



FISCAL YEAR 2021 REPORT TO CONGRESS

Community Services Block Grant Discretionary Activities—Community Economic Development and Rural Community Development Programs

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EXECUTIVE SUMMARY

The Community Economic Development (CED) and Rural Community Development (RCD) programs are administered by the Office of Community Services (OCS) within the U.S. Department of Health and Human Services (HHS), Administration for Children and Families (ACF). These two programs provide specific investments in communities that augment mandatory Community Services Block Grant (CSBG) activities that benefit individuals with low incomes and revitalize communities.

Community Economic Development Program

The CED program expands employment for individuals with low incomes in communities facing persistent poverty and high unemployment by investing in community development corporations (CDCs) that create and expand businesses and job opportunities. CED funds are flexible and can be used for commercial developments and equity investments or loans to capitalize a new business or expand an existing business, as long as the project creates new, full-time, permanent jobs for individuals with low incomes. Grants are awarded to cover project costs associated with the start-up or expansion of businesses, including physical and/or commercial activities; capital expenditures, such as the purchase of equipment or real property; allowable operating expenses, such as salary for key project staff; and loans or equity investments.

In fiscal year (FY) 2021, 20 CED grants totaling more than \$14.6 million were awarded. Of the 20 projects funded, 5 projects were serving coal, oil and gas, and/or power plant communities, building on President Biden’s Executive Order 14008, “Tackling the Climate Crisis at Home and Abroad.” These projects, totaling \$3.9 million, supported social and economic recovery



in communities that have experienced employment loss and/or economic dislocation events because of declines in the fossil fuel industry. CED awards can be funded up to \$800,000 and are based on the applicant's project design and request for funding needed to support a successful project.

As illustrated in Table ES 1, in FY 2021, in addition to the 20 new CED grants awarded, 35 grants ended at the close of the year, and 70 grants were in progress and continue into FY 2022. Together, these 125 grants total nearly \$93 million¹ in CED funds that are supporting projects throughout the country.



CED strengthens families and communities by contributing to community improvement, creating jobs that employ local individuals with low incomes, and bolstering revitalization efforts.

Outcomes Achieved by Active CED Grants

The primary outcomes used to assess CED grants are (1) businesses created or expanded, (2) jobs created for individuals with low incomes, and (3) funds leveraged.² This information is primarily collected from the Performance Progress Report (PPR), a report that CED grant recipients are required to submit every 6 months throughout their grant period.³

Table ES 1 illustrates the outcomes achieved by grants reporting in FY 2021. In sum, grants reporting in FY 2021:

- Supported the creation or expansion of 580 businesses.
- Created 3,332 jobs, of which 2,061 were filled by individuals with low incomes.
- Leveraged over \$555 million in support of community economic development activities.

In addition, for grants that ended in FY 2021, 45 percent of the jobs created for individuals with low incomes offered health care benefits, 50 percent offered paid sick leave, and 36 percent offered retirement benefits.

¹ Each of the six CED-Social Enterprise (SE) projects has a 5-year project period and will receive incremental funding totaling \$1,700,000. In FY 2021, six CED Focus SE grants were each funded at \$400,000. This is in addition to the \$400,000 that these recipients received annually in FY 2019 and FY 2020. To date, each CED-SE recipient has received \$1,200,000 in funding; this is included in the total award amount for CED recipients.

² Leveraged funds are non-OCS funds, public or private, that are secured for the project. These projects are often complex projects involving multiple pieces of financing. Often key to project success are additional secured public and private funds for the project. OCS funds may often be a small portion of the overall financing needed for a successful project.

³ CED recipients are required to submit a PPR every 6 months during their grant period. A PPR due on April 30 of each year includes data on outcomes achieved from October through March. A PPR due on October 30 of each year includes data on outcomes achieved from April through September. Data in the PPR is reported cumulatively over time. Data provided in this Report is primarily collected from submitted PPRs covering the period that ended on September 29, 2021. If submitted PPRs from the September 29, 2021, period were not available, data was collected from the most recently available report in the system from a previous reporting period. A PPR is considered submitted if it is Approved, Submitted, In Review, or Returned in the OCS reporting system. This data was drawn from OCS reporting systems on February 1, 2022. Therefore, any revisions or additions to recipient data that occurred after this date are not reflected herein.

Table ES 1: Summary of All CED Active Grants in FY 2021

	Number of Grants	Award Amount	Businesses Created or Expanded	Total Full-Time Jobs Created	Total Full-Time Jobs Created for Individuals with Low Incomes	Funds Leveraged
Completed Grants ^a	35	\$24,376,421	193	1,218	728	\$226,469,558
Grants in Progress ^{b,c,d}	70	\$53,745,874	387	2,114	1,333	\$328,760,972
New Grant Awards	20	\$14,660,361	n/a	n/a	n/a	n/a
Total	125	\$92,782,656	580	3,332	2,061	\$555,230,530

^a “Completed Grants” refer to grants whose project period ended on September 29, 2021. These grants are considered closed and completed.

^b In total, 68 of the 70 grants in progress reported data for their projects when this data was drawn from the OCS online data collection reporting systems on February 1, 2022. While OCS makes every effort to ensure recipients comply with reporting requirements, 2 of the 70 grants in progress did not submit a PPR. As such, outcomes presented in this Report for grants in progress reflect the results of the 68 grants for which data was available. There are several reasons why a recipient may not submit a performance report in a timely manner, ranging from issues accessing the online reporting system to more serious project implementation challenges. When a recipient fails to submit a performance report, OCS staff follow up with the recipient to provide assistance as appropriate.

^c The data in this Report for “Grants in Progress” represents the data as of February 1, 2022, for active grants at a variety of different stages in project implementation. The data here is not final and is expected to increase as the projects progress.

^d Each of the six CED-Social Enterprise (SE) projects has a project period of 5 years and will receive incremental funding totaling \$1,700,000. In FY 2021, six CED Focus SE grants were each funded at \$400,000. This is in addition to the \$400,000 that these recipients received annually in FY 2019 and FY 2020. To date, each CED-SE recipient has received \$1,200,000 in funding; this is included in the total award amount for CED recipients.

Rural Community Development Program

The RCD program provides training and technical assistance for creating and maintaining safe and affordable water and wastewater systems for the nation’s lowest-income communities, including tribal areas, many of which have populations at or below 2,500 individuals and lack clean water systems and/or access to existing water systems. RCD targets the nation’s smallest communities with the highest need for water and wastewater services.

RCD funds are used to provide training and technical assistance to:

- Help community members identify and address water- and wastewater-related issues, including infrastructure and accessibility needs.
- Increase access for families with low incomes to safe water supplies and waste disposal services.
- Preserve affordable water and waste disposal services in low-income, rural communities.
- Increase local capacity and expertise to establish and maintain needed community facilities.
- Ensure the safety and security of water systems.
- Increase economic development and employment opportunities for low-income, rural communities by ensuring they have basic water and sanitation.

- Help communities establish financial stability and financial reserves to maintain water delivery and wastewater disposal systems.
- Help leverage additional public and private resources.
- Promote improved coordination of federal, state, and local agencies and financing programs to benefit low-income communities.
- Train water operators to ensure water systems comply with regulations to deliver clean and safe drinking water.

The following two different types of awards are funded through the RCD program: six Regional Training and Technical Assistance (RTTA) and two Tribal Training and Technical Assistance (TTTA). RCD grants are awarded for 5 years with annual appropriations for 1-year budget periods. The RCD program awarded \$9,184,472 in funding in FY 2020, which funded RCD activities in FY 2021.

Addressing the water and wastewater needs of a small, very remote, low-income community requires patient and persistent work that could take years. These communities often face serious challenges—aging infrastructure in need of repair, unsafe drinking water, non-compliant water or wastewater systems, or lack of connections to centralized systems. RCD grant recipients help communities build the capacity to address these challenges and deliver safe water and drinking water infrastructure to residents.

During FY 2021, RCD grant recipients:

- Served at least 740 communities, and
- Improved water and wastewater services for at least 769,165 people in at least 218,416 households.⁴

RCD projects play a vital role in securing access to safe water and wastewater systems for rural Americans with low incomes.



⁴ Some grantees provided additional data about the number of communities, households, and people served. However, because of the ongoing nature of the work and the challenge of collecting unduplicated numbers for these data points, only some recipients were able to provide this data. It is expected that the number of communities, households, and people served during FY 2021 is even larger than the data reported herein. In future reporting, OCS will assist grant recipients in gathering and reporting this particular data more robustly.

INTRODUCTION

The Community Economic Development (CED) program and the Rural Community Development (RCD) program are authorized under section 680(a)(2) and section 680(a)(3)(B), respectively, of the Community Services Block Grant Act, 42 U.S.C. 9921(a)(2) & (a)(3)(B). The programs support individuals with low incomes and are administered by the Office of Community Services (OCS) within the Administration for Children and Families (ACF) at the U.S. Department of Health and Human Services (HHS).

The CED program promotes employment opportunities through reinvestment in neighborhoods to support individuals with low incomes. The CED program provides technical and financial assistance to private, non-profit community development corporations (CDCs) to develop business opportunities and provide equity investments in distressed communities. In turn, these businesses create jobs and opportunities for the residents of these communities.

In fiscal year (FY) 2019, OCS also awarded six grants under the CED Focus on Social Enterprise Initiative (CED-SE), which focuses on supporting social enterprises—for-profit businesses or non-profit organizations that use revenue-generating activities to develop new products, services, and commercial activities that result in the creation of new, full-time, permanent jobs for individuals with low incomes. The six CED-SE grants are funded incrementally over a 5-year grant period that extends through September 2024. No new CED-SE grants were awarded in FY 2021.



With CED funds received in 2016, CED grant recipient International Sonoran Desert Alliance plans to create jobs by opening the Sonoran Desert Inn and Conference Center in Ajo, Arizona.

In FY 2021, of the 20 CED projects funded, 5 projects are serving coal, oil and gas, and/or power plant communities, building on President Biden’s Executive Order 14008, “Tackling the Climate Crisis at Home and Abroad.” These projects, totaling \$3.9 million, will support social and economic recovery in communities that have experienced employment loss and/or economic dislocation events because of declines in the fossil fuel industry.

The RCD program addresses infrastructure needs by providing training and technical assistance for water and wastewater systems in small, low-income, rural communities to ensure that residents have access to safe water systems. The RCD program does this by providing grants to multi-state, regional, private, and non-profit organizations that provide training and technical assistance to small, low-income, rural communities in order to improve access to safe water through the creation of new systems, bringing existing systems up to standard, connecting unserved communities to neighboring systems, and supporting homeland security efforts to secure water systems.

This Report provides a summary of the accomplishments and activities undertaken by the CED and RCD programs in FY 2021. This Report also provides Congress with a complete description of all CED grants that concluded in FY 2021.

As in FY 2020, the effects of the COVID-19 pandemic, including nationwide shut-downs, high unemployment rates, challenges to public health and food systems, and economic and social disruption, deeply impacted CED and RCD projects across the country throughout FY 2021.

The pandemic forced many recipients to close businesses, lay off employees, and halt the creation of new employment and business opportunities. Despite the challenges, CED and RCD recipients have displayed resilience, innovation, and dedication by adjusting and adapting to these new challenges and continuing to support the businesses and communities they serve.



With CED funds received in 2019, CED grant recipient Workforce, Inc. (dba RecycleForce) is expanding its electronic recycling business and creating jobs in Indianapolis, Indiana.

CED Program Characteristics

Maximum Award: \$800,000

Eligible Applicants: Private, non-profit CDCs are eligible to apply for a CED grant. The CDC must be governed by a board consisting of community residents, business leaders, and civic leaders, and have as a principal purpose planning, developing, or managing low-income housing or community development projects.

Target Population: Individuals with low incomes who may be unemployed or receiving public assistance (including Temporary Assistance for Needy Families recipients), at-risk youth, custodial and non-custodial parents receiving child support services, residents of public housing, persons with disabilities, persons who are experiencing homelessness, individuals transitioning from incarceration back into the community, and other disadvantaged populations.

Project Length: CED-funded projects can be construction or non-construction projects. The grant period for construction projects is 5 years; for non-construction projects the grant period is 3 years.

Program Spotlights: View [CED project spotlight videos](#) that highlight the positive impact CED projects have made to revitalize their communities through job and business creation for individuals with low incomes.

COMMUNITY ECONOMIC DEVELOPMENT PROGRAM

Program Overview

The CED program expands employment for individuals with low incomes in communities facing persistent poverty and high unemployment by investing in community development corporations (CDCs) that create and expand businesses and job opportunities. Depending on the annual appropriation level, approximately 20 to 30 CED grants are awarded each year, with a maximum award level of \$800,000 per grant. The award levels are based on the applicant's project design and the request for funding needed to support a successful project.

Overview of CED Grants and Recipients

The information in this Report is primarily collected from PPRs. A PPR due on April 30 of each year includes data on outcomes achieved from October through March. A PPR due on October 30 of each year includes data on outcomes achieved from April through September. Data in the PPR is reported cumulatively over time. Data provided in this Report is primarily collected from submitted PPRs covering the period that ended on September 29, 2021. If submitted PPRs from the September 29, 2021, period were not available for a particular grant, data was collected from the most recently available report. For the purposes of this Report, data was drawn from OCS reporting systems on February 1, 2022. Therefore, any revisions or additions to recipient data that occurred after this date are not reflected herein. Based on the data drawn on February 1, 2022, 68 of the 70 grants in progress reported data for

their projects. As such, outcomes presented in this Report for grants in progress reflect the results of the 68 grants for which data was available.

As illustrated in Table 1, there were 125 CED grants active in FY 2021. Of these, 20 were new grant awards in FY 2021. Because new awards were made on September 30, 2021, these grants will not have outcomes to report until FY 2022. Additionally, 35 grants ended at the close of the year, while 70 grants were in progress and will continue into FY 2022.

Table 1 illustrates program outcomes achieved to date for grants in progress and completed grants. CED grants reporting in FY 2021 totaled \$78,122,295 in federal funds and they:

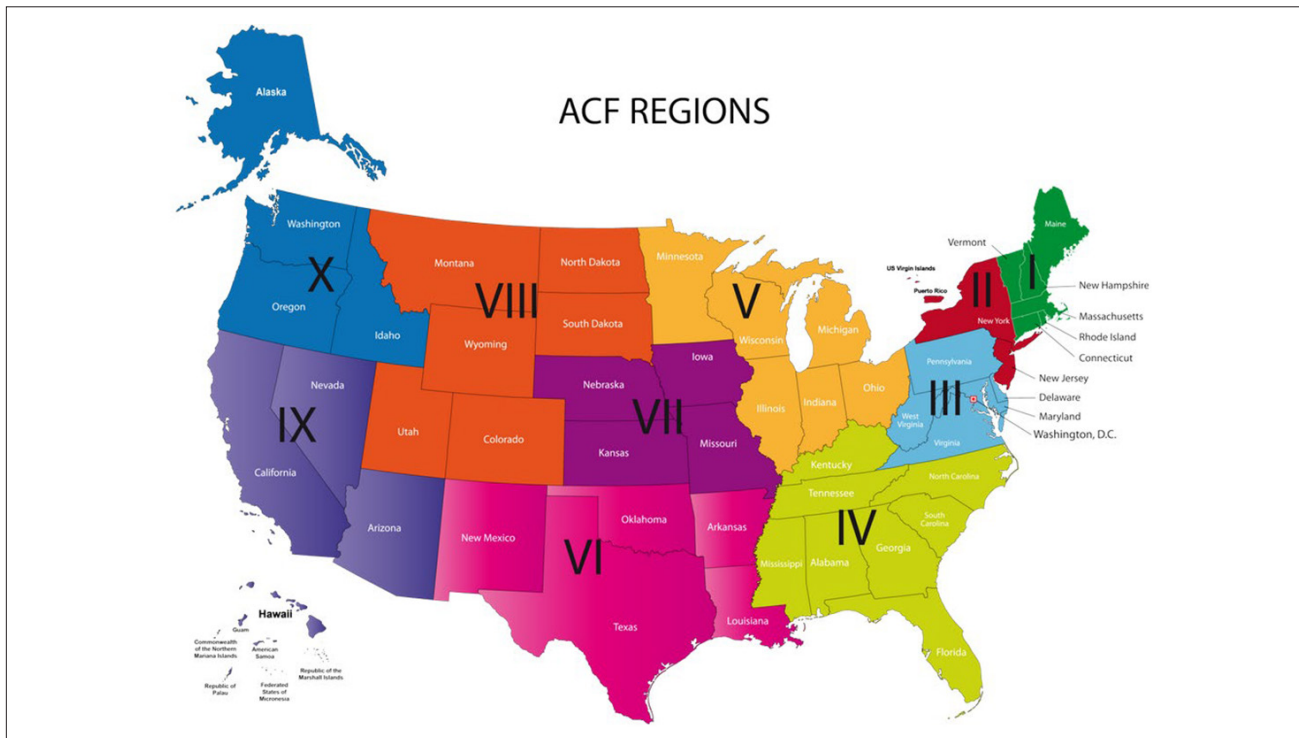
- Supported the creation or expansion of 580 businesses.
- Created 3,332 jobs, (at an average cost of \$23,446⁵ in grant funds per job) of which 2,061 were filled by individuals with low incomes.
- Leveraged over \$555 million in support of community economic development activities.

Table 1: Summary of All CED Grants Active in FY 2021

	Number of Grants	Award Amount	Businesses Created or Expanded	Total Full-Time Jobs Created	Total Full-Time Jobs Created for Individuals with Low Incomes	Funds Leveraged
Completed Grants	35	\$24,376,421	193	1,218	728	\$226,469,558
Grants in Progress	70	\$53,745,874	387	2,114	1,333	\$328,760,972
New Grant Awards	20	\$14,660,361	n/a	n/a	n/a	n/a
Total	125	\$92,782,656	580	3,332	2,061	\$555,230,530

⁵ The average cost per position is calculated by dividing the total funds awarded to completed and in progress grants by the total jobs created ((24,376,421 + 53,745,874)/3,332 = \$23,446 per job).

Figure 1. ACF Regions



CED grants are active throughout the country. Figure 1 illustrates how the states are divided into ACF Regions. As illustrated in Table 2, each ACF region includes multiple recipients.

However, not all states have an active CED grant. Because of this, each year, OCS awards bonus points to applications proposing a project in a state that does not have an active CED grant.⁶



With CED funds received in 2017, CED grant recipient Northeast South Dakota Economic Corporation is expanding the Dakota Provision Turkey Processing Plant and creating jobs in Huron, South Dakota.

⁶ A state-by-state breakdown of all CED grants is provided in Appendix C.

Table 2: Location of CED Grants in FY 2021

ACF Region	Completed Grants	Grants in Progress	New Grant Awards	All Grants
1	3	4	2	9
2	1	1	0	2
3	4	5	5	14
4	5	6	2	13
5	10	21	5	36
6	3	4	1	8
7	1	4	1	6
8	1	5	1	7
9	6	18	3	27
10	1	2	0	3
Total	35	70	20	125

As illustrated by the data in Table 3, 9 of the 35 grants ending in FY 2021 (26 percent) and 23 of the 70 grants in progress (33 percent) reported being in a rural location in the PPR.⁷ In recent years, OCS has also awarded bonus points to applications proposing a project that includes a rural service area to ensure that rural communities are served by the CED program. Six of the 20 grants awarded in FY 2021 (30 percent) received bonus points for proposing to serve a rural area.⁸ According to the U.S Department of Agriculture, Economic Research Service, 14 percent of the American population lived in rural areas,⁹ illustrating that the distribution of CED grants among rural and non-rural areas exceeds the distribution of the population among rural and non-rural areas.

Table 3: Rural and Non-Rural Grants in FY 2021

	Completed Grants	Grants in Progress	New Grants
Rural	9	23	6
Non-Rural	26	47	14
Total	35	70	20

⁷ For the two grants in progress recipients that did not submit a PPR at the time the data was drawn on February 1, 2022, their projects were determined to be rural or non-rural based on their original CED applications submitted to OCS.

⁸ The CED PPR asks recipients to indicate whether their projects are in rural, urban, or suburban locations. Recipients that indicated their projects are in urban or suburban locations are considered non-rural. Because new FY 2021 awards do not submit their first report until April 2022, new grants have not yet reported whether the projects are in or serving rural, urban, or suburban areas. This data for new grants was collected from CED applications that were awarded bonus points by OCS for proposing a project that includes a rural service area.

⁹ U.S Department of Agriculture, Economic Research Service, Rural America at a Glance: 2021 Edition <https://www.ers.usda.gov/publications/pub-details/?pubid=102575>.

Accomplishments of Grants Ending in FY 2021

In 2021, 35 CED grants were completed. Table 4 summarizes the outcomes achieved by these grants, including businesses created or expanded, jobs created for individuals with low incomes, total jobs created, and funds leveraged. In total, these 35 grants created or expanded 193 businesses, created 728 full-time jobs for individuals with low incomes, and leveraged over \$226 million.

While the CED program is geared toward job creation for individuals with low incomes, OCS understands that in launching or expanding businesses, some jobs will be created that require advanced training or experience and may be filled by individuals who do not have low incomes. It should be noted that these 35 grants created an additional 490 jobs that were not filled by individuals with low incomes, resulting in a total of 1,218 jobs created.

Table 4: Performance Indicators for CED Grants Ending in FY 2021

Number of Grants	Grant Funds Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created	Total Full-Time Jobs Created for Individuals with Low Incomes	Funds Leveraged
35	\$24,376,421	193	1,218	728	\$226,469,558

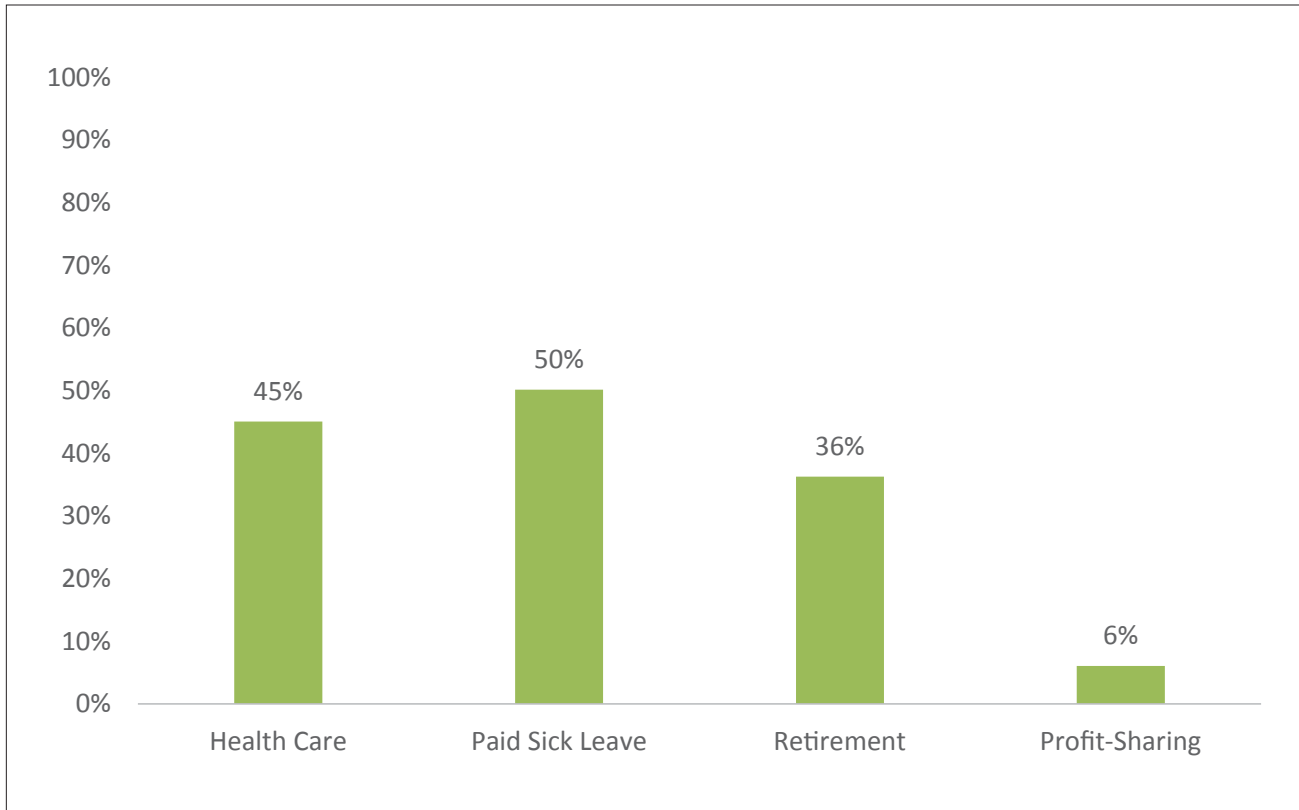
While the combined impact of the grants ending in FY 2021 is overwhelmingly positive, not all grants achieved their proposed outcomes. To a degree, this is to be expected, as recipients are undertaking projects in underserved communities where it is difficult to obtain traditional capital. As previously mentioned, CED grants help reduce the risk associated with these projects, allowing recipients to leverage additional investments. However, not all risks can be mitigated. Unexpected issues can arise with both recipients and project partners that cause CED-supported projects to struggle and sometimes fail. In FY 2021, the impact of the unprecedented COVID-19 pandemic continued to present additional barriers that impacted some recipients' proposed outcomes; these barriers are highlighted in Appendix A. OCS works to mitigate risk of failure by providing training and technical assistance to recipients, and when there is a failure, OCS works to ensure resources were spent appropriately and recoup funds when possible. Appendix A provides a summary of all grants that ended in FY 2021 and includes detailed information about outcomes at the grant level.

The CED program also allows recipients to utilize CED funding to secure additional funding to support community revitalization and the promotion of self-sufficiency efforts among individuals with low incomes. By securing over \$226 million in non-CED funding, grants that ended in FY 2021 secured an average of \$9.29 for every dollar of CED funding.

Another aspect of the CED program is its ability to create quality jobs for individuals with low incomes. Figure 2 illustrates the percentage of all full-time jobs created with a CED grant that ended in FY 2021 for individuals with low incomes that offered health insurance, paid sick leave, retirement, and/or profit-sharing benefits. These figures show that almost half of new positions

filled by individuals with low incomes offered health care (45 percent) and paid sick leave (50 percent), and over a third offered retirement benefits (36 percent). Six percent of the positions offered profit-sharing benefits.¹⁰

Figure 2. Positions Created with CED Support Offering Benefits to Individuals with Low Incomes (Grants Ending FY 2021)



Accomplishments of Grants in Progress in FY 2021

Grants in progress are anywhere from 1 year into their project period to 1 year beyond their original project period, as some recipients are permitted a 1-year, no-cost extension for their project period. Extensions are granted on a case-by-case basis. In FY 2021, 70 CED grants were in progress. Based on the data drawn on February 1, 2022, 68 of the 70 grants in progress reported data for their projects. As such, outcomes presented in this Report for grants in progress reflect the results of the 68 grants for which data was available. The data in this section for grants in progress include the six CED-SE projects that were awarded in FY 2019 and are funded incrementally through FY 2024. Additional information about the 6 CED-SE grants is also included in this section.

¹⁰ For each grant that closed in FY 2021, data on benefits was drawn from the most recently submitted PPR in the OCS reporting system as of February 1, 2022.

Table 5 illustrates the outcomes achieved by the grants in progress reported at the end FY 2021. These grants in progress:

- Supported the creation and expansion of 387 businesses.
- Created over 2,000 jobs, of which 1,333 were for individuals with low incomes.
- Secured more than \$328 million in non-CED funds.

Since these grants are still in progress, these outcomes will increase as these projects proceed through their grant period in the years ahead.



With CED funds received in 2019, CED grant recipient Rural Enterprises of Oklahoma, Inc. is creating jobs in Durant, Oklahoma, a rural energy community.

Table 5: Performance Indicators for CED Grants in Progress in FY 2021^e

Number of Grants	Grant Funds Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created	Total Full-Time Jobs Created for Individuals with Low Incomes	Funds Leveraged
70	\$53,745,874	387	2,114	1,333	\$328,760,972

^e Outcomes presented in this Report for grants in progress reflect the results of the 68 grants for which data was available.

CED Focus on Social Enterprise Initiative Grants¹¹

Beginning as a carve out from CED funding in FY 2019, OCS has awarded grants to six CED projects focused on creating social enterprise incubators. These grants are referred to as CED Focus on Social Enterprise Initiative (CED-SE) grants. All CED-SE recipients had past or active traditional CED grants. Each CED-SE project has a project period of 5 years and receives incremental funding totaling \$1,700,000. Funded projects receive \$400,000 annually in the first three 12-month budget periods to invest in building incubator operations, develop the social enterprises, and start the businesses that will hire individuals with low incomes. Funded projects will receive \$250,000 annually in the fourth and fifth 12-month budget periods to provide technical support to the businesses and their employees. As of FY 2021, OCS awarded \$7,200,000 to the six CED-SE projects. The project outcomes for these grants are included in the summary data for grants in progress throughout this Report. Table 6 includes the six CED-SE grant recipients and their location.

¹¹ This section is only referring to the six CED-SE grants.

While CED-SE shares similar goals to the traditional CED program, CED-SE grants focus on supporting social enterprises – profit-making businesses or non-profit organizations to:

- Develop new products, services, and commercial activities that result in the creation of new, full-time, full-year jobs, at least 75 percent of which will be filled by individuals with low incomes.
- Reinvest funds back into the community or into supporting the individuals with low incomes filling those positions.
- Through local entrepreneurship, reduce or remove barriers faced by the individuals with low incomes filling the positions (e.g., those re-entering into the community from the criminal justice system, experiencing domestic violence, suffering from substance dependence, or lacking adequate childcare).

Table 6: CED-SE Grants Funded in FY 2021

Recipient	City	State
Economic and Community Development Institute	Columbus	Ohio
Kentucky Highlands Community Development Corporation	London	Kentucky
Chicanos Por La Causa, Inc.	Phoenix	Arizona
Northwest Side Community Development Corporation	Milwaukee	Wisconsin
Coastal Enterprises, Inc.	Brunswick	Maine
Pacific Gateway Center	Honolulu	Hawaii

Grants Awarded in FY 2021

In FY 2021, OCS announced 20 new CED awards. Table 7 illustrates the proposed outcomes for these awards. Of the 20 projects funded, 5 projects will serve coal, oil and gas, and/or power plant communities, building on President Biden’s Executive Order 14008, “Tackling the Climate Crisis at Home and Abroad.” These grants, totaling \$3.9 million, will support social and economic recovery in communities that have experienced employment loss and/or economic dislocation events because of declines in the fossil fuel industry. These grants will submit their first PPR in April 2022, and their initial outcomes will be included in the FY 2022 Report to Congress.

Table 7: Proposed Outcomes for CED Grants Awarded in FY 2021

Number of Grants	Grant Funds Awarded	Proposed Businesses to be Created or Expanded	Proposed Total Full-Time Jobs to be Created	Proposed Total Full-Time Jobs to be Created for Individuals with Low Incomes	Proposed Funds to be Leveraged
20	\$14,660,361	36	601	468	\$49,372,038

RURAL COMMUNITY DEVELOPMENT PROGRAM

Program Overview

The RCD program provides training and technical assistance for creating and maintaining safe and affordable water and wastewater systems for the nation's lowest-income communities, including tribal areas, many of which have populations at or below 2,500 individuals and lack clean water systems and/or access to existing water systems. Communities served may be unincorporated and could include a trailer community or even a small group of homes that are not currently connected to a municipal water system. RCD is designed to target low-income communities, and most people impacted by the program are individuals with very low incomes living in sparsely populated rural areas.

The RCD program assists these communities, often with or through Community Action Agencies, by providing expertise and capacity-building support. RCD funds are used to provide training and technical assistance to:

- Help community members identify and address water- and wastewater-related issues, including infrastructure and accessibility needs.
- Increase access for families with low incomes to safe water supplies and waste disposal services.

Focus on the Nation's Smallest, Highest-Need Communities

RCD targets the nation's smallest communities with the highest need for water and wastewater services. RCD is one of the only programs that funds water and wastewater services in the nation's unincorporated areas and lowest-income communities. The RCD program is unique in that it is designed to tailor to the needs of the specific communities being served, and RCD grant recipients often work with communities for several years to implement these activities.

RCD Program Characteristics

Maximum Award: \$1,156,250 per budget period

Eligible Applicants: Multi-state, regional, private, and non-profit organizations that can provide training and technical assistance to small, low-income, rural, and tribal communities concerning their community facility needs.

Target Population: Individuals with low incomes residing in a project's service area.

Project Length: Up to 5 project periods with 1-year budget periods.

Program Spotlights: View [RCD project spotlight videos](#) that highlight how regional and tribal technical assistance grantees help rural communities across the country gain and maintain access to clean, safe, and affordable water and wastewater services.

- Preserve affordable water and waste disposal services in low-income, rural communities.
- Increase local capacity and expertise to establish and maintain needed community facilities.
- Ensure the safety and security of water systems.

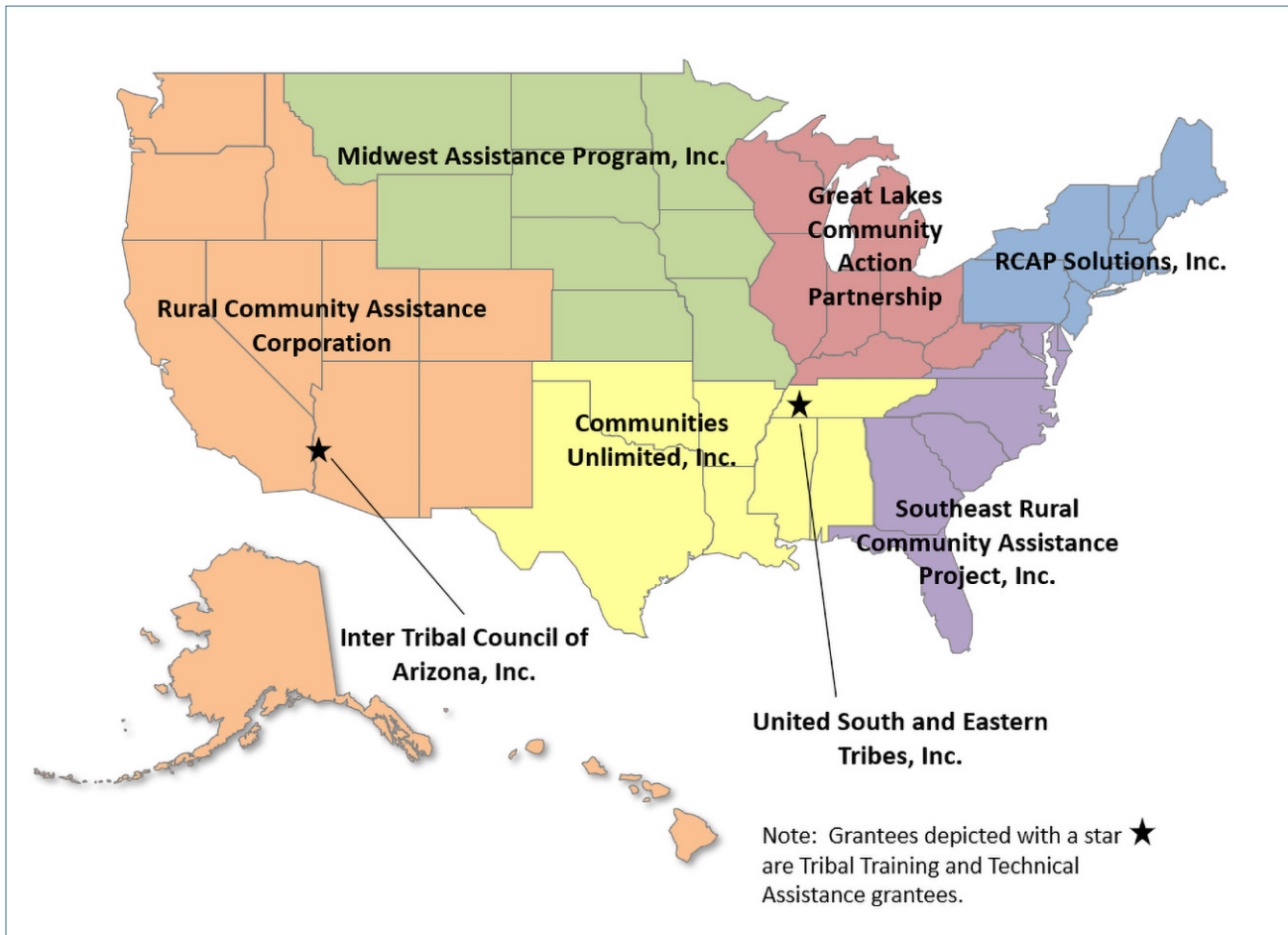


- Increase economic development and employment opportunities for low-income, rural communities by ensuring they have basic water and sanitation.
- Help communities establish financial stability and financial reserves to maintain water delivery and wastewater disposal systems.
- Help leverage additional public and private resources.
- Promote improved coordination of federal, state, and local agencies and financing programs to benefit low-income communities.
- Train water operators to ensure water systems comply with regulations to deliver clean and safe drinking water.

Two different types of awards are funded through the RCD program:

1. **Regional Training and Technical Assistance (RTTA):** These grants provide a regional resource to help ensure that small communities have access to safe water systems by either assisting them to develop their own systems, connecting them to systems in neighboring communities, or improving their existing systems. These grants are awarded as 5-year grants that are funded annually for the duration of the grant, pending completion of an annual non-competitive continuation application. There are six RTTA recipients. As illustrated in Figure 3, each recipient has a distinct multi-state service area.
2. **Tribal Training and Technical Assistance (TTTA):** Similar to the Regional Training and Technical Assistance grants, organizations receiving Tribal Training and Technical Assistance grants work with tribal communities to ensure that they have access to safe water systems. These are awarded as 5-year grants that are funded annually for the duration of the grant, pending completion of annual non-competitive continuations. There are two TTTA recipients that work together to serve tribal areas nationwide.

Figure 3. RCD Recipient Service Areas in 2021



Overview of RCD Grants and Recipients

RCD grants are awarded for 5 years with annual appropriations for 1-year budget periods. Table 8 presents FY 2020 award amounts to the eight RCD recipients; these awards funded grant activities that took place during FY 2021, the results of which are summarized in this Report.



RCD grant recipients provide training and technical assistance to rural communities across the country.

Table 8: RCD Grant Awards Funding Activities in FY 2021

Recipient	Areas Served	Award Amount ^f
Regional Training and Technical Assistance Recipients		
Communities Unlimited, Inc.	South	\$1,148,059
Great Lakes Community Action Partnership	Midwest	\$1,148,059
Midwest Assistance Program, Inc.	Great Plains/Upper Midwest	\$1,148,059
RCAP Solutions, Inc.	Northeast	\$1,148,059
Rural Community Assistance Corporation	West	\$1,148,059
Southeast Rural Community Assistance Project, Inc.	Southeast/Mid-Atlantic	\$1,148,059
Regional Training and Technical Assistance Recipients Total		\$6,888,354
Tribal Training and Technical Assistance Recipients		
Inter Tribal Council of Arizona, Inc.	Tribal Areas	\$1,148,059
United South and Eastern Tribes, Inc.	Tribal Areas	\$1,148,059
Tribal Training and Technical Assistance Recipients Total		\$2,296,118
RCD Program Total		\$9,184,472

^f The award amounts listed here represent the amount of RCD funding awarded to each RCD recipient in FY 2020, which funded activities in FY 2021.

Overview of Reporting Approach

A primary source of data in this Report is the PPR, a report that RCD grant recipients are required to submit every 6 months during their grant period. A PPR due on April 30 of each year includes data on outcomes achieved from October through March. A PPR due on October 30 of each year includes data on outcomes achieved from April through September.

Starting with the first 6-month reporting period of FY 2021, the RCD PPR was updated to better demonstrate the impact RCD funding has in the communities it serves. In the new PPR, RCD recipients tally the activities that have been completed within their service area within the reporting period. These activities might include securing additional funding, resolving compliance issues, providing training or training certifications, consolidating water systems, or establishing new systems. It should be noted that activities are only reported in the PPR when they are completed. Once an activity is completed, it is included in the PPR for the relevant reporting period, and then it is not reported on again in subsequent reporting periods. Therefore, all RCD data captures unduplicated totals.

The activities reported in this Report of FY 2021 outcomes are activities that occurred during the two reporting periods within FY 2021 (October 1, 2020 – March 31, 2021, and April 1, 2021 – September 30, 2021). For the purposes of this Report, data was drawn from OCS reporting systems on June 26, 2023, and updates resulting from a data verification process in June and July 2023 were incorporated.

Accomplishments of Funded Grants in FY 2021

Addressing the water and wastewater needs of a small, very remote, low-income community requires patient and persistent work that could take years. These communities often face serious challenges—aging infrastructure in need of repair, unsafe drinking water, non-compliant water or wastewater systems, or lack of connections to centralized systems. RCD grant recipients help communities build the capacity to address these challenges and deliver safe water and drinking water infrastructure to residents.

Every RCD project involves a different set of activities, and grant recipients may support communities over the course of several years as they achieve multiple milestones along a path toward improving water and wastewater services. Grant recipients engage communities through technical assistance for a variety of activities to include:

- Training the current and next generation of water operators.
- Helping communities write grant applications.
- Gathering data to apply for funding.
- Conducting trainings to improve operator capacity.
- Helping communities address and resolve compliance issues.

As a result, communities benefit from:

- Increased access to safe water and waste disposal services.
- Safe management of water systems.
- Affordable community water and wastewater facilities.
- Safety and security of water systems and infrastructure.
- Improved local capacity and leadership to support water systems and service.

Grant funded activities are tailored to the specific needs of the communities being served. RCD recipients implement as many as 100 or more community-specific projects at any given time during their 5-year project period. Some projects are short-term (e.g., assisting with a grant application to secure needed funding), while others span years and include multiple accomplishments along the way. An example of a longer-term project is building the capacity of a water board to secure funding for training, providing operator training to identify and address compliance issues, responding to compliance violations, and ultimately providing drinking water

that is free of contaminants to the community. Another example is helping a community update an outdated water system by exploring options to upgrade or fix the system, finding an engineer to help the community identify solutions, helping the community apply for funding to pay for the engineer and the subsequent work, and training water operators to operate an updated system that can better serve the community.

Tables 9 and 10 provide a quantitative summary of the key accomplishments of the RCD recipients during FY 2021 reported in the PPR. These tables only include a tally of activities that are completed and therefore are just a snapshot of the progress recipients are making over the course of their grants on the path toward improving water and wastewater services. For projects spanning multiple years, activities within that project that have been completed are included in this table. Activities within that project that have not been started or are ongoing will be reported in future PPRs and included in reports for future fiscal years. The nature of this work is cumulative. Each subsequent report over the 5-year project period for these grants will add outcomes, which by the end of the project period will show the cumulative impact of these RCD projects.

Table 9: RCD Program Performance Outcomes for Activities During FY 2021

Funding Secured	
Amount of additional funding secured from grants and loans, as well as beneficiaries and residents, to support the building and maintenance of water management systems in affected communities. ⁹	\$160,059,904
Training	
Number of management, technical, and compliance trainings provided to ensure efficient and effective operation of water and sewage systems	263
Number of technical, compliance, and other credentials obtained	1,277
Water System Safety and Security	
Number of water systems consolidated, utility collaboration efforts, or newly built systems ^h	9
Number of existing systems rehabilitated/expanded	117
Number of systems that have built reserves that did not have them previously or that have become financially sustainable	30
Number of violation/non-compliance elements resolved to improve overall compliance with applicable laws and regulations ensuring safety	208

⁹ RCD funds cover a small portion of the costs associated with connecting communities to safe, affordable water and wastewater systems. The program provides funds to assist communities in establishing governance structures and procedures, as well as developing skills to manage water and wastewater treatment systems. The costs for connecting to existing systems or building their own systems far exceed what RCD funding alone can support. Instead, the RCD program assists communities in leveraging other public and private funds to cover these costs.

^h The need to consolidate water systems is just one option for providing small communities with safe and sufficient water, and the use of this approach is rare.

The outcomes presented above will in time result in improved water and wastewater services for residents of low-income communities. In some cases, the above activities have already resulted in *new* people gaining access to safe and sufficient water and sanitary sewer systems and services, as illustrated in Table 10 below. As projects continue on the path toward improving water and wastewater services, recipients will report on additional residents who have gained new access over time as a result of these accomplishments.

Table 10: Access to Safe and Sufficient Water & Wastewater Disposal

Community Access to Safe Water & Water Disposal	
Safe Drinking Water	
Number of additional residents who have gained access to safe drinking water that did not have it previously	45,222
Number of additional residents provided with water in sufficient quantities that did not have it previously	2,236
Sanitary Sewer Systems	
Number of additional residents who have gained access to sanitary sewer systems that did not have it previously	32,924
Number of residents who have gained access to sewer systems with sufficient capacity and reliability that did not have it previously	24

In addition to the outcomes reported in the PPR and summarized above, grant recipients provided additional information to more fully illustrate the impact on the communities in which they work. During FY 2021, RCD grant recipients:

- Served at least 740 communities, and
- Improved water and wastewater services for at least 769,165 people in at least 218,416 households.¹²

Additionally, Table 11 provides regional highlights of how RCD funds have been used to help specific communities meet their water and wastewater needs. Brief summaries for each of these grants are also included in Appendix B.

¹² Some grantees provided additional data about the number of communities, households, and people served. However, because of the ongoing nature of the work and the challenge of collecting unduplicated numbers for these data points, only some recipients were able to provide this data. It is expected that the number of communities, households, and people served during FY 2021 is even larger than the data reported herein. In future reporting, OCS will assist grant recipients in gathering and reporting this particular data more robustly.

Table 11: RCD Recipient Regional Highlights

Recipient	Community Served	Impact Achieved
Regional Training and Technical Assistance Recipients		
Communities Unlimited, Inc.	Magnolia, Mississippi	Communities Unlimited, Inc. (CU) continued to use RCD funds to provide technical assistance to obtain financing for repairs of failing infrastructure in southwest Mississippi. In Magnolia, Mississippi, a town with a population of 2,000, CU extended sewer service to the North Street area that the city annexed. With leadership from the Mayor, about 34 households were connected to the sanitary sewer system with this extension project, which helped with not only environmental health and sanitation but residents' overall quality of life and value of their properties. To learn more about the work CU is doing in Magnolia, view the CU RCD Recipient Spotlight video: https://www.youtube.com/watch?v=tzeP9sYCdRY .
Midwest Assistance Program, Inc.	Pierce City, Missouri	Midwest Assistance Program, Inc. (MAP) continued to use RCD funds to provide technical assistance to help Pierce City, Missouri, complete the repair of its wastewater facility, which was only partially reconstructed and repaired following a tornado in 2003. MAP helped the town put the pieces in place to complete the wastewater facility. MAP educated the town council on developing project plans and timelines, assisted in the hiring process for an engineer, helped the town pass a bond that covered the complete project cost, and helped monitor the construction throughout the project timeline. With the help of RCD funds, Pierce City completed a state-of-the-art sewer facility that was finally compliant with the Missouri Department of Natural Resources wastewater regulations.
RCAP Solutions, Inc.	Broad Top Township, Bedford County, Pennsylvania	RCAP Solutions, Inc. (RSOL) continued to use RCD funds to provide technical assistance to help develop an innovative approach to solving sewage treatment challenges in Broad Top Township, rural northern Bedford County, Pennsylvania. Broad Top Township was facing issues with on-lot (systems that serve individual properties) disposal of wastewater because of the area's mountainous terrain. The mountainous area, severe slopes, and thin soil often resulted in wastewater being discharged directly to local streams, with no management. This area is also part of Appalachia, and they had never sought federal funds prior to when RSOL started working with them as far back as 1991. Working in partnership RSOL, the Township began to prepare an official planning document (Act 537 Plan) to address sewage planning on a township-wide basis. As a community, they evaluated what they could afford for wastewater treatment and then put that number in their RFP and asked engineering firms responding to the RFP to propose design with that monthly rate in mind. Based on this plan, residents who became connected to conventional treatment facilities, along with those who allowed the Township to own and operate on-lot systems on private properties, would be charged an equal monthly "sewage bill." After receiving significant grant funding at the federal level, the township-wide system began operation in the 1990s. After the need for an accurate system map became apparent by 2020, RSOL provided free GIS mapping of the wastewater system, which will be made available to the Bedford County Planning Commission, where it can be archived and made available for future updates and modifications. To learn more about the work RSOL is doing in Broad Top Township, view the RSOL RCD Recipient Spotlight video: https://www.youtube.com/watch?v=g4uW-tN_0uM .

Recipient	Community Served	Impact Achieved
Rural Community Assistance Corporation	Lawson Acres, Oregon	Rural Community Assistance Corporation (RCAC) continued to use RCD funds to provide technical assistance that helped the local water association, Lawson Acres Water Association (LAWA), in Lawson Acres, Oregon, address non-compliance issues with Safe Drinking Water Act standards. Lawson Acres was not a legal entity, and its water system served only 27 households, or about 75 people. RCAC prepared Lawson Acres to connect with nearby Riddle County, Oregon, by helping correct specific violations of its water connections, completing paperwork and budgeting in order to make Lawson Acres a functional legal entity, and helping to hire an engineering firm. RCAC also helped LAWA complete an application under Oregon's Safe Drinking Water Revolving Loan Fund to fund, in conjunction with other loans, the pipeline that will connect Lawson Acres to Riddle County.
Southeast Rural Community Assistance Project, Inc.	Ellendale, Delaware	Southeast Rural Community Assistance Project, Inc. (SERCAP) continued to use RCD funds to provide technical assistance to bring reliable drinking water to the rural, small community of Ellendale, Delaware. Ellendale's shallow wells made the town's water vulnerable to contamination. High levels of sulfur, iron, and nitrates left the water with a disagreeable smell and taste, and it was not suitable for drinking, showering, or laundry. Buying bottled water was a financial burden for residents. In 2009, the Town of Ellendale initiated an effort to establish a community water system for the town itself, and the surrounding rural area. SERCAP connected with the Town of Ellendale to address their water quality conditions. SERCAP assisted the Ellendale Civic and Community Association in gathering petitions to create a county water district to alleviate the shallow well problems, created informational materials for distribution to the residents to increase awareness of the efforts and outcomes, and sponsored several community cleanup days using another program's funding (USDA Solid Waste). SERCAP facilitated bottled water and PPE distribution to residents while the new water system was nonoperational, including distributing 5-gallon jugs and hands pump (for a water supply source). SERCAP also supported Ellendale in leveraging over \$1 million for community facility needs. Using RCD funds, SERCAP has assisted the community in establishing a new water system and supported connecting about half of the population to the water system once it was installed. To learn more about the work SERCAP is doing in Ellendale, view the SERCAP RCD Recipient Spotlight video from a FY 2021 OCS site visit: https://www.youtube.com/watch?v=z_nGoHt6-s .
Great Lakes Community Action Partnership	Village of New Boston, Ohio	Great Lakes Community Action Partnership (GLCAP) continued to use RCD funds to provide technical assistance to help the community in the Village of New Boston, Ohio, finance and develop the expertise and information necessary to improve its outdated wastewater system. GLCAP provided various supports, such as drafting plans, developing budgets, providing operator assessments to decrease the inflow of excess water into the sewer system, removing sewer overflow violations and working toward compliance, and installing new storm drains. GLCAP also helped the Village of New Boston secure future funding to maintain the wastewater system. RCD funding helped the Village of New Boston protect and improve the health of its community by creating solutions for its deteriorated sewer systems. To learn more about the work GLCAP is doing in New Boston, view the GLCAP RCD Recipient Spotlight video: https://www.youtube.com/watch?v=dYqrvlhNXJU .

Recipient	Community Served	Impact Achieved
Tribal Training and Technical Assistance Recipients		
Inter Tribal Council of Arizona, Inc.	Arizona and Colorado	<p>Inter Tribal Council of Arizona, Inc. (ITCA) continued to use RCD funds to provide technical assistance in asset and emergency management and operator certification training to members of the Colorado River Indian Tribe (CRIT), which includes residents on both sides of the Colorado River in Arizona and Colorado. ITCA provided training to young tribal members, giving them opportunities to work in water-related professions and move up to utility manager positions. Members of CRIT who completed the program developed a level of sophistication that enabled them to participate in larger ITCA events and continue to develop their capacity to serve their communities with their increased level of expertise in the water and wastewater field. For example, at one of these events, a utility manager received word that a water line had broken in their community. As a result of the training and technical assistance provided by ITCA, the utility manager communicated and implemented an emergency management plan over the phone to resolve the issue. To learn more about the work ITCA is doing on the Colorado River, view the ITCA RCD Recipient Spotlight video: https://www.youtube.com/watch?v=0fli_MIGDeU.</p>
United South and Eastern Tribes, Inc.	Saint Regis Mohawk Tribe, Akwesasne Reservation	<p>United South and Eastern Tribes, Inc. (USET) continued to use RCD funds to provide technical assistance to help develop management systems for safe water with the Saint Regis Mohawk Tribe to address polluted water on the Akwesasne Reservation. The St. Lawrence River serves as the water source for the Akwesasne Reservation. Years of automotive companies and other sources dumping waste into the river has resulted in polychlorinated biphenyls (PCBs) that made the water unsafe to drink and created health issues for community members. Using RCD funds, USET helped develop capital improvements to the water system, including developing an asset management database to ensure reliable treatment of water and wastewater.</p>

APPENDIX A: PROJECT DESCRIPTIONS FOR CED GRANTS COMPLETED IN FY 2021

This section includes individual project descriptions for CED grants that were completed in FY 2021. The project descriptions are organized alphabetically by state and by organization within each state. The information provided for each project includes basic grant information, a description of the project, and a summary of key outcomes achieved.

California

Community Services Unlimited, Inc.
6569 South Vermont Avenue
Los Angeles, California
www.csuinc.org

Grant Information	
Grant Number	90EE1139
Project Period	9/30/2017 – 9/29/2021
Award Amount	\$294,490

Project Overview:

Community Services Unlimited Inc. (CSU) used CED funds for the Village Market Place (VMP): Beyond Produce Business Expansion Project, which supported the expansion of CSU's Village Market Place social enterprise in Los Angeles, California. VMP is a wholesale and retail food business that focuses on increasing access to high-quality, locally grown, fresh produce and other healthy foods for residents of South Central Los Angeles and surrounding areas, at affordable prices. CED funds were used for construction costs to redevelop a property into a community food hub that included a commercial kitchen. This expansion has enabled VMP to increase its capacity to conduct business activities that go beyond selling fresh produce, including expanding catering services and the production of value-added items, like organic produce. VMP focused efforts on hiring South Central Los Angeles residents who face barriers to employment, including youth, single parents, and individuals with limited formal education and job experience. Like many other food-based businesses, this project was significantly affected by the COVID-19 pandemic. During this time, CSU pivoted its focus to offering services that would ensure the survival of the jobs created. The project created 11 new, full-time jobs, 10 of which were filled by individuals with low incomes in the food processing, restaurant, and catering industries.

Project Outcomes	
Businesses Created/Expanded	1
Total Jobs Created	11
Jobs Created for Low-Income Individuals	10
Funds Leveraged	\$4,666,000

California

East Bay Asian Local Development Corporation
1825 San Pablo Ave #200
Oakland, California
www.ebaldc.org

Grant Information	
Grant Number	90EE1146
Project Period	9/30/2016 – 9/29/2021
Award Amount	\$750,000

Project Overview:

East Bay Asian Local Development Corporation (EBALDC) used CED funds to establish the Community Foods Market, a full-service food market, in Oakland, California. EBALDC made a loan to Community Foods Market for development and operation costs, including working capital, starting inventory, marketing, and workforce development. Community Foods Market opened in June 2019 and provided the local community of Oakland with access to fresh foods, as well as health and nutritional education. Community Foods Market employees were recruited through an on-site job fair, distribution of flyers throughout the community, and referrals by partner and community organizations. There were challenges in recruiting and retaining employees with the skills that matched the jobs' needs. The project created 7 new, full-time jobs, 5 of which were filled by individuals with low incomes.

Project Outcomes	
Businesses Created/Expanded	1
Total Jobs Created	7
Jobs Created for Low-Income Individuals	5
Funds Leveraged	\$9,612,803

California

Mandela Partners
1364 7th Street
Oakland, California
www.mandelapartners.org

Grant Information	
Grant Number	90EE1184
Project Period	9/30/2017 – 9/29/2021
Award Amount	\$683,200

Project Overview:

Mandela MarketPlace, Inc. (Mandela), used CED funds to relocate and provide business accelerator support to three existing, community-owned businesses in West Oakland, California. Mandela provided space to the businesses at an existing site known as City Center, accelerator and mentoring assistance, and access to its revolving loan fund to provide immediate business expansion loans. The project has helped address the high poverty and unemployment rates within West Oakland and has provided a fresh food distribution hub to a low food access community. The three businesses included Oak Harvest Kitchen, a restaurant and catering company that specializes in healthy, plant-based, whole meals, using produce from Mandela Partners' network of Black, Indigenous, and people of color (BIPOC) local farmers; Zella's Soulful Kitchen, a take-out and catering company specializing in southern comfort food; and Produce Distribution, a produce aggregation and distribution business. The project created 11 new, full-time jobs, 7 of which were filled by individuals with low incomes.

Project Outcomes	
Businesses Created/Expanded	3
Total Jobs Created	11
Jobs Created for Low-Income Individuals	7
Funds Leveraged	\$1,709,677

California

Mission Economic Development Agency
2301 Mission Street, Suite 301
San Francisco, California
www.medasf.org

Grant Information	
Grant Number	90EE1200
Project Period	9/30/2017 – 9/29/2021
Award Amount	\$780,800

Project Overview:

Mission Economic Development Agency (MEDA) used CED funds to provide business acceleration services and access to capital to support new and existing enterprises in San Francisco, California. MEDA's approach to the project included the following six primary components: business acceleration technical assistance services; access to capital through a revolving loan fund; ongoing financial coaching and support for business owners; connection to wraparound support services for employees; social benefits coaching to ensure businesses are creating jobs that benefit employees and communities; and access to commercial real estate through MEDA's Community Real Estate program. The 12 new businesses created include Bay N Knight Kleaning, Castro's Cleaning Services, Ebenezer ML Janitorial Services, Grimanesa's Cleaning, Jacquie's House Cleaning, Moreno's Janitorial, Nivea's House Cleaning, Mis Pequeños Angelitos Daycare (childcare), B&M Studio, Meticulous Services (hair salon), Richmond Tile Solutions, and Jon's Shop (retail shop). The project also expanded 17 existing businesses, also in the childcare, hair care, residential and commercial cleaning, and retail fields. The project created 21 new, full-time jobs, 14 of which were filled by individuals with low incomes.

Project Outcomes	
Businesses Created/Expanded	29
Total Jobs Created	21
Jobs Created for Low-Income Individuals	14
Funds Leveraged	\$753,770

California

The East Los Angeles Community Union
5400 East Olympic Boulevard
Los Angeles, California
www.telacu.com

Grant Information	
Grant Number	90EE1153
Project Period	9/30/2016 – 9/29/2021
Award Amount	\$800,000

Project Overview:

East Los Angeles Community Union (TELACU) used CED funds to make an equity investment in TELACU 1270, Inc., to redevelop an outdated building in Los Angeles, California. TELACU 1270, Inc., the property owner of the building, used CED funds to demolish and redevelop the building to provide a larger space for a new tenant, ACCO Engineering Systems (ACCO), a logistics company that outgrew its former warehouse and distribution space. ACCO designs, distributes, installs, and services air conditioning, heating, ventilation, plumbing, process piping, electrical and Direct Digital Control (DDC) systems for industrial, commercial, high-rise, residential, and institutional buildings. By moving into the new, larger warehouse and distribution center, ACCO expanded its operations, resulting in new assembly, distribution, field installation, HVAC maintenance, and office jobs. The project created 35 new, full-time jobs, 26 of which were filled by individuals with low incomes.

Project Outcomes	
Businesses Created/Expanded	1
Total Jobs Created	35
Jobs Created for Low-Income Individuals	26
Funds Leveraged	\$13,794,148

Connecticut

Northeast Neighborhood Partners, Inc.
60 Love Lane
Hartford, Connecticut
No website.

Grant Information	
Grant Number	90EE1159
Project Period	9/30/2016 – 9/29/2021
Award Amount	\$800,000

Project Overview:

Northeast Neighborhood Partners, Inc. used CED funds to expand the operations of the Swift Factory, a commercial and community campus, in Hartford, Connecticut. CED funds were used to develop commercial kitchen incubator spaces that host food businesses, including food trucks, bakeries, and butcher shops. CED funds have also supported the creation of coworking office spaces that have been rented by a home health care office, community organizations, a digital marketing business, and an urban farming business. The Swift Factory campus has been a host to family services and a behavioral health organization, a small start-up elementary school, and a start-up urban agriculture indoor farm. The 11 businesses created and expanded include Community First School, Harvesting Humanity, Gardeners to Farmers, CT Girls Firefighter Camp, Hartford Health Initiative, NE Video, Angel of Edgewood, Bloom Bake Shop, The Craft, Chef Walter, and The Whole Hog. The Swift Factory is largely a minority-owned business hub, and a majority woman-owned business hub. The project created 63 new, full-time jobs, 51 of which were filled by individuals with low incomes.

Project Outcomes	
Businesses Created/Expanded	11
Total Jobs Created	63
Jobs Created for Low-Income Individuals	51
Funds Leveraged	\$31,382,550

District of Columbia

Latino Economic Development Corporation of
Washington, D.C.

1401 Columbia Rd NW Unit C-1
Washington, District of Columbia

www.ledcmetro.org

Grant Information	
Grant Number	90EE1225
Project Period	9/30/2018 – 9/29/2021
Award Amount	\$700,000

Project Overview:

Latino Economic Development Center of Washington, D.C. (LEDC) used CED funds to provide loans to three new and two existing businesses in Washington, District of Columbia. The loans provided these businesses the necessary capital and technical assistance to expand operations, increase revenue, and stimulate job creation. The three new food and restaurant businesses included Thamee, The Pour Group DBA Serenata y Zumo, and Wine Seller. The two existing restaurant businesses included Dominican Kitchen and Simple Bar & Grill. In addition to the loans, several business owners have reported that they have been successful in recruiting staff and avoided staffing shortages caused by COVID-19 by training employees in skills necessary for their positions and offering higher pay, sustainable hours, and a healthier work environment. The project created 40 new, full-time jobs, 36 of which were filled by individuals with low incomes.

Project Outcomes	
Businesses Created/Expanded	5
Total Jobs Created	40
Jobs Created for Low-Income Individuals	36
Funds Leveraged	\$155,000

Florida

Northwest Jacksonville CDC
1122 Golfair Blvd
Jacksonville, Florida
No website.

Grant Information	
Grant Number	90EE1151
Project Period	9/30/2016 – 9/29/2021
Award Amount	\$800,000

Project Overview:

Northwest Jacksonville Community Development Corporation (NJCDC) intended to use CED funds to construct the North Point Two Grocery in Jacksonville, Florida. The grocery store intended to provide access to local, healthy food to a community lacking access to healthy food and transportation to nearby groceries stores. The store also intended to offer community workshops and cooking demonstrations to aid residents in making healthy food choices. During the project period, only infrastructure build out was completed for the grocery store. The project did not create any jobs.

Project Outcomes	
Businesses Created/Expanded	0
Total Jobs Created	0
Jobs Created for Low-Income Individuals	0
Funds Leveraged	0

Illinois

The Resurrection Project
1818 South Paulina St
Chicago, Illinois
www.resurrectionproject.org

Grant Information	
Grant Number	90EE1121
Project Period	9/30/2018 – 9/29/2021
Award Amount	\$760,416

Project Overview:

The Resurrection Project (TRP) used CED funds to make an equity investment in Do Right Services Company (Do Right) to expand operations in Chicago, Illinois. Do Right is a maintenance and landscaping company and a wholly owned, for-profit subsidiary of TRP. The investment in Do Right supported operations, business development, and employee recruitment, which led to expanded operations and helped the company secure a growing share of the commercial property maintenance business market in the area. Do Right created facilities maintenance jobs in janitorial, landscaping, and painting services. The project created 46 new, full-time jobs, 38 of which were filled by individuals with low incomes.

Project Outcomes	
Businesses Created/Expanded	1
Total Jobs Created	46
Jobs Created for Low-Income Individuals	38
Funds Leveraged	\$1,875,000

Indiana

Insight Development Corporation

1919 North Meridian Street

Indianapolis, Indiana

www.indyhousing.org/about/insight-development-corp

Grant Information	
Grant Number	90EE1160
Project Period	9/30/2016 – 9/29/2021
Award Amount	\$800,000

Project Overview:

Insight Development Corporation (Insight) used CED funds to provide equity investments to support the new Cleo's Bodega and Café and to expand the Kountry Kitchen in Indianapolis, Indiana. CED funds were used to support construction and equipment purchases for Cleo's Bodega and Café, a grocery store and café that offers produce, cooking essentials, pre-made sandwiches, and a made-to-order menu. CED funds also supported construction to expand Kountry Kitchen, a soul food restaurant. Unfortunately, the original location of Kountry Kitchen was destroyed by fire in January 2020. However, Kountry Kitchen operated from a temporary location offering carryout and catering services, which created kitchen staff and server positions. Moving forward, Kountry Kitchen plans to rebuild in its original location. The project created 34 new, full-time jobs for individuals with low incomes.

Project Outcomes	
Businesses Created/Expanded	2
Total Jobs Created	34
Jobs Created for Low-Income Individuals	34
Funds Leveraged	\$0

Kentucky

Community Ventures Corporation
1450 North Broadway
Lexington, Kentucky
www.cvky.org

Grant Information	
Grant Number	90EE1145
Project Period	9/30/2016 – 9/29/2021
Award Amount	\$800,000

Project Overview:

Community Ventures Corporation (CVC) used CED funds to provide a loan for construction costs and initial operating expenses to open DV8 Kitchen in Lexington, Kentucky. DV8 Kitchen is a bakery that serves homemade bread, baked goods, sandwiches, and salads, focusing on using fresh products and all-natural ingredients. In addition to the in-house menu, DV8 Kitchen offers catering services. DV8 Kitchen was developed and operates as a second chance employment opportunity for individuals in the early stages of substance abuse recovery, who often find it difficult to find employment opportunities. DV8 Kitchen employees received job training and life-skills workshops to assist with productive living. The project created 34 new, full-time jobs, 31 of which were filled by individuals with low incomes.

Project Outcomes	
Businesses Created/Expanded	1
Total Jobs Created	34
Jobs Created for Low-Income Individuals	31
Funds Leveraged	\$1,449,673

Kentucky

Kentucky Highlands Community Development Corporation
362 Old Whitley Road
London, Kentucky
www.khic.org

Grant Information	
Grant Number	90EE1211
Project Period	9/30/2018 – 9/29/2021
Award Amount	\$760,416

Project Overview:

Kentucky Highlands Community Development Corporation (KH CDC) used CED funds to provide a low-interest loan to Grace Community Health Center (Grace Health) in London, Kentucky. The loan provided the capital needed for Grace Health to relocate to a larger facility; to add primary care to school-based health centers; and to increase and better serve its patients, including pregnant women addressing substance abuse issues. This project addressed the needs of the community by creating jobs for individuals with low incomes and providing quality healthcare in an economically distressed area. The project created 201 new, full-time jobs, 98 of which were filled by individuals with low incomes.

Project Outcomes	
Businesses Created/Expanded	1
Total Jobs Created	201
Jobs Created for Low-Income Individuals	98
Funds Leveraged	\$6,588

Maine

Coastal Enterprises, Inc.
30 Federal Street
Brunswick, ME
www.ceimaine.org

Grant Information	
Grant Number	90EE1212
Project Period	9/30/2018 – 9/29/2021
Award Amount	\$600,000

Project Overview:

Coastal Enterprises, Inc. (CEI), used CED funds to provide a loan to Junora LTD, a precision manufacturer, to expand its operations in Brunswick, Maine. The loan was used by Junora LTD to purchase equipment, and for leasehold improvements and working capital for the expansion. During the project period, proprietary technology issues as well as supply chain issues caused by the COVID-19 pandemic affected Junora's ability to expand and add customers, which was typically done through on-site visits to the factories that utilize their technologies. The expansion created three new jobs, including an accounting assistant, a Chief Financial Officer (CFO), and a welding/bonding assistant who was an individual with low income. CEI worked to ensure that this low-income individual was prepared for and adequately trained to fill the new position at Junora LTD, including paying for this individual to complete an introductory welding course. The project created 3 new, full-time jobs, 1 of which was filled by a low-income individual.

Project Outcomes	
Businesses Created/Expanded	1
Total Jobs Created	3
Jobs Created for Low-Income Individuals	1
Funds Leveraged	\$1,536,612

Massachusetts

United Teen Equality Center, Inc.
34 Hurd Street
Lowell, Massachusetts
www.utecinc.org

Grant Information	
Grant Number	90EE1166
Project Period	9/30/2016 – 9/29/2021
Award Amount	\$700,000

Project Overview:

United Teen Equality Center, Incorporated (UTEC) used CED funds to expand its mattress recycling enterprise in Lawrence, Massachusetts, and develop a new early childhood center in Lowell, Massachusetts. CED funds were used for construction costs to make capital improvements to the mattress recycling facility to increase efficiency, create new products, and create more entry-level jobs. The early education center used CED funds to make capital improvements, specifically to ensure the center was meeting material sterilization requirements in accordance with Massachusetts law. The early education center helps provide families with low income with reliable childcare services and has created job opportunities for early education teachers and assistants. The project has created job opportunities for low-income residents of Lowell, Lawrence, and Haverhill, who face barriers to employment such as childcare, transportation, criminal records, and lack of education and employment skills. The project created 29 new jobs, 12 of which were filled by individuals with low incomes.

Project Outcomes	
Businesses Created/Expanded	2
Total Jobs Created	29
Jobs Created for Low-Income Individuals	12
Funds Leveraged	\$12,344,755

Michigan

Eastern Market Corporation
2934 Russell Street
Detroit, Michigan
www.easternmarket.org

Grant Information	
Grant Number	90EE1140
Project Period	9/30/2016 – 9/29/2021
Award Amount	\$800,000

Project Overview:

Eastern Market Corporation (EMC) used CED funds to support the Detroit Farm to Freezer project to reduce food access issues for residents of Detroit, Michigan. EMC partnered with 35 urban and rural Michigan farms to develop and market a line of co-packed, branded, locally grown frozen produce for large wholesale buyers such as schools, hospitals, and colleges. This project also provided dedicated work spaces and specialized training to low-income food entrepreneurs ready to scale up their budding food businesses. The project created 35 new, full-time jobs, 21 of which were filled by individuals with low incomes.

Project Outcomes	
Businesses Created/Expanded	35
Total Jobs Created	35
Jobs Created for Low-Income Individuals	21
Funds Leveraged	\$1,508,356

Minnesota

Hmong American Partnership
1075 Arcade Street
Saint Paul, Minnesota
www.hmong.org

Grant Information	
Grant Number	90EE1202
Project Period	9/30/2017 – 9/29/2021
Award Amount	\$780,800

Project Overview:

Hmong American Partnership (HAP) used CED funds to support the start-up of new and existing businesses in Saint Paul, Minnesota. The Tapestry Restaurant, a new Asian fusion restaurant, used CED funds to purchase equipment and supplies to launch their restaurant. The creation of Tapestry gave HAP direct access to facilities, materials/supplies, and expertise to train and hire individuals in the hospitality industry. Tapestry Restaurant successfully hired 33 staff before permanently closing because of the COVID-19 pandemic as well as the civil unrest in the Twin Cities in May of 2020. HAP shifted its focus to providing minority-owned businesses with business technical assistance and economic relief. HAP supported the expansion of nine small, Asian- or Pacific Islander-owned restaurants and cafes in the Twin Cities metro area, using CED funds to purchase inventory and supplies, and to help pay mortgage, rent, and/or utilities. The nine businesses expanded through this support included Trieu Chau, Mai Vang Xiong, VL Equity, SistHERS, Hait Moneria, No More Zee's Cafe, BCMN Services, QC Pizza, and Legendary Spice. This project created 43 new, full-time jobs, 28 of which were filled by individuals with low incomes.

Project Outcomes	
Businesses Created/Expanded	10
Total Jobs Created	43
Jobs Created for Low-Income Individuals	28
Funds Leveraged	\$900,000

Mississippi

Oak Hill Regional Community Development Corporation
1775 Memphis Street, Suite B
Hernando, Mississippi
www.oakhillregionalcdc.com

Grant Information	
Grant Number	90EE1215
Project Period	9/30/2018 – 9/29/2021
Award Amount	\$760,416

Project Overview:

Oak Hill Regional Community Development Corporation (OHRCDC) used CED funds to begin the development of a commercial enterprise center in Southaven, Mississippi. OHRCDC used CED funds for initial construction costs, including exterior and interior build out, permit fees, electrical and HVAC work, landscaping, and painting. OHRCDC intended to also use CED funds to provide loans to tenants of the enterprise center for operations, equipment, and furnishings and to provide technical assistance to the developing businesses, which include a gas station, barbershop, community market, and home health care aid contractor. However, due to delays caused by the COVID-19 pandemic, no tenants occupied the enterprise center during the project period. While OHRCDC was awarded \$760,416 in CED funds, due to the challenges faced during the project period, \$182,000 was returned to the treasury. The project did not create any jobs.

Project Outcomes	
Businesses Created/Expanded	0
Total Jobs Created	0
Jobs Created for Low-Income Individuals	0
Funds Leveraged	\$1,500,000

Montana

Montana Community Development Corporation
229 East Main Street
Missoula, Montana
www.mofi.org

Grant Information	
Grant Number	90EE1163
Project Period	9/30/2016 – 9/29/2021
Award Amount	\$796,639

Project Overview:

Montana Community Development Corporation (MDC) used CED funds to make a below market rate loan to Neptune Aviation Services (Neptune), an aviation services company in Missoula, Montana. The loan was used by Neptune to expand its services, including the construction of the new hangar and the expansion of the company's aerial firefighting and fixed-base operator divisions, to meet growing demand. The project created 61 new, full-time jobs, 13 of which were filled by individuals with low incomes.

Project Outcomes	
Businesses Created/Expanded	1
Total Jobs Created	61
Jobs Created for Low-Income Individuals	13
Funds Leveraged	\$24,150,000

Nebraska

Omaha Economic Development Corporation
2221 North 24th Street
Omaha, Nebraska
www.oedc.info

Grant Information	
Grant Number	90EE1108
Project Period	9/30/2015 – 9/29/2021
Award Amount	\$800,000

Project Overview:

Omaha Economic Development Corporation (OEDC) used CED funds to begin the development of the Community Innovation Campus in Omaha, Nebraska. OEDC used CED funds for predevelopment costs such as architectural and engineering fees and upfront New Market Tax Credit legal and consultant fees. OEDC planned to also use CED funds for construction costs to rehabilitate a vacant facility into a commercial kitchen and dietary call center to prepare and deliver food to meet the community’s nutrition needs, while creating both food service and management positions. OEDC identified Catholic Health Initiatives (CHI) as the tenant to occupy the new space upon completion. However, due to challenges related to a merger of CHI with Dignity Health, the COVID-19 pandemic, and construction costs, the Community Innovation Campus was not operational during the project period. OEDC is working on beginning construction in spring of 2022. This project did not create any jobs.

Project Outcomes	
Businesses Created/Expanded	0
Total Jobs Created	0
Jobs Created for Low-Income Individuals	0
Funds Leveraged	\$11,985,785

New Mexico

Capacity Builders, Inc.
418 West Broadway Avenue, Suite C
Farmington, New Mexico
www.capacitybuilders.info

Grant Information	
Grant Number	90EE1220
Project Period	9/30/2018 – 9/29/2021
Award Amount	\$759,780

Project Overview:

Capacity Builders, Inc. used CED funds to support the Community Development of Transportation (CDOT) project, which has expanded the services of Lou Go's, a taxi/transportation service, from its original location in San Juan County, New Mexico, into Gallup and Farmington, New Mexico, and Cortez, Colorado. CED funds were used for the salaries of leadership roles in the new locations and start-up expenses, including telecommunication equipment, branding for vehicles, and marketing materials. The expansion of Lou Go's into these new locations has created job opportunities for residents as drivers in the taxi, non-emergency medical, and dispatch fields and has brought needed transportation services to rural locations. This expansion has been especially helpful after the continued loss of jobs for individuals with low incomes, specifically Native American populations, following the COVID-19 pandemic. All staff and drivers have completed driver training, including non-emergency transportation driving training, defensive driver training, and Mobile Pay App training, along with financial literacy training. Capacity Builders has also supported new drivers to ensure their vehicles are safe and roadworthy or has provided individuals with a vehicle until they were able to buy their own. The project created 88 new, full-time jobs, 34 of which were filled by individuals with low incomes.

Project Outcomes	
Businesses Created/Expanded	1
Total Jobs Created	88
Jobs Created for Low-Income Individuals	34
Funds Leveraged	\$0

North Carolina

Northwestern Housing Enterprises, Incorporated
869 Highway 105 Extension, Suite 10
Boone, North Carolina
No website.

Grant Information	
Grant Number	90EE1119
Project Period	9/30/2015 – 9/29/2021
Award Amount	\$800,000

Project Overview:

Northwestern Housing Enterprises Incorporated (NHE) used CED funds to provide a loan to Mount Jefferson Child Development Center, Inc. (MJCDC, Inc.) in Ashe County, North Carolina. The loan was used for pre-development, consultation, engineering, property acquisition, and administrative costs for a new 12,400 square foot child development center to replace the existing outdated facility. However, due to delays related to the lack of sufficient funding to cover full construction costs, construction was not completed during the project period. NHE is working to secure additional funding to begin construction and achieve its goal of expanding the facility to provide a second shift of childcare and early childhood education, resulting in increased access to childcare and job opportunities for residents. The project did not create any jobs.

Project Outcomes	
Businesses Created/Expanded	0
Total Jobs Created	0
Jobs Created for Low-Income Individuals	0
Funds Leveraged	\$656,000

Ohio

Economic and Community Development Institute
1655 Old Leonard Avenue
Columbus, Ohio
<https://www.ecdi.org>

Grant Information	
Grant Number	90EE1142
Project Period	9/30/2016 – 9/29/2021
Award Amount	\$800,000

Project Overview:

Economic and Community Development Institute (ECDI) used CED funds to launch the Supporting Food Entrepreneurs, Sustaining Communities Initiative, an initiative to support food-related businesses in Columbus, Ohio. CED funds were used to provide a loan to Alchemy Juice Bar & Café and for the construction of The Food Fort 2.0, a new incubator facility that provided businesses with a commercial kitchen, indoor commissary space, outdoor space for food truck owners, and access to business capital and marketing assistance. The construction of Food Fort 2.0 allowed for commercial kitchen capacity to expand businesses to meet demand. The loan to Alchemy Juice Bar & Café resulted in the creation of a new business, Trism, a fast-causal eatery and cocktail bar/event space. In addition, the project supported the creation of Satori Ramen, a Japanese takeout, delivery, and dine-in restaurant. The expansion of the Food Fort incubator also resulted in the expansion of seven existing businesses through technical assistance, access to commissary kitchens, and loan capital. The businesses that were expanded were Dos Hermanos; Coco Cat Bakery; Alchemy; Pashovich, Inc; Space Cowboy; Prewitts Playhouse; and 4th Street Tavern. These businesses received training and technical assistance to expand into new markets and new revenue channels and increase capacity. ECDI also worked closely with workforce development partners to help with participant recruiting and ensure employees were properly trained for the new positions. The project created 42 new, full-time jobs, 32 of which were filled by individuals with low incomes.

Project Outcomes	
Businesses Created/Expanded	9
Total Jobs Created	42
Jobs Created for Low-Income Individuals	32
Funds Leveraged	\$1,902,492

Ohio

MidTown Cleveland
5000 Euclid Avenue, Suite 100
Cleveland, Ohio
midtowncleveland.org

Grant Information	
Grant Number	90EE1147
Project Period	9/30/2016 – 9/29/2021
Award Amount	\$800,000

Project Overview:

MidTown Cleveland used CED funds to construct Dave’s Market and Eatery, a supermarket in Cleveland, Ohio. CED funds were used to build the community room and teaching kitchen and purchase supplies for the supermarket and cooking classes. Dave’s Market and Eatery has been incredibly well received by the community and has attracted large crowds of shoppers. Jobs created include grocery clerks, store supervisors, and management positions. MidTown Cleveland partnered with University Hospitals and First Federal to offer additional services in the store such as cooking classes and a bank branch to expand the store’s customer base. Due to the COVID-19 pandemic, the teaching kitchen is partially open with a mix of in-person and digital content. The project created 91 new full-time jobs, 21 of which were filled by individuals with low incomes.

Project Outcomes	
Businesses Created/Expanded	1
Total Jobs Created	91
Jobs Created for Low-Income Individuals	21
Funds Leveraged	\$63,000,000

Ohio

Trumbull Neighborhood Partnership
170 N Park Avenue
Warren, Ohio
www.tnpwarren.org

Grant Information	
Grant Number	90EE1174
Project Period	9/30/2016 – 9/29/2021
Award Amount	\$225,000

Project Overview:

Trumbull Neighborhood Partnership (TNP) used CED funds for the construction of a Community Workshop for Building a Better Warren (BBW), a community revitalization program connecting low- and moderate-income residents with training to mitigate blight, in Warren, Ohio. CED funds were used to develop a working space, tool and supply storage, and program administrative offices, as well the purchase of supplies and equipment such as a commercial grade mower. The additional space and new equipment allowed for more staff to be hired to meet the expanded operations. The program created jobs in renovation, deconstruction, post-demolition lot greening, and vacant property maintenance in order to stabilize the city's vacant and blighted properties, mitigate the impacts of blight, and create homeownership opportunities. TNP also provided financial literacy courses to employees hired into the positions. The project created 9 new, full-time jobs for individuals with low incomes.

Project Outcomes	
Businesses Created/Expanded	1
Total Jobs Created	9
Jobs Created for Low-Income Individuals	9
Funds Leveraged	\$1,376,615

Pennsylvania

Bridgeway Capital, Inc.
707 Grant Street, Suite 1920
Pittsburgh, Pennsylvania
www.bridgewaycapital.org

Grant Information	
Grant Number	90EE1156
Project Period	9/30/2016 – 9/29/2021
Award Amount	\$800,000

Project Overview:

Bridgeway Capital, Inc. used CED funds to renovate the 7800 Susquehanna Street building, a 150,000 square foot space, in Pittsburgh, Pennsylvania. The 7800 Susquehanna Street building supports business expansion by creating semi-conditioned industrial space that gives makers, manufacturers, and social enterprises room to grow. After completing the renovation, Bridgeway Capital offered long-term leases at below-market rental rates with the goal of attracting businesses that will expand and increase employment opportunities for individuals with low incomes, especially those living in or near the Homewood neighborhood. Eleven businesses expanded because of their ability to find stable, affordable space at the project site, including Fresh Tech, the University of Pittsburgh's Manufacturing Assistance, Thread International, Una Biologicals, Staks Ceramics, Knotzland Bowties, Urban Tree, Radiant Hall, Boxzy, Trade Institute Pittsburgh, and Rebuilding Together. The project created 59 new, full-time jobs, 33 of which were filled by individuals with low incomes.

Project Outcomes	
Businesses Created/Expanded	11
Total Jobs Created	59
Jobs Created for Low-Income Individuals	33
Funds Leveraged	\$10,666,462

Pennsylvania

Westmoreland Community Action
226 South Maple Avenue
Greensburg, Pennsylvania
www.westmorelandca.org

Grant Information	
Grant Number	90EE1183
Project Period	9/30/2017 – 9/29/2021
Award Amount	\$780,800

Project Overview:

Westmoreland Community Action (WCA) used CED funds to expand American Architectural Salvage, a reuse and recycling firm, in Greensburg, Pennsylvania. CED funds were used for site upgrades and furnishings, initial operating expenses, sales, signage, supplies, and technical assistance. American Architectural Salvage expanded to include a new division for a demolition program to supplement and improve the operating supply of salvage at the store. This project has helped revitalize the distressed Greensburg community by focusing on hard-to-employ community members, including single mothers, noncustodial parents, ex-offenders, at-risk youth, and other individuals with low income. The project created 20 new, full-time jobs for individuals with low incomes.

Project Outcomes	
Businesses Created/Expanded	1
Total Jobs Created	20
Jobs Created for Low-Income Individuals	20
Funds Leveraged	\$647,232

Puerto Rico

Proyecto Matria, Inc. (MATRIA)
31 Jiménez Sicardó Street, Padilla El Caribe
Caguas, Puerto Rico
www.proyectomatria.org

Grant Information	
Grant Number	90EE1185
Project Period	9/30/2017 – 9/29/2021
Award Amount	\$585,600

Project Overview:

Proyecto Matria, Inc. (MATRIA) used CED funds to support the start-up and development of Arepa Chic, a woman-owned restaurant specializing in traditional Puerto Rican fare in Caguas, Puerto Rico. CED funds were used to complete improvements necessary to operating Arepa Chic. Arepa Chic has a main kitchen where the arepas, fillings, and other ingredients are prepared and packed for distribution, in addition to a kiosk where clients can buy the products and drinks. The project created 14 new, full-time jobs for individuals with low incomes, specifically women who are heads of households and survivors of domestic or gender violence.

Project Outcomes	
Businesses Created/Expanded	1
Total Jobs Created	14
Jobs Created for Low-Income Individuals	14
Funds Leveraged	\$149,000

South Carolina

Williamsburg Enterprise Community Commission, Inc.
2104 Thurgood Marshall Highway
Kingstree, South Carolina
No website.

Grant Information	
Grant Number	90EE1223
Project Period	9/30/2018 – 9/29/2021
Award Amount	\$434,000

Project Overview:

Williamsburg Enterprise Community Commission, Inc. (WECC) used CED funds to provide a loan to WasteZero, an environmental waste reduction manufacturer, in Williamsburg County, South Carolina. The loan financed the purchase of state-of-the-art machinery and equipment necessary to expand WasteZero's production, printing, packing, and material handling capacity. CED funding was also used for project administration and coordination with partner Williamsburg County Development Corporation (WCDC), a community development corporation that helped implement the project. The expansion increased the business's capacity, which created material handling, printing, and specialty packing jobs. The project created 22 new, full-time jobs, 19 of which were filled by individuals with low incomes.

Project Outcomes	
Businesses Created/Expanded	1
Total Jobs Created	22
Jobs Created for Low-Income Individuals	19
Funds Leveraged	\$0

Texas

Covenant Community Capital Corporation
3300 Lyons Avenue, Suite 203
Houston, Texas
www.covenantcapital.org

Grant Information	
Grant Number	90EE1193
Project Period	9/30/2017 – 9/29/2021
Award Amount	\$439,200

Project Overview:

Covenant Community Capital (Covenant) used CED funds to provide a loan to Grace Freight to expand their business in Houston, Texas. CED funds were used for start-up working capital and resulted in increasing the number of trucks and the creation of new entry level jobs for formerly incarcerated individuals in the logistics and transportation industry, which includes drivers, mechanics, freight brokers, bookkeepers, and administrative positions. Grace Freight transports construction and steel material freight in the Texas region. Since June 2019, Grace Freight has been a dedicated Linehaul carrier for Amazon Prime, delivering merchandise from various Amazon fulfillment centers throughout the Southern United States region. Covenant developed a partnership with the Texas Department of Criminal Justice (TDCJ, Parole Division) for new hire referrals directly from prison and working with them to develop a system to quickly issue drivers travel permits. The project created 20 new, full-time jobs, 18 of which were filled by individuals with low incomes.

Project Outcomes	
Businesses Created/Expanded	1
Total Jobs Created	20
Jobs Created for Low-Income Individuals	18
Funds Leveraged	\$0

Texas

OnPurpose Enrichment, Inc.
(formerly NationSync Community Development Corporation)
13135 Champions Drive, Suite 211
Houston, Texas
No website.

Grant Information	
Grant Number	90EE1186
Project Period	9/30/2017 – 9/29/2021
Award Amount	\$503,616

Project Overview:

OnPurpose Enrichment, Inc. (formerly NationSync Community Development) used CED funds to create an equity investment fund to invest in multiple social enterprise businesses in Houston, Texas. The first business invested in was a hybrid for-profit social enterprise venture, NationServ LLC, a call center that created customer service representative and manager trainee positions. The project created the following 13 other businesses: ACED, an agricultural business; Allen Cuisine, a catering company; CDUB Designs, tire and wheel shop; Cherished Moments, event planning business; Dedication Meals and Catering, a catering company; MPerfect, a cosmetics and beauty business; AMG Enterprises, a real estate business; Fix Ya Face, a cosmetics and beauty business; Parsee Enterprises, a business consulting firm; Page in Life Healthcare, a home healthcare business; Dare to Dream Enterprises, a Christian-based business consulting firm; Parent Resource Center, an at-home parent education program; and Daycare LLL, a daycare. The project also expanded the following four businesses: Destiny Technology, Breathe CPR, Altitude Tutoring, and Juiced by Anthony Dwaine. The positions created include entrepreneurs and owner roles as well as support staff. All businesses participated in a small business development training program. The project created 36 new, full-time positions, 30 of which were filled by individuals with low incomes.

Project Outcomes	
Businesses Created/Expanded	18
Total Jobs Created	36
Jobs Created for Low-Income Individuals	30
Funds Leveraged	\$209,234

Washington

Rural Community Development Resources
24 South 3rd Avenue, P.O. Box 9492
Yakima, Washington
www.rcdr.biz

Grant Information	
Grant Number	90EE1227
Project Period	9/30/2018 – 9/29/2021
Award Amount	\$400,000

Project Overview:

Rural Community Development Resources, Inc. (RCDR), intended to use CED funds to establish a revolving loan fund to finance new and expanding businesses and agricultural entrepreneurs in Franklin, Grant, and Yakima counties in Washington State. The project did not create any jobs.

Project Outcomes	
Businesses Created/Expanded	0
Total Jobs Created	0
Jobs Created for Low-Income Individuals	0
Funds Leveraged	\$0

West Virginia

Kanawha Institute for Social Research and Action, Inc.
124 Marshall Avenue
Dunbar, West Virginia
www.kisra.org

Grant Information	
Grant Number	90EE1217
Project Period	9/30/2018 – 9/29/2021
Award Amount	\$760,416

Project Overview:

Kanawha Institute for Social Research & Action, Inc. (KISRA) used CED funds to establish a food hub in Kanawha County, West Virginia. CED funds were used for site upgrades and furnishings, initial operating expenses, sales, signage, supplies, and technical assistance. The food hub established a restaurant, café, and catering enterprise using locally sourced, sustainable foods. The new businesses created or expanded include Appalachian Food Enterprise (AFE), Café Appalachia Catering, and Paradise Farms. Positions that were created include management, kitchen, and food-related positions. The project created 11 new, full-time jobs, 7 of which were filled by individuals with low incomes.

Project Outcomes	
Businesses Created/Expanded	3
Total Jobs Created	11
Jobs Created for Low-Income Individuals	7
Funds Leveraged	\$118,673

Wisconsin

Impact Seven, Inc.
147 Lake Almena Drive
Almena, Wisconsin
www.impactseven.org

Grant Information	
Grant Number	90EE1167
Project Period	9/30/2016 – 9/29/2021
Award Amount	\$800,000

Project Overview:

Impact Seven, Inc. used CED funds to make a loan to Geroman and Company to complete the rehabilitation and construction of the Stella Hotel and Ballroom in Kenosha, Wisconsin. The loan was used to complete construction of the 81-room hotel, which opened in March 2019.

Impact Seven partnered with the Kenosha Job Center, a workforce development agency, which provided employee pre-screening services to recruit and hire employees into the newly created hotel positions, including restaurant and events staff, guest services representatives, and room service and cleaning staff. Although job creation was initially delayed due to the COVID-19 pandemic, an increase in travel and wages in 2021 increased job creation and hiring. The project created 49 new, full-time jobs, 26 of which were filled by individuals with low incomes.

Project Outcomes	
Businesses Created/Expanded	1
Total Jobs Created	49
Jobs Created for Low-Income Individuals	26
Funds Leveraged	\$25,115,231

Wisconsin

Northwest Side Community Development Corporation
4201 North 27th Street, 7th Floor
Milwaukee, Wisconsin
www.nwscdc.org

Grant Information	
Grant Number	90EE1209
Project Period	9/30/2018 – 9/29/2021
Award Amount	\$760,416

Project Overview:

Northwest Side Community Development Corporation (NWSCDC) used CED funds to support the expansion of Argon Industries in Milwaukee, Wisconsin. Argon Industries is a local machine business that offers metal products utilizing laser cutting, forming, welding, and powder coat painting. The jobs created are accessible by public transit and provide benefits, including health insurance, wage growth and advancement opportunities, 401K contributions, and paid time off. While Argon's expansion plans were partly interrupted by COVID-19 and related supply chain and industry challenges, the business was able to substantially achieve the target for job growth. The project created 35 new, full-time jobs, 4 of which were filled by individuals with low incomes.

Project Outcomes	
Businesses Created/Expanded	1
Total Jobs Created	35
Jobs Created for Low-Income Individuals	4
Funds Leveraged	\$3,110

Wisconsin

Wisconsin Women's Business Initiative Corporation
1533 North Rivercenter Drive
Milwaukee, Wisconsin
www.wwbic.com

Grant Information	
Grant Number	90EE1226
Project Period	9/30/2018 – 9/29/2021
Award Amount	\$760,416

Project Overview:

Wisconsin Women's Business Initiative Corporation (WWBIC) used CED funds to implement the Sherman Phoenix Support Project, which transformed a vacant, fire-damaged building into a commercial space for 38 small entrepreneurs offering prepared foods, wellness services, and arts and cultural activities in the Sherman Park Neighborhood of Milwaukee, Wisconsin. WWBIC used CED funds for, in partnership with Sherman Phoenix, LLC, tenant build-out, operations, and programmatic costs to develop the building. CED funds were also used to provide technical assistance, financial capability education, and coaching to the entrepreneurs to help them gain control over their personal finances, build assets, improve economic well-being, and move toward economic self-sufficiency. With mentorship and coaching, the project supported entrepreneurs of color to help them grow their businesses, generate jobs, and support the local economy. The project created 48 new, full-time jobs, 36 of which were filled by individuals with low incomes.

Project Outcomes	
Businesses Created/Expanded	38
Total Jobs Created	48
Jobs Created for Low-Income Individuals	36
Funds Leveraged	\$3,294,792

APPENDIX B: PROJECT DESCRIPTIONS FOR RCD GRANTS IN PROGRESS IN FY 2021

This section includes individual project descriptions for RCD grants in progress in FY 2021. Please note that RCD grants are awarded for 5 years with annual appropriations for 1-year budget periods. This means the RCD funding level appropriated by Congress in FY 2020 is the award amount that funds the RCD activities that took place in FY 2021; these activities are presented in this Report.

Information provided for each project includes basic grant information, a description of the project, and a summary of key outcomes achieved. It is organized by grant number with Regional Training and Technical Assistance recipients listed first, followed by the Tribal Training and Technical Assistance recipients.

Regional Training and Technical Assistance

Communities Unlimited, Inc.
3 East Colt Square
Fayetteville, Arkansas
www.communitiesu.org

Grant Information	
Grant Number	90EF0087
FY 2020 Award Amount	\$1,148,059

Project Overview:

Communities Unlimited, Inc. (CU) used RCD funds to help low-income communities develop and preserve affordable community water and wastewater facilities and improve local capacity and leadership in rural communities. CU provided direct, onsite assistance to rural communities by providing information; conducting group training; and providing direct, short-term loans for facility improvements.

FY 2021 Outcome Highlights:

In FY 2021, technical assistance from CU resulted in:

- 2,058 additional residents have gained access to safe drinking water in sufficient quantities that did not have it previously.
- 8 water systems were consolidated, or utility collaboration efforts conducted.
- 115 existing systems were rehabilitated/expanded.
- 182 violation/non-compliance elements were resolved to improve overall compliance with applicable laws and regulations ensuring safety.
- 117 management, technical, and compliance trainings were provided to ensure efficient and effective operation of water and sewage systems.
- 690 technical or compliance certifications obtained.

Areas Served
Alabama, Arkansas, Louisiana, Mississippi, Oklahoma, Tennessee, Texas

Regional Training and Technical Assistance

Southeast Rural Community Assistance Project, Inc.
347 Campbell Avenue
Roanoke, Virginia
www.sercap.org

Grant Information	
Grant Number	90EF0088
FY 2020 Award Amount	\$1,148,059

Project Overview:

Southeast Rural Community Assistance Project, Inc. (SERCAP) used RCD funds to provide training and technical assistance to low-income, rural communities in addressing water, wastewater, environmental, housing, and economic development issues. The training and technical assistance focused on rural leadership development, water and wastewater management, and operational troubleshooting for water and wastewater facilities.

FY 2021 Outcome Highlights:

In FY 2021, technical assistance from SERCAP resulted in:

- 14 management, technical, and compliance trainings were provided to ensure efficient and effective operation of water and sewage systems.
- \$1,955,304 in funding to support water and wastewater secured.

Areas Served
Delaware, Florida, Georgia, Maryland, North Carolina, South Carolina, Virginia

Regional Training and Technical Assistance

Midwest Assistance Program, Inc.
212 Lady Slipper Avenue, NE
P.O. Box 81
New Prague, Minnesota
www.map-inc.org

Grant Information	
Grant Number	90EF0090
FY 2020 Award Amount	\$1,148,059

Project Overview:

Midwest Assistance Program, Inc. (MAP) used RCD funds to provide onsite technical, managerial, and financial assistance to rural communities. MAP continued publishing its newsletter, *Source*, that serves as an important vehicle for disseminating information to water and sewer system operators, community leaders, and others involved in sustaining rural communities.

FY 2021 Outcome Highlights:

In FY 2021, technical assistance from MAP resulted in:

- 31,429 additional residents have gained access to safe drinking water that did not have it previously.
- 21,013 additional residents have gained access to sanitary sewer systems that did not have it previously.
- 19 management, technical, and compliance trainings were provided to ensure efficient and effective operation of water and sewage systems.

Areas Served
Iowa, Kansas, Minnesota, Missouri, Montana, North Dakota, Nebraska, South Dakota, Wyoming

Regional Training and Technical Assistance

RCAP Solutions, Inc.
205 School Street
P.O. Box 159
Gardner, Massachusetts
www.rcapsolutions.org

Grant Information	
Grant Number	90EF0089
FY 2020 Award Amount	\$1,148,059

Project Overview:

RCAP Solutions, Inc. (RSOL) used RCD funds to provide onsite, individualized training and technical assistance to rural communities to meet their water supply and wastewater needs. RSOL helped local leaders address concerns about sustainable community development. In addition, RSOL helped plan and expedite facilities' improvements by leveraging additional funding. RSOL also focused on homeland security for water systems and provided assistance to often-neglected minority groups.

FY 2021 Outcome Highlights:

In FY 2021, technical assistance from RSOL resulted in:

- 10,721 additional residents have gained access to safe drinking water that did not have it previously.
- 7,232 additional residents have gained access to sanitary sewer systems that did not have it previously.
- 2 violation/non-compliance elements were resolved to improve overall compliance with applicable laws and regulations ensuring safety.
- 17 management, technical, and compliance trainings were provided to ensure efficient and effective operation of water and sewage systems.
- 10 technical or compliance certifications obtained.

Areas Served
Connecticut, Massachusetts, Maine, New Hampshire, New Jersey, New York, Pennsylvania, Puerto Rico, Rhode Island, Vermont, Virgin Islands

Regional Training and Technical Assistance

Rural Community Assistance Corporation
3120 Freeboard Drive, Suite 201
West Sacramento, California
www.rcac.org

Grant Information	
Grant Number	90EF0085
FY 2020 Award Amount	\$1,148,059

Project Overview:

Rural Community Assistance Corporation (RCAC) used RCD funds to provide training and technical assistance, networking, and financing of water and wastewater system development to rural communities. Through technical assistance to these communities, RCAC developed the managerial and financial capacity of these small communities to build and maintain sustainable water and wastewater infrastructure.

FY 2021 Outcome Highlights:

In FY 2021, technical assistance from RCAC resulted in:

- 178 additional residents provided with water in sufficient quantities that did not have it previously.
- 1 water system was consolidated, or utility collaboration efforts conducted.
- 15 violation/non-compliance elements were resolved to improve overall compliance with applicable laws and regulations ensuring safety
- 32 management, technical, and compliance trainings were provided to ensure efficient and effective operation of water and sewage systems.
- 177 technical or compliance certifications obtained.

Areas Served
Alaska, Arizona, California, Colorado, Hawaii, Idaho, Nevada, New Mexico, Oregon, Utah, Washington

Regional Training and Technical Assistance

Great Lakes Community Action Partnership
P.O. Box 590
Fremont, Ohio
www.glcap.org

Grant Information	
Grant Number	90EF0084
FY 2020 Award Amount	\$1,148,059

Project Overview:

Great Lakes Community Action Partnership (GLCAP) used RCD funds to build the technical, managerial, and financial capacity of small, rural communities. GLCAP developed manuals for these communities on topics such as water loss and leak detection, operations and maintenance, ordinances, bookkeeping, and billing systems. In addition, GLCAP aided in the preparation of vulnerability assessments and emergency plans as they related to homeland security for water and wastewater facilities.

FY 2021 Outcome Highlights:

In FY 2021, technical assistance from GCLAP resulted in:

- 405 additional residents who have gained access to safe drinking water that did not have it previously.
- 179 additional residents who have gained access to sanitary sewer systems that did not have it previously.
- 2 existing systems were rehabilitated/expanded.
- 5 violation/non-compliance elements were resolved to improve overall compliance with applicable laws and regulations ensuring safety.
- 33 management, technical, and compliance trainings were provided to ensure efficient and effective operation of water and sewage systems.

Areas Served
Illinois, Indiana, Kentucky, Michigan, Ohio, West Virginia, Wisconsin

Regional Training and Technical Assistance

United South and Eastern Tribes, Inc.
711 Stewarts Ferry Pike, Suite 100
Nashville, Tennessee
www.usetinc.org

Grant Information	
Grant Number	90EF0086
FY 2020 Award Amount	\$1,148,059

Project Overview:

United South and Eastern Tribes, Inc. (USET) used RCD funds to create a water and wastewater certification, training, and technical assistance program to assist member tribes in developing, operating, and sustaining efficient and safe water and wastewater facilities. This program helped member tribes achieve and maintain compliance with the Safe Drinking Water Act, Clean Water Act, and other applicable state and tribal regulations. In addition, USET used its staff expertise to assist member tribes in building their technical, managerial, and financial capacity through training, technical assistance, and tribe-to-tribe peer assistance activities.

FY 2021 Outcome Highlights:

In FY 2021, technical assistance from USET resulted in:

- 1 violation/non-compliance element was resolved to improve overall compliance with applicable laws and regulations ensuring safety.
- 10 management, technical, and compliance trainings were provided to ensure efficient and effective operation of water and sewage systems.
- 112 technical or compliance certifications obtained.

Areas Served

Tribal Nations from the Northeastern Woodlands to the Everglades and across the Gulf of Mexico

Tribal Training and Technical Assistance

Inter Tribal Council of Arizona, Inc.
2214 North Central Avenue, Suite 100
Phoenix, Arizona
www.itcaonline.com

Grant Information	
Grant Number	90EF0091
FY 2020 Award Amount	\$1,148,059

Project Overview:

Inter Tribal Council of Arizona, Inc. (ITCA) used RCD grant funds to carry out the Increasing Tribal Capacity for Sustainable Safe Drinking Water & Sanitation project through the Tribal Water Operator Certification Program and Site-Specific Technical Assistance Services. The project had the following three primary objectives: (1) meeting and addressing the needs for tribal water and wastewater operator certification, (2) tribal capacity-building and technical assistance, and (3) the promotion of water-related professionals in tribal communities. ITCA also provided a program to further water system operators' competencies in the production, treatment, and distribution of safe drinking water for public consumption, as well as the collection and treatment of wastewater.

FY 2021 Outcome Highlights:

In FY 2021, technical assistance from ITCA resulted in:

- 609 additional residents who have gained access to safe drinking water that did not have it previously.
- 4,500 additional residents who have gained access to sanitary sewer systems that did not have it previously.
- 3 violation/non-compliance elements were resolved to improve overall compliance with applicable laws and regulations ensuring safety.
- 21 management, technical, and compliance trainings were provided to ensure efficient and effective operation of water and sewage systems.
- 186 certification credentialing programs administered.

Areas Served
EPA Regions 5, 6, 7, 8, 9, and 10

APPENDIX C: CED PROJECT OUTCOMES BY STATE AS OF FY 2021

The table that follows includes aggregate project outcome data¹³ by state. The table provides data for completed, in progress, and new grants. In FY 2021, 35 grants ended at the close of the year, and 70 grants were in progress and will continue into FY 2022. OCS also awarded 20 new CED grants.

In FY 2021, there were 18 states or territories without active projects. Applicants proposing projects in one of these states or territories in FY 2022 are eligible to receive bonus points for their application. OCS awards such points annually to ensure the CED program serves communities in every state and territory.

	Number of Grants	Grant Funds Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created for Individuals with Low Incomes	Funds Leveraged
ALABAMA					
New Grant Awards	0	\$0	0	0	\$0
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
ALASKA					
New Grant Awards	0	\$0	0	0	\$0
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
ARIZONA					
New Grant Awards	0	\$0	0	0	\$0
Grants in Progress	4	\$3,300,000	46	38	\$2,570,000
Completed Grants	0	\$0	0	0	\$0
Total	4	\$3,300,000	46	38	\$2,570,000
ARKANSAS					
New Grant Awards	0	\$0	0	0	\$0
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0

¹³ For new projects, these are proposed outcomes.

	Number of Grants	Grant Funds Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created for Individuals with Low Incomes	Funds Leveraged
CALIFORNIA					
New Grant Awards	3	\$2,400,000	3	69	\$965,005.00
Grants in Progress	12	\$8,510,195	86	98	\$8,712,935
Completed Grants	5	\$3,308,490	35	62	\$30,536,398
Total	20	\$14,218,685	124	229	\$40,214,338
COLORADO					
New Grant Awards	0	\$0	0	0	\$0
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
CONNECTICUT					
New Grant Awards	1	\$600,000	6	15	\$2,400,652
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	1	\$800,000	11	51	\$31,382,550
Total	2	\$1,400,000	17	66	\$33,783,202
DELAWARE					
New Grant Awards	0	\$0	0	0	\$0
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
DISTRICT OF COLUMBIA					
New Grant Awards	1	\$800,000	5	30	\$0
Grants in Progress	1	\$800,000	3	48	\$155,000
Completed Grants	1	\$700,000	5	36	\$155,000
Total	3	\$2,300,000	13	114	\$310,000
FLORIDA					
New Grant Awards	0	\$0	0	0	\$0
Grants in Progress	1	\$780,800	1	35	\$14,500,000
Completed Grants	1	\$800,000	0	0	\$0
Total	2	\$1,580,800	1	35	\$14,500,000

	Number of Grants	Grant Funds Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created for Individuals with Low Incomes	Funds Leveraged
GEORGIA					
New Grant Awards	0	\$0	0	0	\$0
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
GUAM					
New Grant Awards	0	\$0	0	0	\$0
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
HAWAII					
New Grant Awards	0	\$0	0	0	\$0
Grants in Progress	1	\$1,200,000	55	38	\$255,000
Completed Grants	0	\$0	0	0	\$0
Total	1	\$1,200,000	55	38	\$255,000
IDAHO					
New Grant Awards	0	\$0	0	0	\$0
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
ILLINOIS					
New Grant Awards	0	\$0	0	0	\$0
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	1	\$760,416	1	38	\$1,875,000
Total	1	\$760,416	1	38	\$1,875,000
INDIANA					
New Grant Awards	2	\$1,250,000	2	44	\$1,340,986
Grants in Progress	6	\$4,691,216	7	149	\$5,875,623
Completed Grants	1	\$800,000	2	34	\$0
Total	9	\$6,741,216	11	227	\$7,216,609

	Number of Grants	Grant Funds Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created for Individuals with Low Incomes	Funds Leveraged
IOWA					
New Grant Awards	0	\$0	0	0	\$0
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
KANSAS					
New Grant Awards	0	\$0	0	0	\$0
Grants in Progress	1	\$780,800	2	22	\$27,670,000
Completed Grants	0	\$0	0	0	\$0
Total	1	\$780,800	2	22	\$27,670,000
KENTUCKY					
New Grant Awards	1	\$800,000	1	43	\$3,205,561
Grants in Progress	5	\$4,100,000	6	478	\$9,459,280
Completed Grants	2	\$1,560,416	2	129	\$1,456,261
Total	8	\$6,460,416	9	650	\$14,121,102
LOUISIANA					
New Grant Awards	1	\$800,000	1	21	\$4,508,750
Grants in Progress	1	\$760,416	1	9	\$3,536,591
Completed Grants	0	\$0	0	0	\$0
Total	2	\$1,560,416	2	30	\$8,045,341
MAINE					
New Grant Awards	1	\$800,000	2	24	\$85,182
Grants in Progress	2	\$2,000,000	12	14	\$4,296,343
Completed Grants	1	\$600,000	1	1	\$1,536,612
Total	4	\$3,400,000	15	39	\$5,918,137
MARYLAND					
New Grant Awards	1	\$325,000	7	21	\$2,731,000
Grants in Progress	1	\$800,000	1	8	\$83,500
Completed Grants	0	\$0	0	0	\$0
Total	2	\$1,125,000	8	29	\$2,814,500

	Number of Grants	Grant Funds Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created for Individuals with Low Incomes	Funds Leveraged
MASSACHUSETTS					
New Grant Awards	0	\$0	0	0	\$0
Grants in Progress	2	\$888,000	0	0	\$32,355,825
Completed Grants	1	\$700,000	2	12	\$12,344,755
Total	3	\$1,588,000	2	12	\$44,700,580
MICHIGAN					
New Grant Awards	2	\$1,325,000	2	41	\$5,000
Grants in Progress	2	\$1,499,256	5	17	\$1,683,509
Completed Grants	1	\$800,000	35	21	\$1,508,356
Total	5	\$3,624,256	42	79	\$3,196,865
MINNESOTA					
New Grant Awards	0	\$0	0	0	\$0
Grants in Progress	4	\$2,888,000	3	32	\$38,480,728
Completed Grants	1	\$780,800	10	28	\$900,000
Total	5	\$3,668,800	13	60	\$39,380,728
MISSISSIPPI					
New Grant Awards	0	\$0	0	0	\$0
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	1	\$760,416	0	0	\$1,500,000
Total	1	\$760,416	0	0	\$1,500,000
MISSOURI					
New Grant Awards	1	\$800,000	1	10	\$1,093,030
Grants in Progress	2	\$1,580,800	6	29	\$1,072,283
Completed Grants	0	\$0	0	0	\$0
Total	3	\$2,380,800	7	39	\$2,165,313
MONTANA					
New Grant Awards	1	\$800,000	1	32	\$4,739,594
Grants in Progress	5	\$3,640,077	71	156	\$103,368,723
Completed Grants	1	\$796,639	1	13	\$24,150,000
Total	7	\$5,236,716	73	201	\$132,258,317

	Number of Grants	Grant Funds Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created for Individuals with Low Incomes	Funds Leveraged
NEBRASKA					
New Grant Awards	0	\$0	0	0	\$0
Grants in Progress	1	\$800,000	12	0	\$185,000
Completed Grants	1	\$800,000	0	0	\$11,985,785
Total	2	\$1,600,000	12	0	\$12,170,785
NEVADA					
New Grant Awards	0	\$0	0	0	\$0
Grants in Progress	1	\$759,650	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	1	\$759,650	0	0	\$0
NEW HAMPSHIRE					
New Grant Awards	0	\$0	0	0	\$0
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
NEW JERSEY					
New Grant Awards	0	\$0	0	0	\$0
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
NEW MEXICO					
New Grant Awards	0	\$0	0	0	\$0
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	1	\$759,780	1	34	\$0
Total	1	\$759,780	1	34	\$0
NEW YORK					
New Grant Awards	0	\$0	0	0	\$0
Grants in Progress	2	\$1,175,000	3	27	\$29,307,929
Completed Grants	0	\$0	0	0	\$0
Total	2	\$1,175,000	3	27	\$29,307,929

	Number of Grants	Grant Funds Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created for Individuals with Low Incomes	Funds Leveraged
NORTH CAROLINA					
New Grant Awards	0	\$0	0	0	\$0
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	1	\$800,000	0	0	\$656,000
Total	1	\$800,000	0	0	\$656,000
NORTH DAKOTA					
New Grant Awards	0	\$0	0	0	\$0
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
OHIO					
New Grant Awards	0	\$0	0	0	\$0
Grants in Progress	5	\$4,320,832	30	15	\$545,000
Completed Grants	3	\$1,825,000	11	62	\$66,279,107
Total	8	\$6,145,832	41	77	\$66,824,107
OKLAHOMA					
New Grant Awards	0	\$0	0	0	\$0
Grants in Progress	3	\$2,100,000	5	45	\$1,201,651
Completed Grants	0	\$0	0	0	\$0
Total	3	\$2,100,000	5	45	\$1,201,651
OREGON					
New Grant Awards	0	\$0	0	0	\$0
Grants in Progress	2	\$1,210,416	25	47	\$73,352
Completed Grants	0	\$0	0	0	\$0
Total	2	\$1,210,416	25	47	\$73,352
PENNSYLVANIA					
New Grant Awards	1	\$800,000	1	24	\$5,797,278
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	2	\$1,580,800	12	53	\$11,313,694
Total	3	\$2,380,800	13	77	\$17,110,972

	Number of Grants	Grant Funds Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created for Individuals with Low Incomes	Funds Leveraged
PUERTO RICO					
New Grant Awards	0	\$0	0	0	\$0
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	1	\$585,600	1	14	\$149,000
Total	1	\$585,600	1	14	\$149,000
RHODE ISLAND					
New Grant Awards	0	\$0	0	0	\$0
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
SOUTH CAROLINA					
New Grant Awards	1	\$800,000	1	26	\$13,500,000
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	1	\$434,000	1	19	\$0
Total	2	\$1,234,000	2	45	\$13,500,000
SOUTH DAKOTA					
New Grant Awards	0	\$0	0	0	\$0
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
TENNESSEE					
New Grant Awards	0	\$0	0	0	\$0
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
TEXAS					
New Grant Awards	0	\$0	0	0	\$0
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	2	\$942,816	19	48	\$209,234
Total	2	\$942,816	19	48	\$209,234

	Number of Grants	Grant Funds Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created for Individuals with Low Incomes	Funds Leveraged
UTAH					
New Grant Awards	0	\$0	0	0	\$0
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
VERMONT					
New Grant Awards	0	\$0	0	0	\$0
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
VIRGIN ISLANDS					
New Grant Awards	0	\$0	0	0	\$0
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
VIRGINIA					
New Grant Awards	1	\$760,361	1	24	\$0
Grants in Progress	1	\$800,000	0	0	\$1,999,000
Completed Grants	0	\$0	0	0	\$0
Total	2	\$1,560,361	1	24	\$1,999,000
WASHINGTON					
New Grant Awards	0	\$0	0	0	\$0
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	1	\$400,000	0	0	\$0
Total	1	\$400,000	0	0	\$0
WEST VIRGINIA					
New Grant Awards	1	\$800,000	1	24	\$8,100,000
Grants in Progress	1	\$800,000	1	16	\$700,000
Completed Grants	1	\$760,416	3	7	\$118,673
Total	3	\$2,360,416	5	47	\$8,918,673

	Number of Grants	Grant Funds Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created for Individuals with Low Incomes	Funds Leveraged
WISCONSIN					
New Grant Awards	1	\$800,000	1	20	\$900,000
Grants in Progress	4	\$3,560,416	6	12	\$40,673,700
Completed Grants	3	\$2,320,832	40	66	\$28,413,133
Total	8	\$6,681,248	47	98	\$69,986,833
WYOMING					
New Grant Awards	0	\$0	0	0	\$0
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
ALL GRANT TOTALS					
New Grant Awards	20	\$14,660,361	n/a	n/a	n/a
Grants in Progress	70	\$53,745,874	387	1,333	\$328,760,972
Completed Grants	35	\$24,376,421	193	728	\$226,469,558
Total	125	\$92,782,656	580	2,061	\$555,230,530