve affordable community water and wastewater facilities and improve local capacity and leadership in rural communities. Communities Unlimited provided direct, onsite assistance to rural communities by providing information, conducting group training, and providing direct, short-term loans for facility improvements.

Areas Served	
Alabama, Arkansas, Louisiana, Mississippi, Oklahoma, Tennessee, Texas	
Project Outcomes	
Individuals Served	246,236
Communities Served	164
Trainings Conducted	63
Training Attendees	607
Funds Leveraged	\$151,657,495

Regional Training and Technical Assistance

Southeast Rural Community Assistance Project, Inc.
347 Campbell Avenue
Roanoke, Virginia
www.sercap.org

Grant Information	
Grant Number	90EF0077
FY 2019 Award Amount	\$1,195,792

Project Overview:

Southeast Rural Community Assistance Project, Inc. used RCD funds to provide training and technical assistance to low-income, rural communities in addressing water, wastewater, environmental, housing, and economic development issues. The training and technical assistance focused on rural leadership development, water and wastewater management, and operational troubleshooting for water and wastewater facilities.

Areas Served	
Delaware, Florida, Georgia, Maryland, North Carolina, South Carolina, Virginia	
Project Outcomes	
Individuals Served	158,120
Communities Served	100
Trainings Conducted	18
Training Attendees	264
Funds Leveraged	\$19,248,777

Regional Training and Technical Assistance

Midwest Assistance Program, Inc.
212 Lady Slipper Avenue, NE
P.O. Box 81
New Prague, Minnesota
www.map-inc.org

Grant Information	
Grant Number	90EF0078
FY 2019 Award Amount	\$1,195,792

Project Overview:

Midwest Assistance Program, Inc. (MAP) used RCD funds to provide onsite technical, managerial, and financial assistance to rural communities. Low-cost financing was offered to these communities through a revolving loan fund. These loans were up to 10 years in length and were used for either pre-development expenses for large water or wastewater projects or short-term water or wastewater capital improvements. In addition to the loan fund, MAP continued publishing its newsletter, *Source*, that serves as an important vehicle for disseminating information to water and sewer system operators, community leaders, and others involved in sustaining rural communities.

Areas Served	
Iowa, Kansas, Minnesota, Missouri, Montana, Nebraska, North Dakota, South Dakota, Wyoming	
Project Outcomes	
Individuals Served	118,195
Communities Served	155
Trainings Conducted	114
Training Attendees	1,020
Funds Leveraged	\$17,788,520

Regional Training and Technical Assistance

RCAP Solutions, Inc.
205 School Street
P.O. Box 159
Gardner, Massachusetts
www.rcapsolutions.org

Grant Information	
Grant Number	90EF0079
FY 2019 Award Amount	\$1,195,792

Project Overview:

RCAP Solutions, Inc. (RCAPS) used RCD funds to provide onsite, individualized training and technical assistance to rural communities to meet their water supply and wastewater needs.

RCAPS helped local leaders address concerns about sustainable community development. In addition, RCAPS helped plan and expedite facilities' improvements by leveraging additional funding. RCAPS also focused on homeland security for water systems and provided assistance to often neglected minority groups.

Areas Served	
Connecticut, Massachusetts, Maine, New Hampshire, New Jersey, New York, Pennsylvania, Puerto Rico, Rhode Island, Vermont, Virgin Islands	
Project Outcomes	
Individuals Served	32,683
Communities Served	36
Trainings Conducted	56
Training Attendees	1,872
Funds Leveraged	\$30,073,040

Regional Training and Technical Assistance

Rural Community Assistance Corporation
3120 Freeboard Drive, Suite 201
West Sacramento, California
www.rcac.org

Grant Information	
Grant Number	90EF0080
FY 2019 Award Amount	\$1,195,792

Project Overview:

Rural Community Assistance Corporation (RCAC) used RCD funds to provide training and technical assistance, networking, and financing of water and wastewater system development to rural communities. Through technical assistance to these communities, RCAC developed the managerial and financial capacity of these small communities to build and maintain sustainable water and wastewater infrastructure.

Areas Served	
Alaska, Arizona, California, Colorado, Hawaii, Idaho, Nevada, New Mexico, Oregon, Utah, Washington	
Project Outcomes	
Individuals Served	81,338
Communities Served	56
Trainings Conducted	7
Training Attendees	106
Funds Leveraged	\$1,068,562

Regional Training and Technical Assistance

Great Lakes Community Action Partnership
(formerly WSOS Community Action Commission, Inc.)

P.O. Box 590
Fremont, Ohio
www.glcap.org

Grant Information	
Grant Number	90EF0082
FY 2019 Award Amount	\$1,195,792

Project Overview:

Great Lakes Community Action Partnership (GLCAP) (formerly WSOS Community Action Commission, Inc.) used RCD funds to build the technical, managerial, and financial capacity of small, rural communities. GLCAP developed manuals for these communities on topics such as water loss and leak detection, operations and maintenance, ordinances, bookkeeping, and billing systems. In addition, GLCAP aided in the preparation of vulnerability assessments and emergency plans as they related to homeland security for water and wastewater facilities.

Areas Served	
Illinois, Indiana, Kentucky, Michigan, Ohio, West Virginia, Wisconsin	
Project Outcomes	
Individuals Served	347,258
Communities Served	214
Trainings Conducted	28
Training Attendees	479
Funds Leveraged	\$34,067,452

Tribal Training and Technical Assistance

United South and Eastern Tribes, Inc.
711 Stewarts Ferry Pike, Suite 100
Nashville, Tennessee
www.usetinc.org

Grant Information	
Grant Number	90EF0081
FY 2019 Award Amount	\$364,244

Project Overview:

United South and Eastern Tribes, Inc. (USET) used RCD funds to create a water and wastewater certification, training, and technical assistance program to assist member tribes in developing, operating, and sustaining efficient and safe water and wastewater facilities. This program helped member tribes achieve and maintain compliance with the Safe Drinking Water Act, Clean Water Act, and other applicable state and tribal regulations. In addition, USET used its staff expertise to assist member tribes in building their technical, managerial, and financial capacity through training, technical assistance, and tribe-to-tribe peer assistance activities.

Areas Served	
Tribal Nations from the Northeastern Woodlands to the Everglades and across the Gulf of Mexico	
Project Outcomes	
Individuals Served	64,673
Communities Served	34
Trainings Conducted	69
Training Attendees	145

Tribal Training and Technical Assistance

Inter Tribal Council of Arizona, Inc.
2214 North Central Avenue, Suite 100
Phoenix, Arizona
www.itcaonline.com

Grant Information	
Grant Number	90EF0083
FY 2019 Award Amount	\$931,784

Project Overview:

Inter Tribal Council of Arizona, Inc. (Inter Tribal) used RCD grant funds to carry out the Increasing Tribal Capacity for Sustainable Safe Drinking Water & Sanitation project through the Tribal Water Operator Certification Program and Site-Specific Technical Assistance Services.

The project had the following three primary objectives: (1) meeting and addressing the needs for tribal water and wastewater operator certification, (2) tribal capacity-building and technical assistance, and (3) the promotion of water-related professionals in tribal communities. Inter Tribal also provided a program to further water system operators' competencies in the production, treatment, and distribution of safe drinking water for public consumption, as well as the collection and treatment of wastewater.

Areas Served	
EPA Regions 5, 6, 7, 8, 9, and 10	
Project Outcomes	
Individuals Served	493,466
Communities Served	212
Trainings Conducted	30
Training Attendees	489

APPENDIX C: CED PROJECT OUTCOMES BY STATE AS OF FY 2020

The table that follows includes aggregate project outcome data by state.

The table provides data for completed, in progress, and new grants. In FY 2020, 35 grants ended at the close of the year, while 86 grants were in progress and will continue into FY 2021. OCS also awarded 20 new CED grants in FY 2020. These new grants have not yet reported outcomes for businesses and jobs created and funds leverage and are, therefore, not reflected in the table below. Outcomes for new, FY 2020 awards will be depicted in the FY 2021 Report.

In FY 2020, there were 18 states or territories without active projects. Applicants proposing projects in one of these states or territories in FY 2021 are eligible to receive bonus points for their application. OCS awards such points annually to ensure the CED program serves communities in every state and territory.

	Number of Grants	Grant Funds Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created for Individuals with Low Incomes	Funds Leveraged
ALABAMA					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
ALASKA					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
ARIZONA					
New Grant Awards	1	\$800,000	n/a	n/a	n/a
Grants in Progress	3	\$2,100,000	23	29	\$2,500,000
Completed Grants	1	\$800,000	3	46	\$8,090,414
Total	5	\$3,700,000	26	75	\$10,590,414
ARKANSAS					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0

	Number of Grants	Grant Funds Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created for Individuals with Low Incomes	Funds Leveraged
CALIFORNIA					
New Grant Awards	5	\$3,300,000	n/a	n/a	n/a
Grants in Progress	12	\$8,518,685	86	83	\$53,287,662
Completed Grants	7	\$4,607,200	45	149	\$5,189,834
Total	24	\$16,425,885	131	232	\$58,477,496
COLORADO					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
CONNECTICUT					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	1	\$800,000	0	0	\$31,382,550
Completed Grants	0	\$0	0	0	\$0
Total	1	\$800,000	0	0	\$31,382,550
DELAWARE					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
DISTRICT OF COLUMBIA					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	2	\$1,500,000	12	75	\$60,000
Completed Grants	0	\$0	0	0	\$0
Total	2	\$1,500,000	12	75	\$60,000
FLORIDA					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	2	\$1,580,800	15	5	\$0
Completed Grants	0	\$0	0	0	\$0
Total	2	\$1,580,800	15	5	\$0

	Number of Grants	Grant Funds Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created for Individuals with Low Incomes	Funds Leveraged
GEORGIA					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
GUAM					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
HAWAII					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	1	\$800,000	4	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	1	\$800,000	4	0	\$0
IDAHO					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
ILLINOIS					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	1	\$760,416	1	28	\$375,000
Completed Grants	0	\$0	0	0	\$0
Total	1	\$760,416	1	28	\$375,000
INDIANA					
New Grant Awards	1	\$800,000	n/a	n/a	n/a
Grants in Progress	6	\$4,691,216	7	106	\$5,996,037
Completed Grants	2	\$1,579,050	4	59	\$38,755,470
Total	9	\$7,070,266	11	165	\$44,751,507

	Number of Grants	Grant Funds Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created for Individuals with Low Incomes	Funds Leveraged
IOWA					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
KANSAS					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	1	\$780,800	2	18	\$22,120,000
Completed Grants	2	\$1,230,125	0	0	\$0
Total	3	\$2,010,925	2	18	\$22,120,000
KENTUCKY					
New Grant Awards	2	\$1,300,000	n/a	n/a	n/a
Grants in Progress	5	\$3,960,416	4	341	\$21,689
Completed Grants	1	\$780,800	1	452	\$744,000
Total	8	\$6,041,216	5	793	\$765,689
LOUISIANA					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	1	\$760,416	0	0	\$8,739,584
Completed Grants	1	\$741,000	0	0	\$0
Total	2	\$1,501,416	0	0	\$8,739,584
MAINE					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	3	\$1,800,000	6	1	\$3,689,343
Completed Grants	0	\$0	0	0	\$0
Total	3	\$1,800,000	6	1	\$3,689,343
MARYLAND					
New Grant Awards	1	\$800,000	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	3	\$2,200,000	8	115	\$6,212,435
Total	4	\$3,000,000	8	115	\$6,212,435

	Number of Grants	Grant Funds Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created for Individuals with Low Incomes	Funds Leveraged
MASSACHUSETTS					
New Grant Awards	1	\$400,000	n/a	n/a	n/a
Grants in Progress	2	\$1,188,000	3	12	\$44,700,580
Completed Grants	0	\$0	0	0	\$0
Total	3	\$1,588,000	3	12	\$44,700,580
MICHIGAN					
New Grant Awards	2	\$1,499,256	n/a	n/a	n/a
Grants in Progress	1	\$800,000	21	21	\$1,508,356
Completed Grants	1	\$150,000	1	7	\$785,250
Total	4	\$2,449,256	22	28	\$2,293,606
MINNESOTA					
New Grant Awards	2	\$1,600,000	n/a	n/a	n/a
Grants in Progress	3	\$2,068,800	11	35	\$39,255,728
Completed Grants	0	\$0	0	0	\$0
Total	5	\$3,668,800	11	35	\$39,255,728
MISSISSIPPI					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	1	\$760,416	0	0	\$1,500,000
Completed Grants	0	\$0	0	0	\$0
Total	1	\$760,416	0	0	\$1,500,000
MISSOURI					
New Grant Awards	1	\$800,000	n/a	n/a	n/a
Grants in Progress	1	\$780,800	5	14	\$919,898
Completed Grants	1	\$312,320	1	1	\$414,555
Total	3	\$1,893,120	6	15	\$1,334,453
MONTANA					
New Grant Awards	1	\$800,000	n/a	n/a	n/a
Grants in Progress	5	\$3,636,716	106	80	\$103,908,996
Completed Grants	0	\$0	0	0	\$0
Total	6	\$4,436,716	106	80	\$103,908,996

	Number of Grants	Grant Funds Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created for Individuals with Low Incomes	Funds Leveraged
NEBRASKA					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	2	\$1,600,000	14	53	\$3,427,800
Completed Grants	2	\$1,580,800	29	68	\$3,161,772
Total	4	\$3,180,800	43	121	\$6,589,572
NEVADA					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	1	\$759,650	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	1	\$759,650	0	0	\$0
NEW HAMPSHIRE					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
NEW JERSEY					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
NEW MEXICO					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	1	\$759,780	1	15	\$0
Completed Grants	0	\$0	0	0	\$0
Total	1	\$759,780	1	15	\$0
NEW YORK					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	2	\$1,175,000	1	23	\$29,048,829
Completed Grants	1	\$800,000	1	42	\$790,000
Total	3	\$1,975,000	2	65	\$29,838,829

	Number of Grants	Grant Funds Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created for Individuals with Low Incomes	Funds Leveraged
NORTH CAROLINA					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	1	\$800,000	0	0	\$656,000
Completed Grants	1	\$800,000	2	27	\$599,000
Total	2	\$1,600,000	2	27	\$1,255,000
NORTH DAKOTA					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
OHIO					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	8	\$5,745,832	29	67	\$65,815,211
Completed Grants	3	\$2,264,499	28	47	\$1,563,305
Total	11	\$8,010,331	57	114	\$67,378,516
OKLAHOMA					
New Grant Awards	1	\$800,000	n/a	n/a	n/a
Grants in Progress	2	\$1,300,000	3	10	\$370,000
Completed Grants	0	\$0	0	0	\$0
Total	3	\$2,100,000	3	10	\$370,000
OREGON					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	2	\$1,210,416	20	32	\$73,352
Completed Grants	0	\$0	0	0	\$0
Total	2	\$1,210,416	20	32	\$73,352
PENNSYLVANIA					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	2	\$1,580,800	10	47	\$11,224,652
Completed Grants	2	\$1,025,000	3	59	\$1,152,798
Total	4	\$2,605,800	13	106	\$12,377,450

	Number of Grants	Grant Funds Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created for Individuals with Low Incomes	Funds Leveraged
PUERTO RICO					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	1	\$585,600	1	9	\$149,000
Completed Grants	0	\$0	0	0	\$0
Total	1	\$585,600	1	9	\$149,000
RHODE ISLAND					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
SOUTH CAROLINA					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	2	\$1,214,800	1	13	\$1,558,065
Completed Grants	1	\$800,000	1	52	\$34,757,007
Total	3	\$2,014,800	2	65	\$36,315,072
SOUTH DAKOTA					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	1	\$780,800	1	110	\$34,495,000
Total	1	\$780,800	1	110	\$34,495,000
TENNESSEE					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
TEXAS					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	2	\$942,816	25	48	\$209,234
Completed Grants	0	\$0	0	0	\$0
Total	2	\$942,816	25	48	\$209,234

	Number of Grants	Grant Funds Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created for Individuals with Low Incomes	Funds Leveraged
UTAH					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
VERMONT					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
VIRGIN ISLANDS					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
VIRGINIA					
New Grant Awards	1	\$800,000	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	1	\$800,000	0	0	\$0
WASHINGTON					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	1	\$400,000	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	1	\$400,000	0	0	\$0
WEST VIRGINIA					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	2	\$1,560,416	6	18	\$818,673
Completed Grants	1	\$780,800	2	31	\$900,000
Total	3	\$2,341,216	8	49	\$1,718,673

	Number of Grants	Grant Funds Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created for Individuals with Low Incomes	Funds Leveraged
WISCONSIN					
New Grant Awards	1	\$800,000	n/a	n/a	n/a
Grants in Progress	6	\$4,281,248	35	53	\$67,741,933
Completed Grants	4	\$2,227,675	12	41	\$8,305,374
Total	11	\$7,308,923	47	94	\$76,047,307
WYOMING					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
ALL GRANT TOTALS					
New Grant Awards	20	\$14,499,256	n/a	n/a	n/a
Grants in Progress	86	\$62,003,839	452	1,236	\$501,058,172
Completed Grants	35	\$23,460,069	142	1,306	\$147,246,214
Grand Total	141	\$99,963,164	594	2,542	\$648,304,386